

**Caddo Parish School Board**  
Shreveport, Louisiana

**COMPREHENSIVE  
ANNUAL  
FINANCIAL REPORT**

*for the year ended June 30, 2015*

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**AS OF AND FOR THE YEAR ENDED JUNE 30, 2015**

**Steve Riall**  
**President**

**Dr. T. Lamar Goree**  
**Superintendent**

**James G. Lee**  
**Chief Financial Officer**

**Prepared by the Department of Finance**

**Caddo Parish School Board  
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**Caddo Parish School Board**

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# Introductory Section

**Caddo Parish School Board**

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# CADDO PARISH SCHOOL BOARD

POST OFFICE BOX 32000 • 1961 MIDWAY STREET • SHREVEPORT, LOUISIANA 71130-2000

AREA CODE 318 • TELEPHONE 603-6300 • FAX 631-5241

Theodis Lamar Goree, Ph.D.  
Superintendent

## Transmittal Letter

December 28, 2015

Steve Riall, President  
Caddo Parish School Board Members  
and Citizens of Caddo Parish

Louisiana law requires that an annual sworn financial statement be furnished to the Legislative Auditor within six months of the close of each fiscal year in accordance with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards (GAAS) by a certified public accountant. Pursuant to that requirement, we hereby issue the Comprehensive Annual Financial Report of the Caddo Parish School Board for the year ended June 30, 2015.

This report consists of management's representations concerning the finances of the Caddo Parish School Board. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the Caddo Parish School Board (School Board) has established a comprehensive internal control framework that is designed both to protect the School Board's assets from loss, theft or misuse and to compile sufficient reliable information for the preparation of the Caddo Parish School Board's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Caddo Parish School Board's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Carr, Riggs & Ingram, LLC, a firm of licensed certified public accountants, has audited the Caddo Parish School Board's financial statements. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Caddo Parish School Board for the fiscal year ended June 30, 2015, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the Caddo Parish School Board's financial statements for the fiscal year ended June 30, 2015, are fairly presented in conformity with accounting principles generally accepted in the United States of America (GAAP). The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the Caddo Parish School Board was part of a broader, federally mandated Single Audit designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the Caddo Parish School Board's separately issued Single Audit Report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Caddo Parish School Board's MD&A can be found immediately after the report of the independent auditor.

## **PROFILE OF THE CADDO PARISH SCHOOL BOARD**

**Purpose and operations.** The Caddo Parish School Board was created by Louisiana Revised Statute (LSA-R.S.) 17:51 to provide public education for the children within Caddo Parish. The School Board is authorized by LSA-R.S. 17:81 to establish policies and regulations for its own government consistent with the laws of the state of Louisiana and the regulations of the Louisiana Board of Elementary and Secondary Education. The School Board is comprised of 12 members who are elected from 12 districts for concurrent terms of 4 years.

The School Board operates 65 schools within the parish with a total enrollment of approximately 40,000 pupils. The School Board provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular and enriched academic education, special education, occupational education, and many individualized programs such as specialized instruction for disadvantaged students and those with limited English proficiency. These basic programs are supplemented by a wide variety of offerings in the fine arts and athletics. In conjunction with the regular educational programs, some of these schools offer pre-kindergarten, special education and/or adult education programs. In addition, the School Board provides transportation and school food services for the students.

**Reporting entity.** The report includes all entities or organizations that are required to be included in the School Board's reporting entity. The basic criteria for determining whether a governmental department, agency, institution, commission, public authority, or other governmental organization should be included in a governmental unit's reporting entity is financial accountability. Financial accountability includes the appointment of a voting majority of the organization's governing body and either the ability of the primary government to impose its will on the organization or if there is a financial benefit/burden relationship. In addition, an organization which is fiscally dependent on the primary government should be included in its reporting entity.

The financial statements present the Caddo Parish School Board (the primary government) and two component units, the Shreveport Charter Foundation, Inc. ("Magnolia" or "Magnolia School of Excellence") and Pathways in Education – Louisiana, Inc. ("Pathways"). Magnolia and Pathways are presented as a discretely presented component units. Each of these charter schools is included in the reporting entity because it is fiscally dependent on the School Board for the majority of its revenue, and because exclusion would render the School System's financial statements incomplete or misleading.

The Superintendent submits an annual operating budget to the School Board at its regular meeting in May or June of each year. The operating budget serves as the foundation for the School Board's financial planning and control. The proposed budget is made available for public inspection at least 15 days prior to the date of a public hearing and at least one public hearing is held, as required by Louisiana law, prior to its adoption by the School Board. Budget-to-actual comparisons are provided in this report.

## FACTORS AFFECTING FINANCIAL CONDITION

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the School Board operates.

**Economic Outlook.** Northwest Louisiana is a region of nearly 800,000 residents and is the hub of a tri-state region known as the Ark-La-Tex. While the auto industry, reduced mineral production, and other factors have had a negative impact, our area is still doing well. Local residential and commercial real estate values continue to be stable, in sharp contrast to the rest of the country over the last few years.

Financial stresses at the state level continue to put more of a burden on all of the local school districts. Through sound fiscal practices over the years, our school district has been able to weather this storm. We will continue to “right size” our district by reducing staff through attrition and closing schools where practical. For the second year in a row, the district has adopted a truly balanced budget.

Assessed property values continue to increase in the parish. Benteler International completed construction of its \$975 million steel manufacturing project at The Port of Caddo-Bossier. It has created over 300 full time positions with very competitive salaries and benefits. Other construction in process includes Christus Highland Hospital, Whole Foods, a new upscale Kroger, Walmart, and new multi-family and single family housing.

**Financial Policies.** Financial stresses at the state level continue to put more of a burden on all of the local school districts. Through sound fiscal practices over the years, our school district had been able to weather this storm. State educational funding remained flat again this year. We again had to finance state mandated programs with no additional funding. This continues to put a drain on our fund balance. However, even with these issues, we were able to adopt a balanced budget.

**Long-term financial planning.** The mission of the School Board is to improve the academic achievement of students and overall district effectiveness. We have high expectations for everyone – students, teachers, administrators, parents, community volunteers, and support groups. While acknowledging that Caddo has many successful schools, the state’s accountability plan is driving fundamental changes in instruction by demanding that schools show annual academic growth. These measures will require that elected officials and administrators provide effective leadership for the wisest use of all available resources. The School Board has adopted goals and objectives to improve its fund balance, increase grant revenues, and reduce costs of support functions while addressing critical instructional needs.

**Facilities.** The school system operates buildings at 65 school and auxiliary sites. Buildings on these sites range in age from 25 years to 103 years old.

**Pension and other postemployment benefits.** The School Board provides a defined benefit pension plan for its employees through three cost-sharing multiple-employer statewide plans. For the year ended June 30, 2015, the School Board implemented GASB 68 which requires governments providing defined benefit plans to report the net pension liability in the statement of net position. The provisions of Statement 68 are effective for fiscal years beginning after June 15, 2014. The financial statements have been adjusted to reflect retroactive application as of July 1, 2014.

The School Board also provides post-retirement healthcare and life insurance benefits for its retired employees. As of the end of the current fiscal year, there were approximately 4,500 retired employees receiving these benefits, which are financed on a fully insured basis.

Additional information on the School Board’s pension arrangements and postemployment benefits can be found in notes 6 and 17 in the notes to the basic financial statements.

## AWARDS

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the School Board for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2014. This was the 27<sup>th</sup> consecutive year that the School Board has received this prestigious award. In order to be awarded a Certificate of Achievement, the School Board published an easily readable and efficiently organized CAFR. This report satisfied both GAAP and applicable legal requirements.

The Association of School Board Officials (ASBO) International awarded a Certificate of Excellence in Financial Reporting Award for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2014. This was the 27<sup>th</sup> consecutive year that the School Board has received this prestigious award. The award represents a significant achievement by the School Board and reflects our commitment to the highest standards of school system financial reporting.

The Certificate of Achievement and Certificate of Excellence are valid for a period of one year only. We believe that our current CAFR continues to meet the certificate requirements and we are submitting it to both GFOA and ASBO to determine its eligibility for another certificate.

## ACKNOWLEDGEMENTS

The preparation of this report could not have been accomplished without the efficient and dedicated services of the entire staff of the Finance Department. We want to express our appreciation to all members of the department who assisted and contributed to the preparation of this report. We also thank the members of the School Board for their interest and support in planning and conducting the financial operations of the school system in a responsible and progressive manner.



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Dr. T. Lamar Goree, Jr.  
Superintendent



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James G. Lee, CLSBA  
Chief Financial Officer





Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Caddo Parish School Board**  
**Louisiana**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2014**

Executive Director/CEO



**Caddo Parish School Board**

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# Association of School Business Officials International



*The Certificate of Excellence in Financial Reporting Award  
is presented to*

**Caddo Parish School Board**

*For Its Comprehensive Annual Financial Report (CAFR)  
For the Fiscal Year Ended June 30, 2014*

The CAFR has been reviewed and met or exceeded  
ASBO International's Certificate of Excellence standards



A handwritten signature in black ink, appearing to read 'M. Pepera', written over a horizontal line.

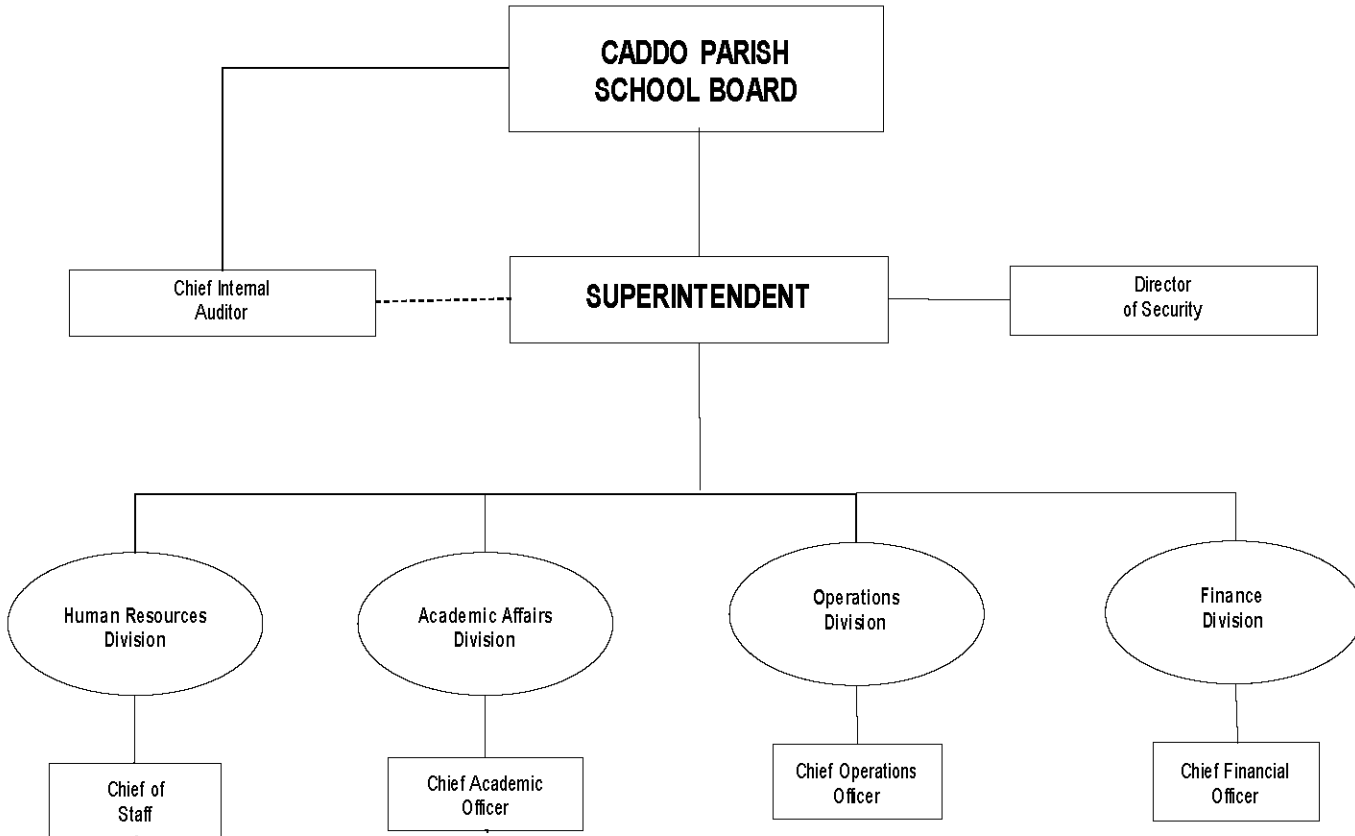
Mark C. Pepera, MBA, RSBO, SFO  
President

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John D. Musso, CAE, RSBA  
Executive Director

**Caddo Parish School Board**

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Organization Chart  
June 30, 2015

**Caddo Parish School Board**

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**CADDO PARISH SCHOOL BOARD**  
Shreveport, Louisiana

**ELECTED OFFICIALS**

	<u>Present Term Began</u>	<u>Present Term Expires</u>	<u>Began as a Board Member</u>
Steve Riall, President	January 6, 2015	December 31, 2018	December 2008
Mary Trammel, 1st Vice President	January 6, 2015	December 31, 2018	January 2011
Dottie Bell, 2 <sup>nd</sup> Vice President	January 6, 2015	December 31, 2018	January 2007
Margaret Brown	January 6, 2015	December 31, 2018	January 2015
Bonita Douzart	January 6, 2015	December 31, 2018	January 2015
Jasmine Green	January 6, 2015	December 31, 2018	January 2011
Raymond Green	January 6, 2015	December 31, 2018	January 2015
Denee Locke	January 6, 2015	December 31, 2018	January 2015
Susannah Poljak	January 6, 2015	December 31, 2018	January 2015
Barry F. Rachal	January 6, 2015	December 31, 2018	March 2004
Larry Ramsey	January 6, 2015	December 31, 2018	January 2003
Shalanda Swift-Watkins	January 6, 2015	December 31, 2014	January 2015

**SELECTED ADMINISTRATIVE OFFICIALS**

Dr. T. Lamar Goree	Superintendent
Dr. Mary Nash-Robinson	Chief of Staff
James G. Lee	Chief Financial Officer
Keith Burton	Chief Academic Officer
James W. Woolfolk, II	Chief Operations Officer
Jeff Howard	Chief Internal Auditor

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2015

# Financial Section



**Caddo Parish School Board**

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Shreveport, LA 71104

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## Independent Auditor's Report

Board Members  
Caddo Parish School Board  
Shreveport, Louisiana

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the discretely presented component units, each major fund, and the aggregate remaining fund information of the Caddo Parish School Board (the School Board) as of and for the year ended June 30, 2015, and related notes to the financial statements, which collectively comprise the School Board's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, the discretely presented component units, each major fund, and the aggregate remaining fund information of the Caddo Parish School Board, as of June 30, 2015, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### Emphasis of Matter

As described in Notes 1 and 19 to the financial statements, in 2015, the School Board adopted new accounting guidance, Government Accounting Standards Board (GASB) Statement No. 68, *Accounting and Financial Reporting for Pensions – An Amendment of GASB Statement No. 27* and GASB Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date – An Amendment of GASB Statement No. 68*. Accordingly, adjustments of

(\$661,267,912) and \$61,444,990 have been made to the beginning net position on the government-wide financial statements. Our opinion is not modified with respect to this matter.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Schedule of Funding Progress for Other Postemployment Benefits Plan, Schedule of Employer Contributions for Other Postemployment Benefit Plan, and the Budgetary Comparison Schedules, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Supplementary and Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the School Board's financial statements as a whole. The accompanying supplementary information, as listed in the table of contents and the other information, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying supplementary information, as listed in the table of contents, is the responsibility of management and was derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information, as listed in the table of contents, is fairly stated, in all material respects in relation to the financial statements as a whole.

The accompanying other information, as listed in the table of contents including the introductory and statistical sections, has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

## **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated December 28, 2015, on our consideration of the School Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the School Board's internal control over financial reporting and compliance.

*Carr, Riggs & Ingram, L.L.C.*

**CARR, RIGGS & INGRAM, LLC**

Shreveport, Louisiana  
December 28, 2015

**REQUIRED SUPPLEMENTAL INFORMATION:**

**MANAGEMENT'S DISCUSSION  
AND ANALYSIS (MD&A)**

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**Caddo Parish School Board**  
**Management's Discussion and Analysis (MD&A)**  
**June 30, 2015**

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The discussion and analysis of Caddo Parish School Board's (School Board) financial performance provides an overall review of the School Board's financial activities for the fiscal year ended June 30, 2015. The intent of this discussion and analysis is to look at the School Board's financial performance as a whole. Readers should also review the transmittal letter, financial statements, and notes to the basic financial statements to enhance their understanding of the School Board's financial performance.

### **Financial Highlights**

Key financial highlights for the fiscal year ended June 30, 2015, are as follows:

▪ **Statement of Net Position:**

The liabilities of the Caddo Parish School Board exceeded its assets at the close of the most recent fiscal year by \$1.0 billion (net deficit). Of this amount, approximately \$1.1 billion is the deficit in unrestricted net position.

▪ **Statement of Activities:**

The School Board's total net position decreased by \$20.8 million for the year ended June 30, 2015.

▪ **Governmental Funds Balance Sheet:**

As of the close of the fiscal year 2014-15, the Caddo Parish School Board's governmental funds reported combined ending fund balance of \$89.2 million, a total decrease of \$11.4 million in comparison with the prior fiscal year. Fund balance decreased due to \$10.8 million expenditures exceeding revenues and other financing sources and a \$.6 million prior period adjustment (see Note 19). The majority of the fund balance is comprised of approximately (1) \$22 million which is unassigned and available for spending within the General Fund, (2) \$22.8 million which is nonspendable or committed in the general fund, (3) \$8.2 million which is restricted within the Capital Projects Fund, (4) \$20.3 million nonspendable for purposes of instructional enhancement within the Caddo Educational Excellence (CEEF) Permanent Fund, (5) \$12.1 million which is restricted for debt service, and (6) \$3.0 million restricted for the Child Nutrition Program.

▪ **Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances:**

Total revenues for the year ended June 30, 2015, for the governmental funds of the Caddo Parish School Board amounted to \$477.4 million. Approximately 86% of this amount was received from three major revenue sources: (1) \$202.2 million from Louisiana's Minimum Foundation Program, (2) \$129.3 million from local ad valorem taxes, and (3) \$79.3 million from local sales and use taxes.

▪ **General Fund's Ending Fund Balance:**

At the end of the current fiscal year, fund balance for the General Fund, a major fund, was \$44.8 million or 11.3% of total General Fund expenditures. \$1.4 million was non-spendable, \$21.4 million (committed) is set aside for future claims and contingencies and equipment replacement, while \$22 million (unassigned) is available for spending at the School Board's discretion. This unassigned balance represents 5.6% of General Fund expenditures.

▪ **Capital Assets:**

Total capital assets (net of depreciation) were \$210.5 million or 55.5% of the total assets. The School Board uses these assets to provide educational services to children and adults; consequently, these assets are not available for future spending.

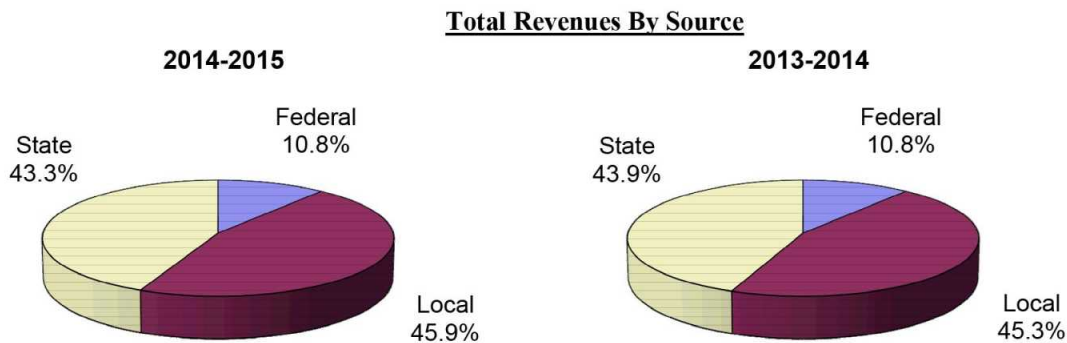
**Caddo Parish School Board**  
**Management's Discussion and Analysis (MD&A)**  
**June 30, 2015**

▪ **Long-Term Liabilities:**

The Caddo Parish School Board's total long-term debt decreased \$7.5 million during the current fiscal year. Debt on general obligation bonds decreased by \$4.9 million. Debt on outstanding Qualified Zone Academy Bond Program decreased by \$.4 million. Debt on Qualified School Construction Bonds decreased \$2.2 million.

Other long-term liabilities increased \$569 million during the current fiscal year. This increase is due mostly to the net pension liability of \$521 million. This liability was not reflected previously. The School Board implemented GASB Statement No. 68 and 71 in the current year which required the net pension liability to be recorded.

This year, primary resources available to the school system are local revenues, primarily tax receipts, which total \$219 million or 45.9% of the total; state revenues, primarily Minimum Foundation Program funding (equalization) and special grants, totaling \$206.8 million or 43.3% of the total; and federal funds, totaling \$51.6 million or 10.8% of the total. Last year, local revenues were \$210.7 million or 45.3%, while state revenues were \$204.1 million or 43.9%, and federal revenues were \$50.1 million or 10.8%.



**Overview of the Financial Statements**

This MD&A is intended to serve as an introduction to the Caddo Parish School Board's basic financial statements. The Caddo Parish School Board's basic financial statements comprise three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

- **Government-wide Financial Statements.** The government-wide financial statements are designed to provide readers with a broad overview of the Caddo Parish School Board's finances, in a manner similar to a private sector business.
- **The Statement of Net Position** The difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources is reported as the Caddo Parish School Board's net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Caddo Parish School Board is improving or deteriorating.



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**Caddo Parish School Board**  
**Management's Discussion and Analysis (MD&A)**  
**June 30, 2015**

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- The **Statement of Activities** presents information showing how the Caddo Parish School Board's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).
- The government-wide financial statements include not only the Caddo Parish School Board (known as the "primary government") but two legally separate charter schools, the Shreveport Charter Foundation, Inc. and Pathways in Education – Louisiana, Inc. for which the School Board is financially accountable. Financial information for these component units are reported separately from the financial information presented for the primary government itself. Complete financial statements of the component units can be obtained from Shreveport Charter Foundation, Inc., 2290 Clyde Fant Parkway, Shreveport, Louisiana 71104 and Pathways in Education – Louisiana, Inc., 8999 Mansfield Road, Shreveport, Louisiana 71118.
- The governmental-wide financial statements can be found following the MD&A.
- **Fund Financial Statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Caddo Parish School Board, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance related legal requirements. All of the funds of the Caddo Parish School Board can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.
  - **Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources at the end of the fiscal year. Such information may be useful in evaluating the Caddo Parish School Board's near-term financing requirements.
  - Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Caddo Parish School Board's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.
  - The Caddo Parish School Board maintains twenty-two individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the General Fund and Permanent Fund - CEEF which are considered to be major funds. The permanent fund, CEEF, is used to account for the Caddo Educational Excellence Fund. These monies are held by the School Board in trust and the principal cannot be expended. Data for the other twenty governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements in this report. The debt service fund is used to account for the accumulation of resources for, and the payment of, long term debt principal, interest, and related costs.

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**Caddo Parish School Board**  
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**June 30, 2015**

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- The Caddo Parish School Board adopts an annual appropriated budget for its General Fund and Special Revenue Funds. Budgetary comparison schedules have been provided to demonstrate compliance with these budgets.
- The governmental fund financial statements can be found following the government-wide financial statements.
- **Proprietary fund.** Internal service funds are an accounting device used to accumulate and allocate costs internally among the School Boards various functions. The School Board uses an internal service fund to account for the accumulation of resources for and the payment of employee health insurance. Because this service predominantly benefits governmental functions, it has been included with governmental activities in the government-wide financial statements.
- **Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the Caddo Parish School Board. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Caddo Parish School Board's own programs. The Caddo Parish School Board maintains two agency funds named the School Activity Funds and the Central Office Concession, and one Other Employee Benefits Trust Fund.
- **Notes to the Basic Financial Statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.
- **Other Information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplemental information concerning the Caddo Parish School Board's compliance with budgets for its major funds. The combining statements for nonmajor governmental funds are presented immediately following the required supplemental information.

#### **Financial Analysis of Government-wide Activities**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the Caddo Parish School Board, liabilities exceed assets by \$957 million at the close of the most recent fiscal year (FY).

The Caddo Parish School Board's net position (deficit) reflects \$93.2 million as investment in capital assets (e.g. land, buildings, machinery, and equipment) less any related debt used to acquire those assets that are still outstanding. The Caddo Parish School Board uses these capital assets to provide educational services to children and adults; consequently, these assets are not available for future spending. Although the Caddo Parish School Board's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

**The School Board as a Whole.** The School Board's net position (deficit) was \$(1.0) billion at June 30, 2015. Of this amount; \$(1.1) billion was unrestricted, \$44.0 million was restricted, and \$93.2 million was invested in capital assets.



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The following analysis focuses on the net position (Table 1) and change in net position (Table 2) of the School Board's governmental activities:

**TABLE 1**  
**Net Position (in millions)**  
**For Fiscal Years Ended June 30**

	Governmental Activities		Percentage Change
	2015	2014	
Current and other assets	\$ 168.9	\$ 177.3	(4.7)
Capital assets net of accumulated depreciation	210.5	209.2	0.6
Total assets	<u>379.4</u>	<u>386.5</u>	<u>(1.8)</u>
Total Deferred outflows of resources	<u>66.2</u>	<u>0.1</u>	<u>66,100.0</u>
Current and other liabilities	68.2	66.5	2.6
Long-term liabilities	1,268.1	706.8	79.4
Total liabilities	<u>1,336.3</u>	<u>773.3</u>	<u>72.8</u>
Total Deferred inflows of resources	<u>117.5</u>	<u>0.2</u>	<u>58,650.0</u>
Net position			
Net investment in capital assets	93.2	84.7	10.0
Restricted	44.0	49.1	(10.4)
Unrestricted	<u>(1,145.4)</u>	<u>(520.7)</u>	<u>(120.0)</u>
Total net position (deficit)	<u>\$ (1,008.2)</u>	<u>\$ (386.9)</u>	<u>(160.6)</u>

Restricted net position of \$44.0 million is reported separately to show legal constraints for the payment of outstanding long-term debt obligations and to limit the Caddo Parish School Board from using these funds for day-to-day operations. The debt service fund accounts for \$12.1 million and capital project funds account for \$8.2 million. The remaining balance is restricted for instructional enhancement and is generated from the school board's share of gaming receipts that are collected from area riverboat casinos. State law requires the gaming receipts to be held in perpetuity; however, the investment earnings may be spent for purposes of instructional enhancement. As of June 30, 2015, the permanently restricted portion was \$20.3 million. The remaining balance of (\$1.1) billion is a deficit in the unrestricted net position (deficit).

Overall net position decreased \$621.3 million from the prior year. This includes a restatement of beginning net position of \$600.5 million (see Note 19 for further explanation) and a decrease of \$20.8 million due mainly due to the increase in our OPEB accrual. Revenue increased approximately \$12.5 million in fiscal year 2014-15. This mostly resulted from an increase in operating grants of \$2.6 million, an increase in sales tax revenue of \$4.2 million, and an increase in other general revenues of \$3.3. The district's expenditures increased \$3.2 million in fiscal year 2014-15. The district increased its OPEB liability by \$46.4 million.

**Caddo Parish School Board**  
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**Governmental Activities.** Governmental Activities decreased the School Board's net position by \$20.8 million. Key elements of this decrease are as follows:

**TABLE 2**  
**Changes in Net Position (in millions)**

	<u>Fiscal Years Ended June 30,</u>	
	<u>2015</u>	<u>2014</u>
<b>Revenues:</b>		
Program revenues		
Charges for services	\$ 1.5	\$ 1.8
Operating grants and contributions	54.3	51.7
General revenues		
Ad valorem taxes	129.4	128.3
Sales taxes	79.3	75.1
State Minimum Foundation Program	202.1	200.5
Other general revenues	10.8	7.5
<b>Total revenues</b>	<u>477.4</u>	<u>464.9</u>
<b>Function/program expenses:</b>		
Instruction		
Regular programs	165.9	170.1
Special programs	60.0	71.3
Other instructional programs	41.1	36.7
Support services		
Student services	30.8	26.5
Instructional staff support	25.8	21.1
General administration	8.5	7.0
School administration	32.1	29.6
Business services	5.3	5.2
Plant services	69.4	71.0
Student transportation services	25.9	26.0
Central services	7.6	7.2
Food services	20.8	17.9
Community service programs	0.7	0.5
Interest on long-term debt	4.3	4.9
<b>Total expenses</b>	<u>498.2</u>	<u>495.0</u>
<b>Increase (decrease) in net position</b>	<u>(20.8)</u>	<u>(30.1)</u>
<b>Net position (deficit) – beginning, as previously stated</b>	(386.9)	(347.9)
<b>Prior period adjustment</b>	(600.5)	(8.9)
<b>Net position (deficit) – beginning, as restated</b>	<u>(987.4)</u>	<u>(356.8)</u>
<b>Net position (deficit) – ending</b>	<u>\$ (1,008.2)</u>	<u>\$ (386.9)</u>

**Caddo Parish School Board**  
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**Governmental Activities Total and Net Costs**

As reported in the Statement of Activities, the total cost of all governmental activities this year was \$498.2 million.

The table below presents the cost of each of the School Board's largest functions – regular instructional programs, special instructional programs, other instructional programs, plant services, instructional staff support, student services, and school administration, as well as each program's *net* cost (total cost less revenues generated by the activities). As discussed above, net cost shows the financial burden that was placed on the School Board's taxpayers by each of these functions. Providing this information allows the analysis of the cost of each function in comparison to the benefits provided by that function.

	Total Costs of Service		Percent Change	Net Costs of Service		Percent Change
	2015	2014		2015	2014	
Regular programs	\$ 165.9	\$ 170.1	(2.5)	\$ 147.3	\$ 154.0	(4.4)
Special programs	60.0	71.3	(15.8)	52.0	62.5	(16.8)
Other instructional programs	41.1	36.7	12.0	40.7	35.6	14.3
Plant services	69.4	71.0	(2.3)	66.3	68.4	(3.1)
Instructional staff support	25.8	21.1	22.3	24.6	19.9	23.6
Student services	30.8	26.5	16.2	29.1	24.8	17.3
School administration	32.1	29.6	8.4	29.5	27.2	8.5
All other	73.1	68.7	6.4	53.0	49.1	7.9
<b>Totals</b>	<b>\$ 498.2</b>	<b>\$ 495.0</b>	<b>0.6</b>	<b>\$ 442.5</b>	<b>\$ 441.5</b>	<b>0.2</b>

**Program Expenses and Revenues Governmental Activities**

Expenses are classified by functions/programs. The related revenues are comprised of specific charges for the services and operating grants and contributions received to offset the expenses for the specific program.

Instructional services (regular programs, special programs, and other instructional programs) for fiscal 2015 totaling \$267.0 million or 53.6% of total expenses, decreased \$11.1 million or 4% from fiscal year 2014 primarily because of the increase in the OPEB liability. A percentage of the OPEB costs are allocated to these programs.

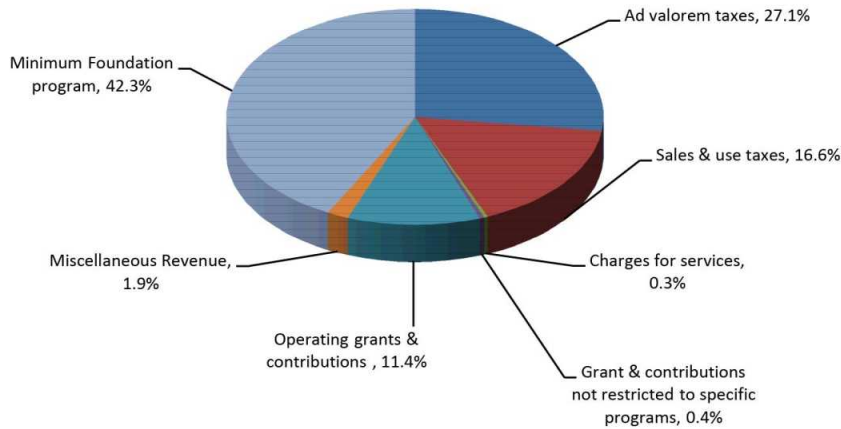
Services that support the instructional services including student services, instructional staff support, general administration, school administration, business services, plant services, student transportation services and central services are support services. Support services for fiscal 2015 totaling \$205.4 million or 45.6% of total expenses, increased \$11.8 million or 6.1% from fiscal 2014 primarily because of the increase in the OPEB liability. A percentage of the OPEB costs are allocated to these programs.

The remaining expenses (food services, community service programs, and interest on long term debt) of \$25.8 million or 5.2% of total expenses, increased \$2.5 million or 10.7 % from fiscal 2014 primarily due an increase in food service expenditures.

The program revenues for fiscal 2015 directly related to these expenses totaled \$54.3 million, which along with \$1.5 million in charges for services, resulted in net program expenses of \$442.5 million. These net program expenses are funded by general revenues of the Caddo Parish School Board.

**Caddo Parish School Board  
Management's Discussion and Analysis (MD&A)  
June 30, 2015**

**Revenues by Source – Governmental Activities**



- Minimum Foundation Program:** The single largest source of revenue to the Caddo Parish School Board for grants and contributions not restricted to a specific program is the State Equalization or commonly called the Minimum Foundation Program (MFP). The MFP distribution is based on a formula adopted by the Louisiana Board of Elementary and Secondary Education and approved by the Louisiana Legislature. The chart below lists the actual increases or decreases in MFP funds for the past three years.

Fiscal Year	General	Child Nutrition Program	Total MFP	Increase/(Decrease)	
2012-2013	197.7	4.2	201.9	(3.1)	(1.5)%
2013-2014	198.5	2.0	200.5	(1.4)	(0.7)%
2014-2015	199.9	2.3	202.2	1.7	0.8%

In FY 2014-2015 the School Board received \$202.2 million or 42.3% of its total revenue from the MFP. These revenues are deposited in the General Fund and the Child Nutrition Program Fund only. The \$1.7 million increase is due to a 1.375% increase in state funding.

- Ad Valorem Tax Revenues:** Ad valorem tax revenues, also called property tax revenues, are the second largest source of revenue for the School Board. Ad valorem collections are based upon the number of mills (approved annually by the School Board) and the taxable assessed value (established by the Caddo Parish Tax Assessor), subject to the limitations approved by the voters and the Louisiana Legislature. The chart below lists the ad valorem tax deposits for the past three years.

**Caddo Parish School Board**  
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<u>Fiscal Year</u>	<u>General</u>	<u>Nonmajor Parish-Wide Capital Projects</u>	<u>Nonmajor Debt Service</u>	<u>Total Ad Valorem Taxes</u>	<u>Increase/(Decrease)</u>	
2012-2013	94.7	19.3	9.7	123.7	2.8	2.3%
2013-2014	98.3	20.0	10.0	128.3	4.6	3.7%
2014-2015	99.1	20.2	10.1	129.4	1.1	.1%

In FY 2014-2015, the School Board recognized \$129.4 million of ad valorem tax revenues for the General Fund, the Parish-Wide Capital Projects Fund, and the Debt Service Fund. This represents 27.1% of the total revenues received. Ad valorem tax revenues in FY 2014-2015 increased by .1% as a result of continued increases in property values.

- **Sales and Use Tax Revenues:** Sales and use tax revenues are the third largest source of revenues for the Caddo Parish School Board. A 1.5% sales tax rate is levied upon the sale and consumption of goods and services within the parish. The chart below lists the sales and use tax revenues for the past three years.

<u>Fiscal Year</u>	<u>General Fund</u>	<u>Increase/(Decrease)</u>	
2012-2013	71.3	(3.2)	(4.3)%
2013-2014	75.1	3.8	5.3%
2014-2015	79.3	4.2	5.6%

All sales and use tax revenues are deposited into the General Fund. This represents 16.6% of the total revenues received. The increase in FY 2014-2015 resulted from the construction of Benteler Steel Plant, Christus Schumpert, and Whole Foods and the privatization of University Health System.

- **Operating Grants and Contributions:** Operating grants and contributions are the fourth largest source of revenues for the School Board. This revenue type is primarily comprised of federal grants with some state grants included. These grants and contributions are specifically restricted to certain programs, and therefore, are netted against the costs of these programs to show a true net cost. The chart below, stated in millions of dollars, shows the operating grants, and contributions by fund source.

<u>Fiscal Year</u>	<u>General</u>	<u>Title I</u>	<u>Parishwide Capital Projects</u>	<u>Nonmajor Special Revenue</u>	<u>Total</u>	<u>Increase/(Decrease)</u>	
2012-2013	1.6	22.3	-	36.0	59.9	(5.9)	(9.0)%
2013-2014	1.3	17.5	-	32.9	51.7	(8.2)	(13.7)%
2014-2015	1.5	20.0		32.8	54.3	2.6	5.0%

In FY 2014-2015, the School Board received \$54.3 million in operating grants and contributions. The 5% increase in FY 2014-2015 is primarily due to an increase in Title I funding.

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**Caddo Parish School Board**  
**Management's Discussion and Analysis (MD&A)**  
**June 30, 2015**

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### **Financial Analysis of the Government's Funds**

As noted earlier, the Caddo Parish School Board uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

The focus of the Caddo Parish School Board's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Caddo Parish School Board's financing requirements. In particular, unrestricted fund balance may serve as a useful measure of a School Board's net resources available for spending at the end of the fiscal year.

The General Fund is the main operating fund of the Caddo Parish School Board. At the end of the current fiscal year, spendable fund balance of the General Fund was \$43.3 million. The Caddo Parish School Board has committed \$21.4 million of the spendable fund balance for future claims and contingencies and for equipment replacement. The remaining \$21.9 million (unassigned) is available for spending at the Caddo Parish School Board's discretion. The fund balance of the general fund decreased \$6.63 million for the fiscal year. The expenditures exceeded revenue by 6.0 million and there was a prior period adjustment decreasing the beginning fund balance by \$.6 million. The main reason for spending in excess of revenue was due primarily to an increase in salaries and benefits for instruction.

The CEEF Permanent Fund has a total fund balance of \$19.6 million. A net increase of \$.7 million occurred during the current fiscal year, largely due to continued receipts from the two riverboat casinos located in the parish.

**General Fund Budgetary Highlights.** The Caddo Parish School Board recognizes the importance of sound fiscal planning, as well as the technical relationship of the financial structure to the teaching of students. Formal budgetary integration is employed as a management control device during the fiscal year. The budget policy of the Caddo Parish School Board complies with state law, as amended, and as set forth in Louisiana Revised Statutes Title 39, Chapter 9, Louisiana Local Government Budget Act (LSA-R.S. 39:1301 et seq.).

The original budget for the Caddo Parish School Board was adopted on June 24, 2014 and the final budget amendment was adopted on April 13, 2015. Differences between the original budget and final amended budget of the General Fund are as follows:

#### **Revenues**

- Ad valorem taxes were estimated at \$98.1 million when the budget was first adopted by the board in June 2014. The original budget was increased by \$501 thousand as the result of increased property values.
- Sales taxes were estimated at \$73.5 million when the budget was first adopted by the board in June 2014. The original budget was increased by \$7 million as the result of increased sales taxes collected from new construction in the area.
- State sources - equalization was decreased by \$.6 million due to the MFP mid-year adjustment.

#### **Expenditures**

- The original budget for instructional programs was increased by \$7 million for a 2% across the board pay raise to all employees, a \$500 one time supplement to all employees, and to increase the estimated legal fees of approximately \$500,000.

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**Caddo Parish School Board**  
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**June 30, 2015**

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**Actual Results**

- Actual revenues were slightly less than the final budget by only \$54 thousand. The variance percentage was .01%.
- Total expenditures were more than final budget with an unfavorable variance of \$6 million, which is attributed to a \$3.7 million more transferred to the charter schools than anticipated, a one-time supplement to all employees totaling \$4.5 million, and also normal operating variances.

**Capital Asset and Debt Administration**

**Capital Asset.** For the year ended June 30, 2015, the School Board had \$210.5 million (net of accumulated depreciation) invested in a broad range of capital assets, including land, construction in progress, buildings, furniture and equipment, and transportation equipment. This amount represents a net increase (including additions, deductions, and depreciation) of \$1.3 million or .6% from last year.

**Capital Assets (in millions)**  
(Net of depreciation)

	<u>Governmental Activities</u>	
	As of June 30,	
	<u>2015</u>	<u>2014</u>
Land	\$ 4.8	\$ 4.8
Construction in progress – buildings	9.2	2.1
Buildings and improvements	181.3	187.0
Furniture and equipment	9.7	9.8
Transportation equipment	4.9	4.7
Intangibles - software	0.6	0.8
	<u>\$ 210.5</u>	<u>\$ 209.2</u>

Major capital projects during the 2014-15 school year included the following:

- West Shreveport renovations
- Booker T. Washington fire renovations
- Werner Park elevator
- Various roofing repairs
- Lighting retrofits at various locations

**Long-Term Debt** At the end of the current fiscal year, the Caddo Parish School Board had total debt outstanding of \$116.4 million. Of the amount, \$90.4 million comprises debt backed by the full faith and credit of the government. The following table summarizes bonds outstanding at June 30, 2015 and 2014.

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**Caddo Parish School Board**  
**Management's Discussion and Analysis (MD&A)**  
**June 30, 2015**

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**Outstanding Debt**

	<u>Governmental Activities</u>	
	2015	2014
General obligation bonds	\$ 90.4	\$ 95.3
Qualified Zone Academy Bond loan payable	0.6	1.0
Qualified School Construction Bonds	25.4	27.6
	\$ 116.4	\$ 123.9

The only major changes in long-term debt for the 2014-2015 fiscal year was that the district refunded its 2007 general obligation bond issue, saving in excess of \$717,050.

The Caddo Parish School Board entered into two capital lease agreements for vehicles (buses) during the current year. The lease payable at June 30, 2015, was \$985,304.

For additional information regarding capital assets and long-term debt, see notes 5 and 8 to the basic financial statements.

**Economic Factors and Next Year's Budgets and Rates**

The following economic factors were considered when the budget for FY 2015-2016 was presented to the Board:

- Property taxes and sales taxes were projected to remain the same as FY 2015-16.
- The budget for State Minimum Foundation Funding reflects the State Department of Education's model with a 1.375% growth factor.
- For the first time in many years, a decrease in retirement costs was budgeted.
- Allowances were included for increased healthcare costs.
- Step increases were included in the budgeted expenditures.

**Requests for Information**

This financial report is designed to provide a general overview of the Caddo Parish School Board's finances for all those with an interest in the Caddo Parish School Board's finances. Questions concerning any of the information provided in this report or request for additional financial information should be addressed to James G. Lee, Chief Financial Officer, Caddo Parish School Board, P.O. Box 32000, Shreveport, LA 71130-2000, or by calling (318) 603-6355, or by emailing [jlee@caddoschools.org](mailto:jlee@caddoschools.org).



**Caddo Parish School Board**

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**BASIC FINANCIAL STATEMENTS:**

**GOVERNMENT-WIDE  
FINANCIAL STATEMENTS (GWFS)**

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**Statement of Net Position**  
**June 30, 2015**

Statement A

	Primary Government	Discretely Presented Component Unit
<b>Assets</b>		
Cash and cash equivalents	\$ 121,527,703	\$ 1,710,922
Receivables	25,324,983	14,859
Inventory	1,277,536	-
Other assets	500,848	118,922
Restricted assets		
Cash and cash equivalents	20,278,536	-
Capital assets not being depreciated		
Land	4,753,396	-
Construction in progress	9,256,712	1,323,945
Capital assets net of accumulated depreciation		
Buildings and equipment	196,497,856	12,152,862
Total assets	<u>379,417,570</u>	<u>15,321,510</u>
<b>Deferred Outflows of Resources</b>		
Deferred pensions	65,982,199	-
Unamortized loss on refunding bonds	244,099	-
Total deferred outflows of resources	<u>66,226,298</u>	<u>-</u>
<b>Total assets and deferred outflows of resources</b>	<u>445,643,868</u>	<u>-</u>
<b>Liabilities</b>		
Accounts payable	7,606,629	1,136,998
Claims payable	6,826,806	-
Salaries and wages payable	52,570,102	-
Retainage payable	72,764	-
Unearned revenue	148,558	-
Interest payable - bonds	1,024,133	-
Long-term liabilities		
Due within one year	23,532,369	145,328
Due in more than one year	1,244,534,792	14,909,308
Total liabilities	<u>1,336,316,153</u>	<u>16,191,634</u>
<b>Deferred Inflows of Resources</b>		
Deferred pensions	117,382,772	-
Unamortized gain on refunding bonds	165,111	-
Total deferred inflows of resources	<u>117,547,883</u>	<u>-</u>
<b>Total liabilities and deferred inflows of resources</b>	<u>1,453,864,036</u>	<u>-</u>
<b>Net Position</b>		
Net investment in capital assets	93,169,070	624,388
Restricted net position for:		
Debt service	12,202,001	-
Instructional enhancement		
Expendable	274,172	-
Nonexpendable	20,278,536	-
Child Nutrition Program	2,794,651	-
Capital projects	8,478,620	-
Unrestricted net position (deficit)	<u>( 1,145,417,218)</u>	<u>( 1,494,512)</u>
<b>Total net position (deficit)</b>	<u>(\$ 1,008,220,168)</u>	<u>(\$ 870,124)</u>

The accompanying notes are an integral part of the financial statements.

**CADDO PARISH SCHOOL BOARD**  
Shreveport, Louisiana

**Statement of Activities**  
For the Year ended June 30, 2015

Statement B

FUNCTIONS/PROGRAMS	Program Revenues			Net (Expense) revenue and Changes in Net Position	
	Expenses	Charges for Services	Operating Grants and Contributions	Primary Government	Discretely Presented Component Unit
Primary government					
Governmental activities					
Instruction					
Regular programs	\$ 165,881,175	\$ -	\$ 18,563,721	(\$ 147,317,454)	\$ -
Special programs	59,905,619	-	7,942,311	( 51,963,308)	-
Other instructional programs	41,129,622	-	403,661	( 40,725,961)	-
Support services					
Student services	30,772,696	-	1,693,445	( 29,079,251)	-
Instructional staff support	25,787,057	-	1,193,093	( 24,593,964)	-
General administration	8,597,474	-	92,858	( 8,504,616)	-
School administration	32,138,769	-	2,608,533	( 29,530,236)	-
Business services	5,328,311	-	457,615	( 4,870,696)	-
Plant services	69,399,880	-	3,050,956	( 66,348,924)	-
Student transportation services	25,873,230	-	2,861,975	( 23,011,255)	-
Central services	7,613,820	-	528,749	( 7,085,071)	-
Food services	20,815,974	1,497,111	14,870,101	( 4,448,762)	-
Community service programs	683,586	-	-	( 683,586)	-
Interest on long-term debt	4,291,748	-	-	( 4,291,748)	-
Total primary government	<u>\$ 498,218,961</u>	<u>\$ 1,497,111</u>	<u>\$ 54,267,018</u>	<u>( 442,454,832)</u>	<u>-</u>
Total component unit	10,649,613	-	181,284	-	( 10,468,329)
	<u>\$ 10,649,613</u>	<u>\$ -</u>	<u>\$ 181,284</u>	<u>-</u>	<u>( 10,468,329)</u>
General revenues					
Taxes					
Ad valorem taxes levied for general purposes				99,111,363	-
Ad valorem taxes levied for debt service purposes				10,073,599	-
Ad valorem taxes levied for capital improvements				20,165,199	-
Sales taxes levied for salaries, benefits, and general purposes				79,272,950	-
Grants and contributions not restricted to specific programs					
Minimum Foundation Program				202,174,928	9,169,176
State revenue sharing				1,974,470	-
Interest and investment earnings				779,640	-
Contributions to permanent funds				681,794	-
Miscellaneous				7,395,499	1,028,505
Total general revenues				<u>421,629,442</u>	<u>10,197,681</u>
Change in net position (deficit)				( 20,825,390)	( 270,648)
Net position (deficit) - beginning, as previously stated				( 386,932,347)	( 599,476)
Prior period adjustment				( 600,462,431)	-
Net position (deficit) - beginning, as restated				<u>( 987,394,778)</u>	<u>( 599,476)</u>
Net position (deficit) - ending				<u>(\$ 1,008,220,168)</u>	<u>(\$ 870,124)</u>

The accompanying notes are an integral part of the financial statements.

**BASIC FINANCIAL STATEMENTS:**  
**FUND FINANCIAL STATEMENTS (FFS)**

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**GOVERNMENTAL FUNDS**  
**Balance Sheet**  
**June 30, 2015**

Statement C

	General	Permanent Fund - CEEF	Non Major Governmental Funds	Total
<b>ASSETS</b>				
Cash and cash equivalents	\$ 70,644,655	\$ -	\$ 28,608,811	\$ 99,253,466
Cash and cash equivalents- restricted	-	20,278,536	-	20,278,536
Receivables	11,649,588	-	13,656,526	25,306,114
Interfund receivables	9,216,601	-	-	9,216,601
Inventory	918,595	-	358,940	1,277,535
Other assets	500,000	-	848	500,848
<b>Total assets</b>	<b>\$ 92,929,439</b>	<b>\$ 20,278,536</b>	<b>\$ 42,625,125</b>	<b>\$ 155,833,100</b>
<b>LIABILITIES AND FUND BALANCES</b>				
<b>Liabilities</b>				
Accounts payable	\$ 1,988,471	\$ -	\$ 3,678,862	5,667,333
Salaries and wages payable	46,022,438	-	5,558,044	51,580,482
Interfund payables	13,115	-	9,203,486	9,216,601
Unearned revenue	148,558	-	-	148,558
<b>Total Liabilities</b>	<b>48,172,582</b>	<b>-</b>	<b>18,440,392</b>	<b>66,612,974</b>
<b>Fund balances</b>				
Nonspendable	1,418,595	20,278,536	358,940	22,056,071
Restricted	-	-	23,549,486	23,549,486
Committed	21,380,811	-	276,307	21,657,118
Unassigned	21,957,451	-	-	21,957,451
<b>Total fund balances</b>	<b>44,756,857</b>	<b>20,278,536</b>	<b>24,184,733</b>	<b>89,220,126</b>
<b>Total liabilities and fund balances</b>	<b>\$ 92,929,439</b>	<b>\$ 20,278,536</b>	<b>\$ 42,625,125</b>	<b>\$ 155,833,100</b>

The accompanying notes are an integral part of the financial statements.

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position**  
**For the Year Ended June 30, 2015**

Statement D

Total fund balances - Governmental Funds at June 30, 2015		\$	89,220,126
<p>The cost of capital assets (land, buildings, furniture and equipment) purchased or constructed is reported as an expenditure in governmental funds. The Statement of Net Position includes those capital assets among the assets of the School Board as a whole. The cost of those capital assets allocated over their estimated useful lives (as depreciation expense) to the various programs is reported as governmental activities in the Statement of Activities. Because depreciation expense does not affect financial resources, it is not reported in governmental funds.</p>			
Costs of capital assets	462,380,734		
Accumulated depreciation	<u>( 251,872,770)</u>		210,507,964
Deferred outflows of resources reported in the Statement of Net Position			66,226,298
Deferred inflows of resources reported in the Statement of Net Position		(	117,547,883)
<p>Internal service funds are used by management to charge the cost of certain activities to individual funds. The assets and liabilities of the internal service funds are reported in the government wide statements</p>			
		(	170,844,914)
<p>Long-term liabilities applicable to the School Board's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities - both current and long term - are reported in the Statement of Net Position.</p>			
Long-term liabilities			
General obligation bonds payable	( 90,364,364)		
Qualified Zone Academy bonds	( 606,480)		
Qualified School Construction bond	( 25,382,746)		
Compensated absences payable	( 14,438,086)		
Net pension liability	( 521,440,821)		
OPEB liability (prior to self insurance)	( 426,453,109)		
Claims and judgments payable	( 5,013,952)		
Capital lease payable	( 985,304)		
Interest payable	( 1,024,133)		
Retainage payable	<u>( 72,764)</u>		
		(	<u>1,085,781,759)</u>
Net Position (Deficit) at June 30, 2015		(\$	<u><u>1,008,220,168)</u></u>

The accompanying notes are an integral part of the financial statements.

**CADDO PARISH SCHOOL BOARD**  
Shreveport, Louisiana

**GOVERNMENTAL FUNDS**  
**Statement of Revenues, Expenditures, and Changes in Fund Balances**  
For the Year Ended June 30, 2015

	General	Permanent Fund- CEEF	Non Major Governmental Funds	Total
Statement E				
REVENUES				
Local sources				
Taxes				
Ad valorem	\$ 99,111,363	\$ -	\$ 30,238,798	\$ 129,350,161
Sales and use	79,272,950	-	-	79,272,950
Interest earnings	530,345	7,586	26,149	564,080
Food services	-	-	1,496,232	1,496,232
Other	5,684,497	681,794	1,916,756	8,283,047
State sources				
Equalization	199,924,928	-	2,250,000	202,174,928
Other	1,929,670	-	2,724,870	4,654,540
Federal sources	1,216,667	-	50,370,282	51,586,949
Total revenues	<u>387,670,420</u>	<u>689,380</u>	<u>89,023,087</u>	<u>477,382,887</u>
EXPENDITURES				
Current				
Instruction				
Regular programs	156,029,628	-	1,020,496	157,050,124
Special programs	54,468,837	-	2,338,883	56,807,720
Other instructional programs	23,359,720	-	16,989,236	40,348,956
Support services				
Student services	24,307,053	-	5,384,977	29,692,030
Instructional staff support	17,370,174	-	7,895,323	25,265,497
General administration	4,775,337	-	3,096,916	7,872,253
School administration	30,939,741	-	-	30,939,741
Business services	4,927,698	-	162,312	5,090,010
Plant services	46,849,542	-	16,583	46,866,125
Student transportation services	23,216,033	-	290,362	23,506,395
Central services	7,128,829	-	267,227	7,396,056
Food services	-	-	20,740,628	20,740,628
Community service programs	175	-	683,411	683,586
Capital outlay	703,883	-	23,535,283	24,239,166
Debt service				
Principal retirement	298,143	-	8,657,703	8,955,846
Interest and bank charges	-	-	3,425,243	3,425,243
Total expenditures	<u>394,374,793</u>	<u>-</u>	<u>94,504,583</u>	<u>488,879,376</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	<u>( 6,704,373)</u>	<u>689,380</u>	<u>( 5,481,496)</u>	<u>( 11,496,489)</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	-	-	10,398	10,398
Transfers out	-	( 10,398)	-	( 10,398)
Sales of capital assets	9,805	-	879	10,684
Other financing sources - capital lease agreement	703,883	-	-	703,883
Refunding bonds	-	-	14,428,290	14,428,290
Premium on bond issuance	-	-	2,006,905	2,006,905
Payment to escrow agent	-	-	( 16,435,195)	( 16,435,195)
Total other financing sources (uses)	<u>713,688</u>	<u>( 10,398)</u>	<u>11,277</u>	<u>714,567</u>
Net change in fund balances	<u>( 5,990,685)</u>	<u>678,982</u>	<u>( 5,470,219)</u>	<u>( 10,781,922)</u>
FUND BALANCES - BEGINNING, AS PREVIOUSLY STATED	51,387,051	19,599,554	29,654,952	100,641,557
PRIOR PERIOD ADJUSTMENT	<u>( 639,509)</u>	<u>-</u>	<u>-</u>	<u>( 639,509)</u>
FUND BALANCES - BEGINNING, AS RESTATED	<u>50,747,542</u>	<u>19,599,554</u>	<u>29,654,952</u>	<u>100,002,048</u>
FUND BALANCES - ENDING	<u>\$ 44,756,857</u>	<u>\$ 20,278,536</u>	<u>\$ 24,184,733</u>	<u>\$ 89,220,126</u>

The accompanying notes are an integral part of the financial statements.



**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**Reconciliation of the Governmental Funds**

**Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities**  
**June 30, 2015**

	Statement F
Total net change in fund balances - governmental funds	(\$ 10,781,922)
Amounts reported for governmental activities in the Statement of Activities are different because:	
Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeds depreciation in the period.	
Depreciation expense	( 16,952,417)
Capital outlays	25,153,993
Capital asset disposals, net	( 6,930,502)
Net cost of capital assets	<u>1,271,074</u>
The net pension liability is not susceptible to accrual and therefore is not reported in the funds. This amount represents the change in the net pension liability.	78,382,101
Change in deferred outflows of resources	66,226,298
Change in deferred outflows of resources	( 117,547,883)
The issuance of long-term debt provides current financial resources of governmental funds, while the repayment of the principal of the long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position.	
Repayment of bond principal	23,878,603
Other financing source - refunding bond	( 14,530,000)
Other financing source - capital lease	( 703,883)
Payment of capital lease	283,795
Unamortized loss on refunding bonds	( 2,139,387)
Unamortized gain on refunding bonds	441,649
Internal services funds are used by management to charge the costs of certain activities to individual funds. The net revenue of the internal service fund is reported with governmental activities.	( 45,151,811)
In the Statement of Activities, certain expenses-compensated absences (vacations and sick leave) - are measured by the amounts earned during the year. In governmental funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts actually paid). This year, vacation and sick time used exceeded the amounts earned by \$163,786	163,786
Some expenses reported in the statement of activities are not matured and, therefore, are not reported as expenditures in governmental funds.	
Claims and judgments and retainage	( 693,503)
Interest on long-term debt in the Statement of Activities differs from the amount reported in the governmental funds because interest is recognized as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the Statement of Activities, however, interest expense is recognized as the interest accrues, regardless of when it is due.	75,693
Prior period adjustment for health insurance premium corrections	
Change in net position of governmental activities	<u><u>(\$ 20,825,390)</u></u>

The accompanying notes are an integral part of the financial statements.

**Caddo Parish School Board**  
**Shreveport, Louisiana**

**PROPRIETARY FUND TYPE - INTERNAL SERVICE**  
**Statement of Fund Net Position**  
**June 30, 2015**

Statement G

ASSETS

	Cash and cash equivalents	\$ 22,274,235
	Accounts receivable	18,872
		18,872
	Total assets	22,293,107

LIABILITIES

	Current liabilities	
	Accounts payable	2,928,917
	Claims payable	6,826,806
		9,755,723
	Total current liabilities	9,755,723

	Noncurrent liabilities	
	OPEB liabilities	183,382,298
		183,382,298
	Total liabilities	193,138,021

NET POSITION

	Unrestricted net position (deficit)	( 170,844,914)
		( 170,844,914)
	Total net position (deficit)	(\$ 170,844,914)

The accompanying notes are an integral part of the financial statements.

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**PROPRIETARY FUND TYPE - INTERNAL SERVICE**  
**Statement of Revenues, Expenses, and Changes in Fund Net Position (Deficit)**  
**For the Year ended June 30, 2015**

	Statement H
<b>OPERATING REVENUE</b>	
Premiums	\$ 94,639,154
Total operating revenue	<u>94,639,154</u>
 <b>OPERATING EXPENSES</b>	
Medical claims	108,091,849
Prescription claims	26,806,254
Administration	<u>4,919,423</u>
Total operating expenses	<u>139,817,526</u>
Operating income (loss)	( 45,178,372)
 <b>NON OPERATING REVENUES</b>	
Earnings on investments	24,860
Other	<u>1,701</u>
Changes in net position	( 45,151,811)
 NET POSITION (DEFICIT) - BEGINNING	 <u>( 125,693,103)</u>
 NET POSITION (DEFICIT) - ENDING	 <u><u>(\$ 170,844,914)</u></u>

The accompanying notes are an integral part of the financial statements.

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**PROPRIETARY FUND TYPE - INTERNAL SERVICE**  
**Statement of Cash Flows**  
**For the Year ended June 30, 2015**

Statement I

CASH FLOW FROM OPERATING ACTIVITIES	
Premiums	\$ 93,538,142
Claims paid	( 88,731,373)
Administrative fees paid	( 4,919,423)
	( 112,654)
Net cash provided by operating activities	( 112,654)
 CASH FLOW FOR INVESTING ACTIVITIES	
Earnings on investments	26,561
	26,561
Net cash provided by investing activities	26,561
 Net increase in cash and cash equivalents	( 86,093)
 CASH AND CASH EQUIVALENTS - BEGINNING	22,360,328
 CASH AND CASH EQUIVALENTS - ENDING	\$ 22,274,235
 RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY OPERATING ACTIVITIES	
Operating income (loss)	(\$ 45,178,372)
Adjustments to reconcile operating revenue to net cash provided by operating activities	
Changes in assets and liabilities	
(Increase) decrease in accounts payable	( 1,082,140)
(Increase) decrease in accounts receivable	( 18,872)
Increase (decrease) in claims payable	( 252,558)
Increase (decrease) in OPEB liability	46,419,288
	46,419,288
Net cash provided by operating activities	(\$ 112,654)

The accompanying notes are an integral part of the financial statements.

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**FIDUCIARY FUND**  
**Statement of Fiduciary Net Position**  
**June 30, 2015**

Statement J

	Other Post Employment Benefits Trust Fund	Agency Funds
<b>ASSETS</b>		
Cash and cash equivalents	\$ 1,249,316	\$ 5,207,995
Investments - CD's	-	435,239
Investments - Corporate bonds	13,489,061	-
Investments - U.S. government securities	2,145,001	-
Receivables	1,764,535	-
	<b>\$ 18,647,913</b>	<b>\$ 5,643,234</b>
 <b>LIABILITIES</b>		
Deposits due to others	\$ -	\$ 5,643,234
	<b>\$ -</b>	<b>\$ 5,643,234</b>
 <b>NET POSITION</b>		
Assets held in trust for OPEB benefits	<b>\$ 18,647,913</b>	<b>\$ -</b>

The accompanying notes are an integral part of the financial statements.

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**FIDUCIARY FUND**  
**Statement of Change In Fiduciary Net Position**  
**For the Year ended June 30, 2015**

Statement K

	Other Post Employment Benefits Trust Fund
<b>ADDITIONS</b>	
Employer contributions	\$ 1,641,218
Earnings on investments	349,903
Total additions	1,991,121
<b>DEDUCTIONS</b>	
General and administrative expenses	238,214
Change in net position	1,752,907
Net position held in trust for OPEB benefits - beginning	16,895,006
Net position held in trust for OPEB benefits - ending	\$ 18,647,913

The accompanying notes are an integral part of the financial statements.

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**COMPONENT UNITS**  
**Combining Statement of Net Position**  
**June 30, 2015**

Statement L

	Shreveport Charter Foundation, Inc. (Magnolia)	Pathways in Education - Louisiana, Inc. (Pathways)	Total Component Units
<b>Assets</b>			
Cash and cash equivalents	\$ 1,696,039	\$ 14,883	\$ 1,710,922
Receivables	14,488	371	14,859
Other assets	92,278	26,644	118,922
Capital assets not being depreciated			
Construction in progress	-	1,323,945	1,323,945
Capital assets net of accumulated depreciation			
Buildings and equipment	<u>11,668,673</u>	<u>484,189</u>	<u>12,152,862</u>
<b>Total assets</b>	<u><b>13,471,478</b></u>	<u><b>1,850,032</b></u>	<u><b>15,321,510</b></u>
<b>Liabilities</b>			
Accounts payable	1,080,703	56,295	1,136,998
Long-term liabilities			
Due within one year	145,328	-	145,328
Due in more than one year	<u>12,902,247</u>	<u>2,007,061</u>	<u>14,909,308</u>
<b>Total liabilities</b>	<u><b>14,128,278</b></u>	<u><b>2,063,356</b></u>	<u><b>16,191,634</b></u>
<b>Net Position</b>			
Net investment in capital assets	( 1,183,746)	1,808,134	624,388
Unrestricted net position	<u>526,946</u>	<u>( 2,021,458)</u>	<u>( 1,494,512)</u>
<b>Total net position</b>	<u><b>(\$ 656,800)</b></u>	<u><b>(\$ 213,324)</b></u>	<u><b>(\$ 870,124)</b></u>

The accompanying notes are an integral part of the financial statements.

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**COMPONENT UNITS**  
**Combining Statement of Activities**  
**For the Year ended June 30, 2015**

Statement M

	Shreveport Charter Foundation, Inc. (Magnolia)	Pathways in Education - Louisiana, Inc. (Pathways)	Total Component Units
Expenses	\$ 8,370,867	\$ 2,278,746	\$ 10,649,613
Program Revenues			
Operating grants and contributions	181,284	-	181,284
Net program (expenses) revenue	( 8,189,583)	( 2,278,746)	( 10,468,329)
General Revenues			
Grants and contributions not restricted to specific programs			
Minimum Foundation Program	7,780,446	1,388,730	9,169,176
Miscellaneous	351,813	676,692	1,028,505
Total general revenues	8,132,259	2,065,422	10,197,681
Change in Net Position	( 57,324)	( 213,324)	( 270,648)
Net position, beginning	( 599,476)	-	( 599,476)
Net position, ending	(\$ 656,800)	(\$ 213,324)	(\$ 870,124)

The accompanying notes are an integral part of the financial statements.



**Caddo Parish School Board**  
**Notes to the Basic Financial Statements**  
**June 30, 2015**

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**Caddo Parish School Board**  
**Notes to the Basic Financial Statements**  
**June 30, 2015**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accompanying financial statements of the Caddo Parish School Board have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

**A. REPORTING ENTITY** The Caddo Parish School Board (“School Board”) was created by Louisiana Revised Statute LSA-R.S. 17:51 to provide public education for the children within Caddo Parish. The School Board is authorized by LSA-R.S. 17:81 to establish policies and regulations for its own government consistent with the laws of the state of Louisiana and the regulations of the Louisiana Board of Elementary and Secondary Education. The School Board is comprised of twelve members who are elected from twelve districts for terms of four years.

The School Board operates 66 schools within the parish with a total enrollment of approximately 41,000 pupils in the 2014-2015 school year. In conjunction with the regular educational programs, some of these schools offer special education and/or adult education programs. In addition, the School Board provides transportation and school food services for the students.

The School Board is considered a primary government, since it is a special-purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state or local governments. Fiscally independent means that the School Board may, without the approval or consent of another governmental entity, determine or modify its own budget, levy its own taxes or set rates or charges, and issue bonded debt. The School Board has two component units, the Shreveport Charter Foundation, Inc. (“Magnolia” or “Magnolia School of Excellence”) and Pathways in Education – Louisiana, Inc. (“Pathways”). Magnolia and Pathways are presented as discretely presented component units. Component units are defined as legally separate organizations for which the elected officials of the primary government are financially accountable. The criteria used in determining whether financial accountability exists include the appointment of a voting majority of an organization’s governing board, the ability of the primary government to impose its will on that organization or whether there is a potential for the organization to provide specific financial benefits or burdens to the primary government. Fiscal dependency may also play a part in determining financial accountability. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity’s financial statements to be misleading or incomplete. Magnolia and Pathways are included in the reporting entity because they are fiscally dependent on the School Board for the majority of their revenue, and because exclusion would render the School System’s financial statements incomplete or misleading. However, Magnolia and Pathways are legally separate entities and, as such, each appoints its own Board. Magnolia is a Type I Charter School that opened in the fall of 2014. It has a June 30 year end. Complete financial statements of this component unit can be obtained from Shreveport Charter Foundation, Inc., 2290 Clyde Fant Parkway, Shreveport, Louisiana 71104. Pathways is also a Type I Charter School that opened in the Fall of 2015. It has a June 30 year end. Complete financial statements of this component unit can be obtained from Pathways in Education – Louisiana, Inc., 8999 Mansfield Road, Shreveport, Louisiana 71118. The School Board and its component units represent the reporting entity. Additionally, the School Board is a legally separate elected governing body and does not meet the definition of a component unit of any other entity.

**B. FUNDS** The accounts of the School Board are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

The funds of the School Board are classified into three categories: governmental, proprietary and fiduciary.

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**Governmental Funds:** Governmental funds are used to account for the School Board's general government activities, including the collection and disbursement of specific or legally restricted monies, the acquisition or construction of capital assets, and the servicing of long-term debt. The School Board reports the following major governmental funds:

**General Fund** - the primary operating fund of the School Board accounts for all financial resources, except those accounted for in other funds.

**Permanent Fund - CEEF** - used to account for the Caddo Educational Excellence Fund. These monies are held by the School Board in trust and the principal cannot be expended.

**Proprietary Funds:** Proprietary funds account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. Proprietary funds differ from governmental funds in that their focus is on measurement, which, together with the maintenance of equity is an important financial indicator. The School Board reports the following proprietary fund:

**Internal Service Fund** - used to account for health insurance for employees of the School Board on a cost reimbursement basis.

**Fiduciary Funds:** Fiduciary funds account for assets held by the government in a trustee capacity or as an agent on behalf of outside parties, including other governments, or on behalf of other funds within the School Board.

*Agency funds* are used to account for assets that the government holds for others in an agency capacity. These agency funds are as follows:

**School Activities Fund** - accounts for assets held by the School Board as an agent for the individual schools and school organizations.

**Office Concession Agency Fund** - accounts for monies collected by school board employees working in the central office coffee shop for the purpose of replenishing items sold and maintenance of coffee shop equipment.

*Pension (and Other Postemployment Benefits) Trust Funds* are used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contributions plans, other postemployment benefit plans, or other employee benefit plans.

**Other Postemployment Benefits Trust Fund** - accounts for the assets held in an irrevocable trust for payment of retirees' health insurance premiums.

### **C. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING**

**Government-Wide Financial Statements (GWFS)** The Statement of Net Position and the Statement of Activities displays information about the reporting government as a whole. Fiduciary funds are not included in the GWFS. Fiduciary funds are reported only in the Statement of Fiduciary Net Position and Statement of Changes in Fiduciary Net Position at the fund financial statement level.

The Statement of Net Position and the Statement of Activities were prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, and liabilities resulting from non-exchange transactions are recognized in accordance

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with the requirements of GASB Statement No. 33, Accounting, and Financial Reporting for Non-exchange Transactions. The effect of Interfund Activity has been eliminated from the government-wide financial statements.

**Internal activities:** The employees' medical insurance internal service fund provides services to the governmental funds. Accordingly, the employees' insurance fund activity was rolled up into the governmental activities. Pursuant to GASB Statement No. 34 Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments, as much as possible, the internal activities have been eliminated in order to avoid the "grossing-up" effect of a straight inclusion. The interfund services provided and used are not eliminated in the process of consolidation.

**Program revenues** Program revenues include charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

**Allocation of indirect expenses:** The School Board reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Depreciation expense is included in the direct expense of each function. Interest on general long-term debt is considered an indirect expense and is reported separately on the Statement of Activities.

**Fund Financial Statements (FFS)**

**Governmental Funds** The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for unmatured principal and interest on general long-term debt which is recognized when due. Compensated absences and claims and judgments are reported in a governmental fund only if the claims are due and payable.

With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets. The governmental funds use the following practices in recording revenues and expenditures:

**Revenues**

**Ad valorem taxes** are recognized when all applicable eligibility requirements are met and the resources are available.

**Sales taxes** are recognized when underlying exchange transaction occurs and the resources are available.

**Entitlements and shared revenues** (which include state equalization and state revenue sharing) are recorded as unrestricted grants-in-aid at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met and the susceptible to accrual criteria have been met.

**Other receipts** become measurable and available when cash is received by the School Board and are recognized as revenue at that time.

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**Expenditures**

**Salaries** are recorded as paid. Salaries for nine-month employees are accrued at June 30.

**Other financing sources (uses)** are transfers between funds that are not expected to be repaid (or any other types, such as capital lease transactions, sale of fixed assets, debt extinguishments, long-term debt proceeds, et cetera) and are accounted as other financing sources (uses). These other financing sources (uses) are recognized at the time the underlying events occur.

**Proprietary Fund:** Proprietary fund is accounted for on the flow of economic resources measurement focus and uses the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred. With this measurement focus, all assets and all liabilities associated with the operation of this fund are included on the balance sheet.

**Operating revenues and expenses:** Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services in connection with the fund's principal ongoing operations. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

**Fiduciary Funds:** The fiduciary funds include *agency funds and a trust fund*, which are custodial in nature and do not present results of operations or have a measurement focus. Agency and trust funds are accounted for using the accrual basis of accounting. The trust fund uses the economic resources measurement focus.

**D. BUDGETS**

**General Budget Policies** The School Board follows these procedures in establishing the budgetary data reflected in the combined financial statements:

State statute requires budgets be adopted for the general fund and all special revenue funds. Each year prior to September 15, the Superintendent submits to the Board members the proposed annual budgets for the general fund and all special revenue funds. Public hearings are conducted, prior to the Board members' approval, to obtain citizens' comments. The operating budgets include proposed expenditures and the means of financing them.

Appropriations (unexpended budget balances) lapse at year end.

Formal budget integration (within the accounting records) is employed as a management control device. All budgets are controlled at the division, departmental or project level. School Board policy prescribes that the level of budgetary control is at the functional level for the general fund and at the fund level for the special revenue funds.

**Encumbrances** Encumbrance accounting is employed in governmental funds. Outstanding encumbrances lapse at year end. To the extent the School Board intends to honor the purchase orders and commitments, they are reported as restricted or committed fund balances in the fund financial statements. Authorization for the eventual expenditure will be included in the following year's budget appropriations.

**Budget Basis of Accounting** All governmental funds' budgets are prepared on the modified accrual basis of accounting. Budgeted amounts are as originally adopted or as amended by the School Board. Legally, the School Board must adopt a balanced budget; that is, total budgeted revenues and other financing sources including fund

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balance must equal or exceed total budgeted expenditures and other financing uses. State statutes require the School Board to amend its budgets when revenues plus projected revenues within a fund are expected to be less than budgeted revenues by five percent or more and/or expenditures plus projected expenditures within a fund are expected to exceed budgeted expenditures by five percent or more. The School Board approves budgets at the functional level and management can transfer amounts between line items within a function. Amendments to the budget during the year were considered to be insignificant.

**E. CASH AND CASH EQUIVALENTS** Cash includes amounts in demand deposits and interest-bearing demand deposits, and time deposit accounts. Cash equivalents include amounts in time deposits and those investments with original maturities of 90 days or less. Under state law, the School Board may deposit funds in demand deposits, interest-bearing demand deposits, or time deposits with state banks organized under Louisiana law and national banks having their principal offices in Louisiana.

**F. INVESTMENTS** Investments are limited by R.S. 33:2955 and the School Board's investment policy. If the original maturities of investments exceed 90 days, they are classified as investments; however, if the original maturities are 90 days or less, they are classified as cash equivalents.

The investments are reflected at fair value except for the following which are required/permitted as per GASB Statement No. 31:

1. Investments in *nonparticipating* interest-earning contracts, such as nonnegotiable certificates of deposit with redemption terms that do not consider market rates, are reported using a cost-based measure.
2. The School Board reported at amortized cost money market investments and *participating* interest-earning investment contracts that have a remaining maturity at time of purchase of one year or less.

**Definitions:**

Interest-earning investment contracts include time deposits with financial institutions (such as certificates of deposit), repurchase agreements, and guaranteed investment contracts.

Money market investments are short-term, highly liquid debt instruments that include U. S. Treasury obligations.

**G. SHORT-TERM INTERFUND RECEIVABLES/PAYABLES** During the course of operations, numerous transactions occur between individual funds for services rendered. These receivables and payables are classified as due from other funds or due to other funds on the fund financial statements balance sheet. Short-term interfund loans are classified as interfund receivables/payables.

**H. ELIMINATION AND RECLASSIFICATIONS** In the process of aggregating data for the statement of net position and the statement of activities, some amounts reported as interfund activity and balances in the funds were eliminated or reclassified. Interfund receivables and payables were eliminated to minimize the "grossing up" effect on assets and liabilities within the governmental activities column. Interfund services provided or used are not eliminated in the process of consolidation.

**I. INVENTORY AND PREPAID ITEMS** Inventory is recorded as expenses when consumed on the government-wide financial statements and as expenditures when purchased on the fund financial statements.

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Inventory of the child nutrition program special revenue fund consists of food purchased by the School Board and commodities granted by the United States Department of Agriculture through the Louisiana Department of Agriculture and Forestry. Unused commodities at June 30 are reported as unearned revenue. All purchased inventory items are valued at cost (first-in, first-out) and commodities are assigned values based on information provided by the United States Department of Agriculture. During the year ended June 30, 2015, the School Board received cash in lieu of commodities.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. Prepaid items are accounted for using the consumption method.

**J. CAPITAL ASSETS** Capital assets are recorded at historical cost and depreciated over their estimated useful lives (excluding salvage value). The School Board maintains a threshold level for capitalization of the following: \$100,000 for buildings, building improvements and intangibles, \$50,000 for land and land improvements, \$100,000 for intangibles and \$5,000 for equipment and vehicles. Donated capital assets are recorded at their estimated fair value at the date of donation.

Estimated useful life is management's estimate of how long the asset is expected to meet service demands. Vehicles and trailers are assigned a salvage value of ten percent of historical costs. Straight line depreciation is used based on the following estimated useful lives:

Buildings	25 – 45 years
Land improvements	10 – 25 years
Building improvements	10 – 30 years
Furniture and equipment	5 – 20 years
Vehicles	5 – 8 years
Intangibles - software	10 years
Intangibles - other	10 years

Land and construction in progress are not depreciated.

**K. UNEARNED REVENUES** The School Board reports unearned revenues on its Statement of Net Position and fund balance sheet. Unearned revenues arise when resources are received by the School Board before it has a legal claim to them, as when grant monies are received prior to the occurrence of qualifying expenditures. In subsequent periods, when the School Board has a legal claim to the resources, the liability for deferred revenue is removed and the revenue is recognized.

**L. COMPENSATED ABSENCES** All 12-month employees earn ten to twenty days of vacation leave each year depending upon length of service. Vacation leave may be accumulated up to one hundred and fifty percent of their annual allotment. Upon termination, employees may be paid for their accumulated balance.

All School Board employees earn twelve to sixteen days of sick leave each year depending upon length of service. Sick leave may be accumulated without limitation. Upon retirement or death unused accumulated sick leave of up to 25 days is paid to employees per Louisiana Revised Statute 17:425 at the employees current rate of pay and all unused sick leave is used in the retirement computation as earned service.

Sabbatical leave may be granted for medical reasons and for professional and cultural improvement. Any employee with a teaching certificate is entitled, subject to approval by the School Board, to one semester of sabbatical leave

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after three years of continuous service or two semesters of sabbatical leave after six or more years of continuous service.

The School Board's recognition and measurement criteria for compensated absences follow:

Vacation leave and other compensated absences with similar characteristics should be accrued as a liability as the benefits are earned by the employees if both of the following conditions are met:

1. The employees' right to receive compensation is attributable to services already rendered.
2. It is probable that the employer will compensate the employees for the benefits through paid time off or some other means, such as cash payments at termination or retirement.

A liability for sick leave should be accrued using one of the following termination approaches:

1. An accrual for earned sick leave should be made only to the extent it is probable that the benefits will result in termination payments, rather than be taken as absences due to illness or other contingencies, such as medical appointments and funerals.
2. Alternatively, a governmental entity should estimate its accrued sick leave liability based on the sick leave accumulated at the balance sheet date by those employees who currently are eligible to receive termination payments as well as other employees who are expected to become eligible in the future to receive such payments. The School Board uses the latter approach to accrue the liability for sick leave which includes salary-related payments. Employees with ten years or more of experience are included.

Sabbatical leave benefits are accrued in the government-wide financial statements if they are based on past service, will be used as unrestricted time off, and are probable of being paid. In the fund financial statements, sabbatical leave benefits are recorded in the governmental fund only if the benefits are due and payable.

All School Board employees earn 90 days of extended sick leave that can be used over a 6 year period. It is paid at a rate of 65% of their daily rate of pay. At the end of each 6 year period, the available days is reset to 90 days. All School Board employees earn 30 days catastrophic sick days that can be used over a 6 year period. It is paid at 50% of their daily rate of pay. At the end of each 6 year period, the available days is reset to 30 days.

**M. DEFERRED OUTFLOWS/INFLOWS OF RESOURCES** In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The School Board has several items that meet this criterion: unamortized loss from refunding bonds, contributions made to the pension plan in the 2015 fiscal year and deferrals of changes of assumptions, changes in proportion, and differences between School Board contributions and proportionate share of contributions.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenues) until that time. The School Board has several items that meet the criterion for this category: unamortized gain from refunding bond, deferrals of difference between expected and actual experience, difference between projected and actual earnings on pension plan investment, and changes in proportion and pension expense that result from the implementation of GASB Statement 68.



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**N. LONG-TERM LIABILITIES** For government-wide reporting, the costs associated with the bonds are recognized over the life of the bond. For fund financial reporting, bond premiums and discounts, as well as issuance costs are recognized in the period the bonds are issued. Bond proceeds are reported as other financing source net of the applicable premium or discount. Issuance costs, even if withheld from the actual net proceeds received, are reported as debt service expenditures.

**O. RESTRICTED NET POSITION** For the government-wide statement of net position, net position are reported as restricted when constraints placed on net asset use are either:

Externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments; or, imposed by law through constitutional provisions or enabling legislation.

Net Position as of June 30, 2015, that is restricted by enabling legislation is \$44,027,980.

**P. FUND BALANCES OF FUND FINANCIAL STATEMENTS** GASB 54 requires the fund balance amounts to be reported within the fund balance categories as follows:

**Non-spendable:** Fund balance that is not in spendable form or legally or contractually required to be maintained intact. This category includes items that are not easily converted to cash such as inventories.

**Restricted:** Fund balance that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

**Committed:** Fund balance that can only be used for specific purposes determined by the School Board's highest level of decision making authority. Committed amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action it employed to previously commit the funds. Committed fund balance is the result of resolutions that were passed at a School Board meeting committing the funds.

**Assigned:** Fund balance that is constrained by the School Board's intent to be used for specific purposes, but are neither restricted nor committed. The School Board currently does not have a policy authorizing the assignment of fund balance.

**Unassigned:** Fund balance that is the residual classification for the general fund. A negative unassigned fund balance may be reported in other governmental funds if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes.

When both restricted and unrestricted resources are available for use, it is the government's policy to use unrestricted resources first, then restricted resources as necessary. The School Board reduces committed amounts, followed by assigned amounts and then unassigned amounts when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

**Q. INTERFUND ACTIVITY** Interfund activity is reported as loans, services provided, reimbursements or transfers. Loans are reported as interfund receivables and payables as appropriate and are subject to elimination upon consolidation. Services provided, deemed to be at market, or near market rates, are treated as revenues and expenditures/expenses. Reimbursements are when one fund incurs a cost, charges the appropriate benefiting fund, and reduces its related cost as a reimbursement. All other interfund transactions are treated as transfers. Transfers between governmental funds are netted as part of the reconciliation to the government-wide financial statements.

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**R. SALES TAXES** The Caddo Parish School Board has the following three sales tax ordinances:

The voters of Caddo Parish approved on June 6, 1967, a one-half of one percent (1/2%) parish-wide sales tax to be used to supplement salaries of teachers of Caddo Parish and for the operation of public schools in Caddo Parish.

The voters of Caddo Parish approved on May 27, 1969, a one-half of one percent (1/2%) parish-wide sales tax to be used to supplement salaries of teachers of Caddo Parish and for the operation of public schools in Caddo Parish.

The voters of Caddo Parish approved on May 4, 1985, a one-half of one percent (1/2%) parish-wide sales tax to be used to supplement salaries of teachers of Caddo Parish and other School Board employees and for the operation of public schools in Caddo Parish.

**S. USE OF ESTIMATES** The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statement and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

**T. ADOPTION OF NEW FINANCIAL STANDARDS** The following Accounting Standards Update (ASU) recently issued and adopted by the GASB impacted the School Board's financial statements:

In June 2012 the Governmental Accounting Standards Board Statement (GASB) issued GASB No. 68 (GASB 68), *Accounting and Financial Reporting for Pensions—an Amendment of GASB Statement No. 27 replaces Statement 27 Accounting for Pensions by State and Local Governmental Employers and Statement 50 Pension Disclosures*. GASB 68 requires governments providing defined benefit plans to report the net pension liability in their statement of net position. This net pension liability is the difference between the present value of the pension liability and the fair value of pension assets, set aside in a trust and restricted to paying benefits to current employees, retirees, and their beneficiaries. The provisions of Statement 68 are effective for fiscal years beginning after June 15, 2014. The financial statements have been adjusted to reflect retroactive application as of July 1, 2014. As such, the impact of the cumulative effect of the change in accounting principle on net position as of July 1, 2014 is a decrease of \$661,267,912 to reflect beginning net pension liability.

In November 2013, the Governmental Accounting Standards Board Statement issued GASB No. 71 (GASB 71), *Pension Transition for Contributions Made Subsequent to the Measurement Date, an amendment of GASB Statement No. 68*, requires that if a state or local government employer or non-employer contributing entity makes a contribution to a defined benefit pension plan between the measurement date of the reported net pension liability and the end of the government's reporting period, Statement 68 requires that the government recognize its contribution as a deferred outflow of resources.

Additionally, in those circumstances, no beginning balances for other deferred outflows of resources and deferred inflows of resources related to pensions should be recognized. At the beginning of the period in which the provisions of Statement 68 are adopted, there may be circumstances in which it is not practical for a government to determine the amounts of all applicable deferred inflows of resources and deferred outflows of resources related to pensions. In such circumstances, the government should recognize a beginning deferred outflow of resources and deferred inflows of resources related to pensions should be recognized. The financial statements have been adjusted to reflect retroactive application as of July 1, 2014. As such, the impact of the cumulative effect of the change in accounting principle on net position as of July 1, 2014 is an increase of \$61,444,990 to reflect beginning deferred pension contributions.

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For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net positions of the Teachers' Retirement System of Louisiana (TRSL), Louisiana School Employees' Retirement System (LSERS), and Louisiana State Employees' Retirement System (LASERS) and additions to/deductions from each plan's fiduciary net positions have been determined on the same basis as they are reported by TRSL, LSERS, and LASERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**U. FUTURE ACCOUNTING PRONOUNCEMENTS** The Governmental Accounting Standards Board has issued statements that will become effective for the year ending June 30, 2016.

The statements address:

- Fair value measurement and application; and
- GAAP hierarchy

The School Board is currently evaluating the effects that these statements will have on its 2016 financial statements.

**NOTE 2 - LEVIED TAXES**

The School Board levies taxes on real and business personal property located within Caddo Parish's boundaries. Property taxes are levied by the School Board on property values assessed by the Caddo Parish Tax Assessor and approved by the State of Louisiana Tax Commission.

The Caddo Parish Sheriff's office bills and collects property taxes for the School board. Collections are remitted to the School Board monthly.

**Property Tax Calendar**

Levy date	January 1, 2014
Millage rates adopted	May 20, 2014
Tax bills mailed	November 17, 2014
Due date	December 31, 2014
Lien date	January 1, 2015
Tax sales – 2014 delinquent property	May 13-15, 2015

Assessed values are established by the Caddo Parish Tax Assessor each year on a uniform basis at the following ratios of assessed value to fair market value.

10% land	15% machinery
10% residential improvements	15% commercial improvements
15% industrial improvements	25% public service properties, excluding land

A revaluation of all property is required after 1978 to be completed no less than every four years. The last revaluation was completed for the roll of January 1, 2014. Total assessed value was \$2,045,620,492 in calendar year 2014. Louisiana state law exempts the first \$75,000 of assessed value of a taxpayer's primary residence from parish property taxes. The homestead exemption was \$345,228,061 of the assessed value in calendar year 2014.

State law requires the sheriff to collect property taxes in the calendar year in which the assessment is made. Property taxes become delinquent January 1 of the following year. If taxes are not paid by the due date, taxes bear interest at the rate of 1.00% per month until the taxes are paid. After notice is given to the delinquent taxpayers, the sheriff is

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required by the *Constitution of the State of Louisiana* to sell the least quantity of property necessary to settle the taxes and interest owed.

All property taxes are recorded in the general fund, parish-wide capital projects fund, and debt service fund. Revenues in such funds are recognized in the accounting period in which an enforceable legal claim arises. Estimated uncollectible taxes are those taxes based on past experience which will not be collected in the subsequent year and are primarily due to subsequent adjustments to the tax roll. The School Board uses the lien date to establish the enforceable legal claim date. No receivable has been recorded for 2015 property taxes because the lien date is subsequent to year end.

The tax roll is prepared by the parish tax assessor in November of each year; therefore, the bulk of property taxes are collected by the Sheriff in December, January, and February.

Historically, virtually all ad valorem taxes receivable were collected since they are secured by property; therefore, there is no allowance for uncollectible taxes.

The following is a summary of authorized and levied (tax rate per \$1,000 assessed value) ad valorem taxes:

	<u>Date of Voter Approval</u>	<u>Authorized Millage</u>	<u>Levied Millage</u>	<u>Expiration Date</u>
Parish-wide taxes:				
Constitutional	Statutory	8.48	7.85	n/a
Maintenance and operation	July 20, 2002	17.11	17.11	2023
Operation, Maintenance, and Support	July 20, 2002	11.26	11.26	2024
Employee Salaries & Benefits	January 21, 2006	21.79	20.18	2016
Technology	January 21, 2006	1.35	1.25	2016
Special Building, Repair, & Equipment	July 20, 2002	6.86	6.86	2023
Special Renovations	January 21, 2006	5.56	5.15	2016
Bond and Interest	October 18, 1997	Variable	6.00	2033

**NOTE 3 - DEPOSITS AND INVESTMENTS**

***Governmental and Agency Funds***

Deposits are stated at cost, which approximates fair value. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The fair value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

**Custodial credit risk:** At year-end, the School Board's carrying amount of deposits was \$148,698,788 and the bank balance was \$155,958,109.

These deposits are reported as follows: Statement A-cash and cash equivalents, \$121,527,703; Statement A-restricted cash and cash equivalents, \$20,278,536; and Statement J-cash and cash equivalents, \$6,892,550. Of the bank balance, \$86,914,336 was uninsured and collateralized with securities held by the pledging financial institution's trust department or agent but not in the School Board's name. There were no unsecured funds as of June 30, 2015. Even though the pledged securities are considered uncollateralized under the provisions of GASB Statement No. 40, Louisiana Revised Statute 39:1229 imposes a statutory requirement on the custodial bank to advertise and sell the pledged securities within 10 days of being notified by the School Board that the fiscal agent

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has failed to pay deposited funds upon demand. The School Board's investment policy does not specifically address custodial credit risk.

The deposits include a balance of \$62,564,941 in a sweep account. Funds in this account are invested in U. S. Government securities at night and swept back to the bank account the next morning. The agreement with the bank specifies that all purchased securities in the possession of the bank shall be segregated from other securities in its possession and shall be identified as subject to the terms of the agreement.

Restricted cash is reported on the statement of net position. This is cash in the Caddo Educational Excellence Fund (CEEF) permanent fund.

***Other Postemployment Benefits Trust Fund***

The School Board follows the state law regarding investments in postemployment benefits funds by political subdivisions, R.S. 33:5161 and R.S. 33:5162. In summary, funds may be invested in direct U.S. Treasury Obligations, debt which is issued or guaranteed by federal agencies and backed by the full faith and credit of the U.S., direct security repurchase agreements of any federal book-entry only securities, debt issued by Corporations of the U.S. which are rated Baa or better by Moody's, Inc. or BBB or better by Fitch or Standard and Poor's Corporation, money market mutual funds or Louisiana Asset Management Pool.

**Interest Rate Risk:** The state law does not address specific policies for managing interest rate risk. The following table provides information about interest rate risk associated with the other postemployment benefits trust fund.

Description of investment	Fair Value	Maturity			
		Less than 1 Year	1 - 3 Years	3 - 5 Years	5 - 7 Years
U. S. government securities	\$ 2,145,001	\$ -	\$ 749,822	\$ 499,260	\$ 895,919
Corporate bonds	13,489,061	4,515,614	5,264,279	1,186,784	2,522,384
<b>Total</b>	<b>\$ 15,634,062</b>	<b>\$ 4,515,614</b>	<b>\$ 6,014,101</b>	<b>\$ 1,686,044</b>	<b>\$ 3,418,303</b>

**Custodial Credit Risk:** The School Board's policy regarding custodial credit risk is that funds on deposit shall be collateralized an amount at all times equal to 100% by pledged "approved securities" as specified by La. R.S 39:1225 as amended to adequately protect the funds of the School Board. Cash of \$1,249,316 held in a trust account.

**Credit Rate Risk:** The credit risk of the other postemployment benefits trust fund is managed by restricting investments to those authorized by R.S. 33:5162. The School Board's policy does not address credit rate risk.

Description of investment	Fair Value	Rating by Standard & Poor's		
		AA	A	BBB
U. S. government securities	\$ 2,145,001	\$ 2,145,001	\$ -	\$ -
Corporate bonds	13,489,061	830,734	4,690,637	7,967,690
<b>Total</b>	<b>\$ 15,634,062</b>	<b>\$ 2,975,735</b>	<b>\$ 4,690,637</b>	<b>\$ 7,967,690</b>

**Concentration of Credit Risk:** R.S. 33:5162 provides that all fixed income investments shall be appropriately diversified by maturity, security, sector, and credit quality. At June 30, 2015, no more than 5 percent of the other postemployment benefits trust fund's total investments were invested in any single issuer.

**Caddo Parish School Board**  
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**NOTE 4 - RECEIVABLES**

The receivables at June 30, 2015, are as follows:

Class of Receivables	General	Non Major Governmental	Total
Taxes:			
Ad Valorem	\$ 194,807	\$ 277,581	\$ 472,388
Sales Tax	6,700,996	-	6,700,996
Intergovernmental grants:			
Federal	1,286,131	12,919,589	14,205,720
State	-	449,171	449,171
Other	3,467,654	29,056	3,496,710
Total	<u>\$ 11,649,588</u>	<u>\$ 13,675,397</u>	<u>\$ 25,324,985</u>

No allowance for doubtful accounts has been established as the School Board expects to collect the full balance.

**NOTE 5 - CAPITAL ASSETS**

Capital assets balances and activity for the year ended June 30, 2015, are as follows:

	Balance Beginning	Additions	Deletions	Balance Ending
Governmental activities				
Capital assets not being depreciated				
Land	\$ 4,753,396	\$ -	\$ -	\$ 4,753,396
Construction in progress	<u>2,121,722</u>	<u>14,065,492</u>	<u>6,930,502</u>	<u>9,256,712</u>
Total capital assets not being depreciated	<u>6,875,118</u>	<u>14,065,492</u>	<u>6,930,502</u>	<u>14,010,108</u>
Capital assets being depreciated				
Buildings & improvements	375,917,787	6,930,502	-	382,848,289
Furniture and equipment	28,545,989	3,389,948	3,364,513	28,571,424
Transportation equipment	34,667,344	768,051	-	35,435,395
Intangibles - software	<u>1,515,518</u>	<u>-</u>	<u>-</u>	<u>1,515,518</u>
Total capital assets being depreciated	<u>440,646,638</u>	<u>11,088,501</u>	<u>3,364,513</u>	<u>448,370,626</u>
Total cost of capital assets	<u>447,521,756</u>	<u>25,153,993</u>	<u>10,295,015</u>	<u>462,380,734</u>
Less accumulated depreciation				
Buildings & improvements	188,891,770	12,666,192	-	201,557,962
Furniture and equipment	18,730,549	3,502,236	3,364,513	18,868,272
Transportation equipment	29,929,201	632,437	-	30,561,638
Intangibles - software	<u>733,346</u>	<u>151,552</u>	<u>-</u>	<u>884,898</u>
Total accumulated depreciation	<u>238,284,866</u>	<u>16,952,417</u>	<u>3,364,513</u>	<u>251,872,770</u>
Total capital assets being depreciated, net	<u>202,361,772</u>	<u>(5,863,916)</u>	<u>-</u>	<u>196,497,856</u>
Governmental activities				
Capital assets, net	<u>\$ 209,236,890</u>	<u>\$ 8,201,576</u>	<u>\$ 6,930,502</u>	<u>\$ 210,507,964</u>

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Depreciation expense was charged to governmental activities as follows:

Regular programs	\$ 3,000,959
Special programs	295,510
Other instructional programs	80,911
Instructional staff support	170,510
General administration	1,200
School administration	10,530
Business services	29,803
Plant services	12,184,464
Student transportation services	1,083,874
Food services	94,656
Total depreciation expense	\$ 16,952,417

**NOTE 6 - RETIREMENT SYSTEMS**

Substantially all employees of the School Board are required by State law to belong to retirement plans administered by the Teachers' Retirement System of Louisiana (TRSL) or the Louisiana School Employees' Retirement System (LSERS), both of which are administered on a statewide basis. In addition some employees participate in the Louisiana State Employees' Retirement System (LASERS). Each plan issues a separate financial report that includes financial statements and required supplementary information. Those reports may be obtained by writing or calling the plan.

Teachers' Retirement System of Louisiana System (TRSL)  
 Post Office Box 94123  
 Baton Rouge, LA 70804-9123  
 (225) 925-6446

Louisiana School Employees' Retirement System (LSERS)  
 Post Office Box 44516  
 Baton Rouge, LA 70804-4516  
 (225) 924-6484

Louisiana State Employees' Retirement System  
 Post Office Box 44213  
 Baton Rouge, LA 70804-4213  
 (225) 922-0185

Disclosures relating to these plans are as follows:

**Teachers' Retirement System of Louisiana (TRSL)**

*Plan Description*

Employees of the School Board are provided with pensions through a cost-sharing multiple-employer defined benefit plan administered by the Teachers' Retirement System of Louisiana (TRSL). Chapter 2 of Title 11 of the Louisiana Revised Statutes (LA R.S. 11:401) grants to TRSL Board of Trustees and the Louisiana Legislature the authority to review administration, benefit terms, investments, and funding of the plan. TRSL issues a publicly available financial report that can be obtained at [www.trsl.org](http://www.trsl.org).

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*Benefits Provided*

The following is a description of the plan and its benefits and is provided for general informational purposes only. TRSL provides retirement, deferred retirement option (DROP), disability, and survivor's benefits. Participants should refer to the appropriate statutes for more complete information.

*Retirement Benefits*

**Regular Plan** - Members whose first employment makes them eligible for membership in a Louisiana state retirement system on or after January 1, 2011 may retire with a 2.5% accrual rate after attaining age sixty with at least 5 years of service credit and are eligible for an actuarially reduced benefit with 20 years of service at any age. All other members, if initially hired on or after July 1, 1999, are eligible for a 2.5% accrual rate at the earliest of age 60 with 5 years of service, age 55 with 25 years of service, or at any age with 30 years of service. Members may retire with an actuarially reduced benefit with 20 years of service at any age. If hired before July 1, 1999, members are eligible for a 2% accrual rate at the earliest of age 60 with 5 years of service, or at any age with 20 years of service and are eligible for a 2.5% accrual rate at the earliest of age 65 with 20 years of service, age 55 with 25 years of service, or at any age with 30 years of service.

**Plan A** - Members may retire with a 3.0% annual accrual rate at age 55 with 25 years of service, age 60 with 5 years of service or 30 years of service, regardless of age. Plan A is closed to new entrants.

**Plan B** - Members may retire with a 2.0% annual accrual rate at age 55 with 30 years of service, or age 60 with 5 years of service.

*Benefit Formula*

For all plans, retirement benefits are based on a formula which multiplies the final average compensation by the applicable accrual rate, and by the years of creditable service. For Regular Plan and Lunch Plan B members whose first employment makes them eligible for membership in a Louisiana state retirement system on or after January 1, 2011, final average compensation is defined as the highest average 60-month period. For all other members, final average compensation is defined as the highest average 36-month period.

*Payment Options*

A retiring member is entitled to receive the maximum benefit payable until the member's death. In lieu of the maximum benefit, the member can elect to receive a reduced benefit payable in the form of a Joint and Survivor Option, or as a lump sum that can't exceed 36 months of the members' maximum monthly benefit amount.

Effective July 1, 2009, members can make an irrevocable election at retirement to receive an actuarially reduced benefit, which increases 2.5% annually, beginning on the first retirement anniversary date, but not before age 55 or before the retiree would have attained age 55 in the case of a surviving spouse. This option can be chosen in combination with the above options.

*Deferred Retirement Option Program (DROP)*

In lieu of terminating employment and accepting a service retirement, an eligible member can begin participation in the Deferred Retirement Option Program (DROP) on the first retirement eligibility date for a period not to exceed the 3rd anniversary of retirement eligibility. Delayed participation reduces the three year participation period. During participation, benefits otherwise payable are fixed, and deposited in an individual DROP account. Upon termination



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of DROP, the member can continue employment and earn additional accruals to be added to the fixed pre-DROP benefit.

Upon termination of employment, the member is entitled to the fixed benefit, an additional benefit based on post-DROP service (if any), and the individual DROP account balance which can be paid in a lump sum or an additional annuity based upon the account balance.

*Disability Retirement Benefits*

Active members whose first employment makes them eligible for membership in a Louisiana state retirement system before January 1, 2011, and who have five or more years of service credit are eligible for disability retirement benefits if certified by the State Medical Disability Board (SMDB) to be disabled from performing their job. All other members must have at least 10 years of service to be eligible for a disability benefit. Calculation of the disability benefit as well as the availability of a minor child benefit is determined by the plan to which the member belongs and the date on which the member's first employment made them eligible for membership in a Louisiana state retirement system

*Survivor Benefits*

A surviving spouse with minor children of an active member with five years of creditable service (2 years immediately prior to death) or 20 years of creditable service is entitled to a benefit equal to the greater of (a) \$600 per month, or (b) 50% of the member's benefit calculated at the 2.5% accrual rate for all creditable service. When a minor child(ren) is no longer eligible to receive survivor benefits, the spouse's benefit reverts to a survivor benefit in accordance with the provisions for a surviving spouse with no minor child(ren). Benefits for the minor child(ren) cease when he/she is no longer eligible.

Each minor child (maximum of 2) shall receive an amount equal to the greater of (a) 50% of the spouse's benefit or (b) \$300 (up to 2 eligible children). Benefits to minors cease at attainment of age 18, marriage, or age 23 if enrolled in an approved institution of higher education.

A surviving spouse without minor children of an active member with 10 years of creditable service (2 years immediately prior to death) or 20 years of creditable service is entitled to a benefit equal to the greater of (a) \$600 per month, or (b) the option 2 equivalent of the benefit calculated at the 2.5% accrual rate for all creditable service.

*Permanent Benefit Increases/Cost-of-Living Adjustments*

As fully described in Title 11 of the Louisiana Revised Statutes, the System allows for the payment of permanent benefit increases, also known as cost-of-living adjustments (COLAs) that are funded through investment earnings when recommended by the Board of Trustees and approved by the State Legislature.

*Optional Retirement Plan (ORP)*

The Optional Retirement Plan (ORP) was established for academic employees of public institutions of higher education who are eligible for membership in TRSL. This plan was designed to provide certain academic and unclassified employees of public institutions of higher education an optional method of funding for their retirement.

The ORP is a defined contribution pension plan which provides for portability of assets and full and immediate vesting of all contributions submitted on behalf of the affected employees to the approved providers. These providers are selected by the TRSL Board of Trustees. Monthly employer and employee contributions are invested as directed by the employee to provide the employee with future retirement benefits. The amount of these benefits is entirely

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dependent upon the total contributions and investment returns accumulated during the employee's working lifetime. Employees in eligible positions of higher education can make an irrevocable election to participate in the ORP rather than TRSL and purchase annuity contracts—fixed, variable, or both—for benefits payable at retirement.

*Employer Contributions*

The employer contribution rate is established annually under LA R.S. 11:101 - 11:104 by the Public Retirement Systems Actuarial Committee (PRSACX) taking into consideration the recommendation of the System's actuary. Each sub plan pays a separate actuarially determined employer contribution rate. However all assets of TRSL are used for the payment of benefits for all classes of members, regardless of their plan.

The normal cost portion of each plan's employer contribution rate varies based upon that plan's benefits, member demographics, and the rate contributed by employees. The Unfunded Accrued Liability (UAL) contribution rate is determined in aggregate for all plans. The UAL established due to a specific plan or group of plans because of legislation will be allocated entirely to that plan or those plans.

For ORP, only the UAL portion of the employer contribution is retained by the plan. Therefore, only the UAL projected rates were used in the projection of future contributions in determining an employer's proportionate share.

Rates for the years ended June 30, 2015, and 2014 are as follows:

TRSL Sub Plan	Total Employer Contribution		Total Employee Contribution	
	2015	2014	2015	2014
K-12 Regular Plan	28.0%	27.2%*	8.0%	8.0%
Higher Ed Regular Plan	26.4%	26.5%	8.0%	8.0%
Plan A	33.1%	32.6%	9.1%	9.1%
Plan B	30.1%	29.1%	5.0%	5.0%

\*Rounded

The School Board's contractually required composite contribution rate for the year ended June 30, 2015 was 27.5% of annual payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any Unfunded Actuarial Accrued Liability. Contributions to the TRSL pension plan from the School Board were \$56,401,853 for the year ended June 30, 2015.

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions*

At June 30, 2015, the School Board reported a liability of \$476,571,814 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2014 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The School Board's proportion of the net pension liability was based on a projection of the School Board's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2014, the School Board's proportion was 4.66248 %, which was a decrease of .40542% from its proportion measured as of June 30, 2013.

For the year ended June 30, 2015, the School Board recognized pension expense of \$41,834,642 less the School Board's amortization of change in proportionate share and difference between employer contributions and proportionate share of contributions of \$10,057,462.

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At June 30, 2015, the School Board reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ -	\$ 4,562,772
Net difference between projected and actual earnings on pension plan investments	-	60,811,636
Changes in proportion	-	38,722,142
Differences between School Board contributions and proportionate share of contributions	-	1,507,707
Employer contributions subsequent to the measurement date	56,401,853	-
<b>Total</b>	<b>\$ 56,401,853</b>	<b>\$ 105,604,257</b>

Deferred outflows of resources of \$56,401,853 related to pensions resulting from the School Board's contributions subsequent to the measurement date will be recognized as a reduction of net pension liability in the year ended June 30, 2016. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:		
2016	\$	(26,401,064)
2017	\$	(26,401,064)
2018	\$	(26,401,064)
2019	\$	(26,401,064)

*Actuarial Assumptions*

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2014 are as follows:

Valuation Date	June 30, 2014
Actuarial Cost Method	Entry Age Normal
Amortization Approach	Closed
<b>Actuarial Assumptions:</b>	
Expected Remaining Service Lives	5 years
Investment Rate of Return	7.75% net of investment expenses
Inflation Rate	2.50% per annum.
Salary Increases	3.5% - 10.0% varies depending on duration of service.
Cost of Living Adjustments	None
Mortality	Mortality rates based on the RP-2000 Mortality Table with projection to 2025 using Scale AA.
Termination, Disability, and Retirement	Termination, disability, and retirement assumptions were projected based on a five-year (2008-2012) experience study of the System's members.

The actuarial assumptions used in the June 30, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2007 and ending June 30, 2012.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment

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expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation and an adjustment for the effect of rebalancing/diversification. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2014 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Portfolio Real Rate of Return
Domestic Equity	31.0%	4.71%
International Equity	19.0%	4.69%
Domestic Fixed Income	14.0%	2.04%
International Fixed Income	7.0%	2.80%
Alternative Investments	29.0%	5.94%

*Discount Rate*

The discount rate used to measure the total pension liability was 7.75%.

The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that sponsor contributions will be made at rates equal to the difference between actuarially determined contribution rates and member rate. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

*Sensitivity of the School Board's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate*

The following presents the School Board's proportionate share of the Net Pension Liability using the discount rate of 7.75%, as well as what the School Board's proportionate share of the Net Pension Liability would be if it were calculated using a discount rate that is one percentage-point lower (6.75%) or one percentage-point higher (8.75%) than the current rate:

	1.0% Decrease (6.75%)	Current Discount Rate (7.75%)	1.0% Increase (8.75%)
School Board's proportionate share of the net pension liability	\$ 606,983,756	\$ 476,571,812	\$ 365,584,807

*Pension Plan Fiduciary Net Position*

Detailed information about the pension plan's fiduciary net position is available in the separately issued TRSL 2014 Comprehensive Annual Financial Report at [www.trsl.org](http://www.trsl.org).

*Payables to the Pension Plan*

As of June 30, 2015, the School Board had payables due to the TRSL plan totaling \$8,617,382. Payables are the School Board's legally required contributions to the pension plan. Outstanding balances will be applied the School Board's required monthly contribution.

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**Louisiana School Employees' Retirement System (LSERS)**

*Plan Description*

The State of Louisiana School Employees' Retirement System is the administrator of a cost-sharing multiple-employer defined benefit pension plan. The Plan was established and provided for by R.S. 11:1001 of the Louisiana Revised Statutes. Employees who are not teachers, administrators, or school lunch employees are covered by defined benefit contribution pension plans administered and controlled on a statewide basis by a separate Board of Trustees. The Board of Trustees administers this plan which is a cost-sharing multiple-employer public employee's retirement system. LSERS issues a publicly available financial report that can be obtained at [www.lasers.net](http://www.lasers.net).

*Benefits Provided*

The following is a description of the plan and its benefits and is provided for general information purposes only. Participants should refer to the appropriate statutes for more complete information.

*Eligibility Requirements*

Membership is mandatory for all persons employed by a Louisiana Parish or School Board who work more than twenty hours per week as a school bus driver, school janitor, school custodian, school maintenance employee, or school bus aide, a monitor or attendant, or any other regular school employee who actually works on a school bus helping with the transportation of school children. If a person is employed by and is eligible to be a member of more than one public agency within the state, he must be a member of each such retirement system. Members are vested after 10 years of service or 5 years if enrolled after June 30, 2010.

All temporary, seasonal and part-time employees as defined in federal Regulations 26 CFR 31:3121(b)(7)-2 are not eligible for membership in the Plan. Any part-time employees who work 20 hours or less per week and who are not vested will be refunded their contributions.

*Benefits*

Benefit provisions are authorized and amended under Louisiana Revised Statutes. Benefit provisions are dictated by LA R.S. 11:1141 - 11:1153. A member who joined the system on or before June 30, 2010 is eligible for normal retirement if he has at least 30 years of creditable service regardless of age, 25 years of creditable service and is at least age 55, 20 years of creditable service regardless of age with an actuarially reduced benefit, or 10 years of creditable service and is at least age 60. A member who joined the system on or after July 1, 2010 is eligible for normal retirement if he has at least 5 years of creditable service and is at least age 60, or 20 years of creditable service regardless of age with an actuarially reduced benefit.

For members who joined the system prior to July 1, 2006, the maximum retirement benefit is an amount equal to 3 1/3% of the average compensation for the three highest consecutive years of membership service, subject to the 10% salary limitation, multiplied by the number of years of service limited to 100% of final average compensation plus a supplementary allowance of \$2.00 per month for each year of service. For members who joined the system on or after July 1, 2006 through June 30, 2010, 3 1/3% of the average compensation is used to calculate benefits; however, the calculation consists of the five highest consecutive years of membership service, subject to the 10% salary limitation. For members who join the system on or after July 1, 2010, 2 1/2% of the average compensation is used to calculate benefits and consists of the five highest consecutive years' average salary, subject to the 15% salary limitation. The supplemental allowance was eliminated for members entering the Plan on or after July 1, 1986. Effective January 1, 1992, the supplemental allowance was reinstated to all members whose service retirement became effective after July 1, 1971.

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A member is eligible to retire and receive disability benefits if he has at least five years of creditable service, is not eligible for normal retirement and has become totally and permanently disabled and is certified as disabled by the Medical Board. A member who joins the system on or after July 1, 2006, must have at least ten years of service to qualify for disability benefits.

Upon the death of a member with five or more years of creditable service, the Plan provides benefits for surviving spouses and minor children. Under certain conditions outlined in the statutes, a spouse is entitled to 75% of the member's benefit.

Members of the Plan may elect to participate in the Deferred Retirement Option Plan, (DROP) and defer the receipt of benefits. The election may be made only one time and the duration is limited to three years. Once an option has been selected, no change is permitted. Upon the effective date of the commencement of participation in the DROP Plan, active membership in the regular retirement plan of the system terminates. Average compensation and creditable service remain as they existed on the effective date of commencement of participation in the Plan. The monthly retirement benefits, that would have been payable had the person elected to cease employment and receive a service retirement allowance, are paid into the Deferred Retirement Option Plan Fund Account.

The Plan maintains subaccounts within this account reflecting the credits attributed to each participant in the Plan. Interest credited and payments from the DROP account are made in accordance with LA R.S. 11:1152(E)(3). Upon termination of participation in both the Plan and employment, a participant may receive his DROP monies either in a lump sum payment from the account or systematic disbursements.

The Plan also provides for deferred benefits for vested members who terminate before being eligible for retirement. Once the member reaches the appropriate age for retirement, benefits become payable.

Effective January 1, 1996, the state legislature authorized the Plan to establish an Initial Benefit Retirement Plan (IBRP) program. IBRP is available to members who have not participated in DROP and who select the maximum benefit, Option 2 benefit, Option 3 benefit or Option 4 benefit. Thereafter, these members are ineligible to participate in the DROP. The IBRP program provides both a one-time single sum payment of up to 36 months of a regular monthly retirement benefit, plus a reduced monthly retirement benefit for life. Interest credited and payments from IBRP account are made in accordance with LA R.S. 11:1152(F)(3).

*Contributions*

Contributions for members are established by state statute at 7.5% of their annual covered salary for members employed prior to July 1, 2010 and 8.0% for members employed subsequent to July 1, 2010. Contributions for all participating school boards are actuarially determined as required by Act 81 of 1988 but cannot be less than the rate required by the Constitution. The actuarial required contribution rate for June 30, 2015 was 32.0%. The actual employer rate for the year ended June 30, 2015 was 33.0%. A difference may exist due to the State Statute that requires the rate to be calculated in advance. Contributions to the LSERS pension plan from the School Board were \$6,655,160 for the year ended June 30, 2015.

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions*

At June 30, 2015, the School Board reported a liability of \$42,117,012 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2014 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The School Board's proportion of the net pension liability was based on a projection of the School Board's long-term share of contributions to the

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pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2014, the School Board's proportion was 7.27580%, which was an increase of .21240% from its proportion measured as of June 30, 2013.

For the year ended June 30, 2015, the School Board recognized pension expense of \$3,834,856 plus the School Board's amortization of change in proportionate share and difference between employer contributions and proportionate share of contributions of \$298,391.

At June 30, 2015, the School Board reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ -	\$ 2,308,249
Net difference between projected and actual earnings on pension plan investments	-	8,949,161
Changes of assumptions	1,436,369	-
Changes in proportion	719,240	-
Differences between School Board contributions and proportionate share of contributions	-	122,458
Employer contributions subsequent to the measurement date	6,655,160	-
Total	\$ 8,810,769	\$ 11,379,868

Deferred outflows of resources of \$6,655,160 related to pensions resulting from the School Board's contributions subsequent to the measurement date will be recognized as a reduction of net pension liability in the year ended June 30, 2016. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	
2016	\$(2,195,029)
2017	\$(2,195,029)
2018	\$(2,237,290)
2019	\$(2,237,291)

*Actuarial Assumptions*

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2014 are as follows:

Valuation Date	June 30, 2014
Actuarial Cost Method	Entry Age Normal Cost
Actuarial Assumptions:	
Expected Remaining Service Lives	3 years.
Investment Rate of Return	7.25% per annum.
Inflation Rate	2.75% per annum.
Mortality	Mortality rates based on the RP-2000 Sex Distinct Morality Table.
	Termination, disability, and retirement assumptions

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Termination, Disability, and Retirement	were projected based on a five-year (2009-2013) experience study of the System's members.
Salary Increases	Salary increases were projected based on a 2008-2012 experience study of the Plan's members. The annual salary growth rates are based upon the members' years of service.
Cost of Living Adjustments	Cost-of-living raises may be granted from the Experience Account provided there are sufficient funds needed to offset the increase in the actuarial liability and the plan has met the criteria and eligibility requirements outlined by ACT 399 of 2014.

The long-term expected rate of return on pension plan investments was determined using a triangulation method which integrated the CAPM pricing model (top-down), a treasury yield curve approach (bottom-up) and an equity building-block model (bottom-up). Risk return and correlations are projected on a forward looking basis in equilibrium, in which best-estimates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These rates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of geometric real rates of return for each major asset class included in the System's target asset allocation as of June 30, 2014 are summarized in the following table:

Asset Class	Target Asset Allocation	Long-Term Expected Portfolio Real Rate of Return
Fixed Income	30%	0.99%
Equity	51%	2.76%
Alternatives	13%	0.71%
Real Assets	6%	0.32%
Totals	100%	4.78%
Inflation		2.75%
Expected Arithmetic Nominal Return		7.53%

*Discount Rate*

The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers will be made at the actuarially determined rates approved by PERSAC taking into consideration the recommendation of the System's actuary. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

*Sensitivity of the School Board's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate*

The following presents the School Board's proportionate share of the Net Pension Liability using the discount rate of 7.25%, as well as what the School Board's proportionate share of the Net Pension Liability would be if it were calculated using a discount rate that is one percentage-point lower (6.25%) or one percentage-point higher (8.25%) than the current rate:



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	1.0% Decrease (6.25%)	Current Discount Rate (7.25%)	1.0% Increase (8.25%)
School Board's proportionate share of the net pension liability	\$ 58,327,319	\$ 42,177,012	\$ 26,059,757

**Pension Plan Fiduciary Net Position**

Detailed information about the pension plan's fiduciary net position is available in the separately issued LSERS 2014 Comprehensive Annual Financial Report at [www.lasers.net](http://www.lasers.net).

**Payables to the Pension Plan**

As of June 30, 2015, the School Board had payables due to the LSERS plan totaling \$1,115,040. Payables are the School Board's legally required contributions to the pension plan. Outstanding balances will be applied the School Board's required monthly contribution

**Louisiana State Employees' Retirement System (LASERS)**

*Plan Description*

The Louisiana State Employees' Retirement System (LASERS or the System) is the administrator of a cost-sharing multi-employer defined benefit pension plan, and is a component unit of the State of Louisiana included in the State's Comprehensive Annual Financial Report (CAFR) as a pension trust fund. The System was established by Section 401 of Title 11 of the Louisiana Revised Statutes (La. R.S. 11:401). A thirteen-member Board of Trustees, comprised of six active members, three retired members, and four ex-officio members, governs the System. The System issues a publicly available financial report that can be obtained at [www.lasersonline.org](http://www.lasersonline.org).

*Benefits Provided*

The following is a description of the plan and its benefits and is provided for general information purposes only. Participants should refer to the appropriate statutes for more complete information.

*Eligibility Requirements*

All state employees, except those specifically excluded by statute, become members of the System's Defined Benefit Plan (DBP) as a condition of employment, unless they elect to continue as a contributing member in any other retirement system for which they remain eligible for membership. Certain elected officials and officials appointed by the Governor may, at their option, become members of LASERS. Also, qualifying unclassified state employees may have made an irrevocable election to participate in the Optional Retirement Plan (ORP) between July 12, 1999 and December 7, 2007, when the plan closed. All plans are considered one pension plan for financial reporting purposes. All assets accumulated for the payment of benefits may legally be used to pay benefits to any plan members or beneficiaries.

*Retirement*

The age and years of creditable service required in order for a member to retire with full benefits are established by statute, and vary depending on the member's hire date, employer, and job classification. The majority of our rank and file members may either retire with full benefits at any age upon completing 30 years of creditable service and at age 60 upon completing ten years of creditable service depending on their plan. Additionally, members may choose to retire with 20 years of service at any age, with an actuarially reduced benefit. The basic annual retirement benefit

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for members is equal to 2.5% to 3.5% of average compensation multiplied by the number of years of creditable service.

Average compensation is defined as the member's average annual earned compensation for the highest 36 consecutive months of employment for members employed prior to July 1, 2006. For members hired July 1, 2006 or later, average compensation is based on the member's average annual earned compensation for the highest 60 consecutive months of employment. The maximum annual retirement benefit cannot exceed the lesser of 100% of average compensation or a certain specified dollar amount of actuarially determined monetary limits, which vary depending upon the member's age at retirement. Judges, court officers, and certain elected officials receive an additional annual retirement benefit equal to 1.0% of average compensation multiplied by the number of years of creditable service in their respective capacity. As an alternative to the basic retirement benefits, a member may elect to receive their retirement throughout their life, with certain benefits being paid to their designated beneficiary after their death. Act 992 of the 2010 Louisiana Regular Legislative Session, changed the benefit structure for LASERS members hired on or after January 1, 2011. This resulted in three new plans: regular, hazardous duty, and judges. The new regular plan includes regular members and those members who were formerly eligible to participate in specialty plans, excluding hazardous duty and judges. Regular members and judges are eligible to retire at age 60 after five years of creditable service and, may also retire at any age, with a reduced benefit, after 20 years of creditable service. Hazardous duty members are eligible to retire with twelve years of creditable service at age 55, 25 years of creditable service at any age or with a reduced benefit after 20 years of creditable service. Average compensation will be based on the member's average annual earned compensation for the highest 60 consecutive months of employment for all three new plans. Members in the regular plan will receive a 2.5% accrual rate, hazardous duty plan a 3.33% accrual rate, and judges a 3.5% accrual rate. The extra 1.0% accrual rate for each year of service for court officers, the governor, lieutenant governor, legislators, House clerk, sergeants at arms, or Senate secretary, employed after January 1, 2011, was eliminated by Act 992. Specialty plan and regular members, hired prior to January 1, 2011, who are hazardous duty employees have the option to transition to the new hazardous duty plan.

A member leaving employment before attaining minimum retirement age, but after completing certain minimum service requirements, becomes eligible for a benefit provided the member lives to the minimum service retirement age, and does not withdraw their accumulated contributions. The minimum service requirement for benefits varies depending upon the member's employer and service classification but generally is ten years of service.

*Benefits*

*Deferred Benefits* - The State Legislature authorized LASERS to establish a Deferred Retirement Option Plan (DROP). When a member enters DROP, their status changes from active member to retiree even though they continue to work and draw their salary for a period of up to three years. The election is irrevocable once participation begins. During DROP participation, accumulated retirement benefits that would have been paid to each retiree are separately tracked. For members who entered DROP prior to January 1, 2004, interest at a rate of one-half percent less than the System's realized return on its portfolio (not to be less than zero) will be credited to the retiree after participation ends. At that time, the member must choose among available alternatives for the distribution of benefits that have accumulated in the DROP account. Members who enter DROP on or after January 1, 2004, are required to participate in LASERS Self-Directed Plan (SDP) which is administered by a third-party provider. The SDP allows DROP participants to choose from a menu of investment options for the allocation of their DROP balances. Participants may diversify their investments by choosing from an approved list of mutual funds with different holdings, management styles, and risk factors.

Members eligible to retire and who do not choose to participate in DROP may elect to receive at the time of retirement an initial benefit option (IBO) in an amount up to 36 months of benefits, with an actuarial reduction of their future benefits. For members who selected the IBO option prior to January 1, 2004, such amount may be

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withdrawn or remain in the IBO account earning interest at a rate of one-half percent less than the System's realized return on its portfolio (not to be less than zero). Those members who select the IBO on or after January 1, 2004, are required to enter the SDP as described above.

*Disability Benefits* - All members with ten or more years of credited service who become disabled may receive a maximum disability retirement benefit equivalent to the regular retirement formula without reduction by reason of age. Upon reaching age 60, the disability retiree may receive a regular retirement benefit by making application to the Board of Trustees. For injuries sustained in the line of duty, hazardous duty personnel in the Hazardous Duty Services Plan will receive a disability benefit equal to 75% of final average compensation.

*Survivor's Benefits* - Certain eligible surviving dependents receive benefits based on the deceased member's compensation and their relationship to the deceased. The deceased member who was in state service at the time of death must have a minimum of five years of service credit, at least two of which were earned immediately prior to death, or who had a minimum of twenty years of service credit regardless of when earned in order for a benefit to be paid to a minor or handicapped child. Benefits are payable to an unmarried child until age 18, or age 23 if the child remains a full-time student. The aforementioned minimum service credit requirement is ten years for a surviving spouse with no minor children, and benefits are to be paid for life to the spouse or qualified handicapped child.

*Permanent Benefit Increases/Cost-of-Living Adjustments* - As fully described in Title 11 of the Louisiana Revised Statutes, the System allows for the payment of permanent benefit increases, also known as cost-of-living adjustments (COLAs) that are funded through investment earnings when recommended by the Board of Trustees and approved by the State Legislature.

*Optional Retirement Plan* - In 1999, an Optional Retirement Plan (ORP) was established as a defined contribution component of LASERS for certain unclassified employees who otherwise would have been eligible to become members of the defined benefit plan. The ORP provides portability of assets and full and immediate vesting of all contributions submitted on behalf of members. The ORP is administered by a third-party provider with oversight from LASERS Board of Trustees. Monthly employer and employee contributions are invested as directed by the member to provide the member with future retirement benefits. The amount of these benefits is entirely dependent upon the total contributions and investment returns accumulated during the member's working lifetime. ORP balances are held by the provider in each participant's name. These balances are included in LASERS total investments on the Statements of Fiduciary Net Position. The ORP was closed to new members on December 7, 2007. However, members in the ORP as of December 31, 2007 were granted the option by Act 718 of the 2012 Louisiana Regular Legislative Session to regain membership in the defined benefit plan.

*Contributions*

Covered employees and the School System are required by State statute to contribute fixed percentages of employees' gross earning to the plan. Current contribution rates for the plans are 7.5% for participating employees hired on or before June 30, 2006, 8% for participating employees hired on or after July 1, 2006, and 31.3% for the School System. Contributions to the LASERS pension plan from the School Board were \$282,576 for the year ended June 30, 2015.

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions*

At June 30, 2015, the School Board reported a liability of \$2,691,996 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2014 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The School Board's proportion of the net pension liability was based on a projection of the School Board's long-term share of contributions to the

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pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2014, the School Board's proportion was 0.04305%, which was an increase of .01003% from its proportion measured as of June 30, 2013.

For the year ended June 30, 2015, the School Board recognized pension expense of \$209,190 plus the School Board's amortization of change in proportionate share and difference between employer contributions and proportionate share of contributions of \$238,443.

At June 30, 2015, the School Board reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ -	\$ 47,968
Net difference between projected and actual earnings on pension plan investments	-	340,563
Changes in proportion	487,001	-
Differences between School Board contributions and proportionate share of contributions	-	10,115
Employer contributions subsequent to the measurement date	282,576	-
Total	\$ 769,577	\$ 398,646

Deferred outflows of resources of \$282,576 related to pensions resulting from the School Board's contributions subsequent to the measurement date will be recognized as a reduction of net pension liability in the year ended June 30, 2016. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	
2016	\$129,318
2017	\$129,318
2018	\$(85,141)
2019	\$(85,141)

*Actuarial Assumptions*

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2014 are as follows:

Valuation Date	June 30, 2014
Actuarial Cost Method	Entry Age Normal Cost
Actuarial Assumptions:	
Expected Remaining Service Lives	3 years.
	7.75% per annum.
Investment Rate of Return	3.0% per annum.
Inflation Rate	Non-disabled members – Mortality rates based on the RP-2000 Combined Healthy Mortality Table with mortality improvement projected to 2015.
Mortality	Disabled members – Mortality rates based on the RP-2000 Disabled Retiree Mortality Table, with no projection for mortality improvement

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Termination, Disability, and Retirement      Termination, disability, and retirement assumptions were projected based on a five-year (2009-2013) experience study of the System's members.

Salary Increases      Salary increases were projected based on a 2009-2013 experience study of the Plan's members. The salary increase ranges for specific types of members are:

<u>Member Type</u>	<u>Lower Range</u>	<u>Upper Range</u>
Regular	4.0%	13.0%
Judges	3.0%	5.5%
Corrections	3.6%	14.5%
Hazardous Duty	3.6%	14.5%
Wildlife	3.6%	14.5%

Cost of Living Adjustments      The present value of future retirement benefits is based on benefits currently being paid by the System and includes previously granted cost of living increases. The projected benefit payments do not include provisions for potential future increases not yet authorized by the Board of Trustees as they were deemed not to be substantively automatic.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 3.0% and an adjustment for the effect of rebalancing/diversification. The resulting expected long-term rate of return is 8.78% for 2014.

Best estimates of geometric real rates of return for each major asset class included in the System's target asset allocation as of June 30, 2014 are summarized in the following table:

Asset Class	Long-Term Expected Portfolio Real Rate of Return
Cash	.50%
Domestic Equity	4.69%
International Equity	5.83%
Domestic Fixed Income	2.34%
International Fixed Income	4.00%
Alternative Investments	8.09%
Global Tactical Asset Allocation	3.42%
Total Fund	5.78%

*Discount Rate*

The discount rate used to measure the total pension liability was 7.75%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers will be made at the actuarially determined rates approved by PRSAC taking into consideration the recommendation of the System's actuary. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current

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plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

*Sensitivity of the School Board's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate*

The following presents the School Board's proportionate share of the Net Pension Liability using the discount rate of 7.75%, as well as what the School Board's proportionate share of the Net Pension Liability would be if it were calculated using a discount rate that is one percentage-point lower (6.75%) or one percentage-point higher (8.75%) than the current rate:

	1.0% Decrease (6.75%)	Current Discount Rate (7.75%)	1.0% Increase (8.75%)
School Board's proportionate share of the net pension liability	\$ 3,452,702	\$ 2,691,995	\$ 2,047,188

**Pension Plan Fiduciary Net Position**

Detailed information about the pension plan's fiduciary net position is available in the separately issued LASERS 2014 Comprehensive Annual Financial Report at [www.lasersonline.org](http://www.lasersonline.org).

**Payables to the Pension Plan**

As of June 30, 2015, the School Board had payables due to the LASERS plan totaling \$100,437. Payables are the School Board's legally required contributions to the pension plan. Outstanding balances will be applied the School Board's required monthly contribution

**NOTE 7 - AGENCY FUND DEPOSITS DUE OTHERS (FFS LEVEL ONLY)**

A summary of changes in agency fund deposits due others follows:

	Balance June 30, 2014	Additions	Deductions	Balance June 30, 2015
School Activities Fund	\$ 5,201,145	\$ 11,299,450	\$ 10,859,215	\$ 5,641,380
Central Office Concession Fund	706	9,431	8,283	1,854
School Activities Fund	\$ 5,201,851	\$ 11,308,881	\$ 10,867,498	\$ 5,643,234

**NOTE 8 - LONG-TERM LIABILITIES**

The School Board has issued the following types of long-term liabilities, all which pertain to the School Board's governmental activities.

**Bond Refunding:** The School Board issues general obligation bonds to provide funds for the acquisition of land for schools, to build new facilities and to improve capital assets. The original amount of general obligation bonds issued in prior years was \$159,820,000. During the fiscal year, general obligation bonds totaling \$14,530,000 were issued to refund \$15,220,000 of Series 2007 bonds. The proceeds were placed in an irrevocable trust for the purpose of generating resources for the payment of general obligation school bonds, Series 2007, consisting of the callable maturities of that issue which will be called for redemption on March 1, 2018. The advanced refunding was undertaken to reduce total debt service payments over the next fifteen years by \$925,133 and resulted in an economic gain of \$717,050. General obligation bonds are direct obligations and pledge the full faith and credit of the School Board. These bonds generally are issued as 20- or 25-year serial bonds with varying amounts of principal maturing each year.

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**Qualified Academy Zone Bond:** The School Board has also borrowed funds through this special interest-free loan program sponsored by the U.S. government to fund lighting retrofit programs and to install air-conditioning in school cafeterias. In February 2002, the School Board borrowed \$3,500,000. In March 2008, the School Board borrowed \$1,582,450 to fund technology wiring and disabled access projects.

**Qualified School Construction Bond:** The School Board received authority under the American Recovery and Reinvestment Act of 2009 (ARRA) to issue taxable bonds for construction, rehabilitation or repair of public school facilities. The bonds are interest free and bond holders receive a tax credit in lieu of interest. In June 2009, the School Board issued revenue bonds of \$17,359,000 to be paid from the constitutional tax of 7.96 mills collected annually. In 2011 the School Board issued revenue bonds of \$20,707,000 to be paid from the constitutional tax of 7.96 mills collected annually.

**Summary of Transactions and Balances:** The following is a summary of the long-term liabilities transactions and balances for the year ended June 30, 2015:

	Beginning Balance	Additions	Deletions	Ending Balance	Amounts Due Within One year
Bonds payable:					
General Obligation debt	\$ 95,309,577	\$ 16,536,905	\$ 21,482,118	\$ 90,364,364	\$ 6,295,000
Qualified Zone Academy bond	1,014,801	-	408,321	606,480	285,520
Qualified School Construction bond	27,637,127	-	2,254,381	25,382,746	2,674,595
Other liabilities:					
Compensated absences	14,601,872	11,653,170	11,816,956	14,438,086	11,816,957
Capital lease payable	565,216	703,883	283,795	985,304	273,456
Net pension liability	661,267,912	-	139,827,091	521,440,821	-
OPEB liability	563,416,120	72,166,955	25,747,667	609,835,408	-
Claims & judgments payable	4,320,448	3,254,816	2,561,312	5,013,952	2,186,841
Total	<u>\$ 1,368,133,073</u> *	<u>\$ 104,315,729</u>	<u>\$ 204,381,641</u>	<u>\$ 1,268,067,161</u>	<u>\$ 23,532,369</u>

\*The net pension liability is a new long-term liability beginning fiscal year 2014-15 as a result of implementation of GASB Statement No. 68. The prior year balance is a result of a prior period adjustment. See Note 19.

Payments on the general obligation bonds payable that pertain to the School Board's governmental activities are made by the debt service fund. The Qualified Zone Academy Bonds and Qualified School Construction Bonds payments are made by the parishwide capital projects fund. The compensated absences liability attributable to the governmental activities will be liquidated by several of the School Board's governmental funds. In the past, approximately 92.9% was paid by the general fund and the remaining 7.1% by other governmental funds. Claims and judgments payable have typically been liquidated by the general fund.

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	Original Amount	Interest Rates	Range of Maturities	Interest to Maturity	Principal Outstanding
General Obligation Bonds:					
Series 2004	\$ 14,000,000	4.00 to 6.50%	3/1/07 - 3/1/18	\$ 85,129	\$ 1,185,000
Series 2006	20,000,000	3.75 to 5.75%	3/1/08 - 3/1/31	37,374	650,000
Series 2007	20,000,000	4.00 to 7.00%	3/1/09 - 3/1/32	83,517	1,265,000
Series 2008	14,290,000	3.63 to 6.00%	3/1/10 - 3/1/33	5,534,453	12,140,000
Unamortized portion of related bond discount					(2,774)
Refunding Series 2005 Bonds	12,405,000	3.00 to 5.00%	3/1/06 - 3/1/18	444,499	4,365,000
Unamortized portion of related bond premium					311,277
Refunding Series 2005A Bonds	12,710,000	3.00 to 5.25%	3/1/06 - 3/1/20	1,120,724	7,195,000
Unamortized portion of related bond premium					692,427
Refunding Series 2010 Bond	5,365,000	3.45%	3/1/11 - 3/1/21	429,191	3,445,000
Refunding Series 2012 Bond	9,960,000	1.00 to 3.13%	3/1/13 - 3/1/29	2,492,312	9,670,000
Unamortized portion of related bond premium					31,257
Refunding Series 2013 Bond	15,280,000	2.00 to 5.00%	9/1/13 - 3/1/30	4,772,300	15,220,000
Unamortized portion of related bond premium					1,315,358
Refunding Series 2014 Bond	15,810,000	2.00 to 4.00%	3/1/15 - 3/1/31	5,239,600	15,725,000
Unamortized portion of related bond premium					619,915
Refunding Series 2015 Bond	14,530,000	3.00 to 5.00%	3/1/18 - 3/1/32	6,952,198	14,530,000
Unamortized portion of related bond premium					2,006,905
QZAB					
Series 2002	3,500,000	n/a	5/1/02 - 11/1/15	n/a	131,744
Series 2008	1,582,450	n/a	3/1/09 - 3/20/18	n/a	474,735
QSCB					
Series 2009	17,359,000	n/a	6/1/10 - 6/1/24	n/a	10,399,542
Series 2011	20,707,000	n/a	6/1/12 - 6/1/26	n/a	14,983,204
				<u>\$ 27,191,297</u>	<u>\$ 116,353,590</u>

All principal and interest requirements are funded in accordance with Louisiana law by the annual ad valorem tax levy on taxable property within the parish. At June 30, 2015, the School Board had accumulated \$12,194,061 in the debt service funds for future debt requirements. The bonds are due as follows:

Year Ending June 30	General Obligation Bonds		QZAB Loan	QSCB Loan	TOTAL	
	Principal Payments	Interest Payments	Principal Payments	Principal Payments	Principal Payments	Interest Payments
2016	\$ 6,659,127	\$ 3,321,580	\$ 289,988	\$ 2,537,733	\$ 9,486,848	\$ 3,321,580
2017	6,998,854	2,996,468	158,245	2,537,733	9,694,832	2,996,468
2018	7,274,626	2,728,287	158,246	2,537,733	9,970,605	2,728,287
2019	5,944,501	2,464,910	-	2,537,733	8,482,234	2,464,910
2020	6,262,053	2,265,646	-	12,688,670	18,950,723	2,265,646
2021-2025	22,542,170	8,712,053	-	2,543,144	25,085,314	8,712,053
2026-2030	25,943,867	4,200,821	-	-	25,943,867	4,200,821
2031-2034	8,739,167	501,534	-	-	8,739,167	501,534
Total	<u>\$ 90,364,365</u>	<u>\$ 27,191,299</u>	<u>\$ 606,479</u>	<u>\$ 25,382,746</u>	<u>\$ 116,353,590</u>	<u>\$ 27,191,299</u>

In accordance with Louisiana Revised Statute 39:562, the School Board is legally restricted from incurring long-term bonded debt in excess of 35 percent of the assessed value of taxable property. At June 30, 2015, the statutory limit is \$715,967,172 and outstanding net bonded debt totals \$78,170,304.

The School Board defeased certain general obligation bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the School Board's financial statements. At June 30, 2015, \$54,790,000 of bonds outstanding are considered defeased.



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**Capital Lease Obligation:** The School entered into two capital lease agreements. These leases qualify as capital leases for accounting purposes and, therefore, have been reported at the present value of the future minimum lease payments as of the inception date. The first lease obligation is due in annual installments of \$62,340 which includes interest at 2.48% through May 1, 2018. The three special needs passenger buses purchased under the capital lease total \$296,967 and are included in the capital assets of the School Board. The second lease obligation is due in annual installments of \$88,046 which includes interest at 2.58% through November 15, 2017. The five special needs passenger buses purchased under the capital lease total \$418,635 and are included in the capital assets of the School Board. The amortization of the vehicles has been included in the School Board's depreciation expense. Obligations of the School Board's governmental activities under the capital lease at June 30, 2015, are as follows:

Years ending June 30:	Governmental activities		
	Principal	Interest	Total
	Payments	Payments	Payments
2016	\$ 273,454	\$ 24,688	\$ 298,142
2017	280,317	17,825	298,142
2018	287,353	10,789	298,142
2019	144,180	3,578	147,758
Total	\$ 985,304	\$ 56,880	\$ 1,042,184

**NOTE 9 - INTERFUND ASSETS/LIABILITIES (FFS LEVEL ONLY)**

The composition of interfund balances as of June 30, 2015, is as follows:

<u>Receivable Fund</u>	<u>Amount</u>	<u>Payable Fund</u>	<u>Amount</u>
General	\$ 9,216,601	Non Major Governmental	\$ 9,203,486
	-	General	13,115
Total	\$ 9,216,601		\$ 9,216,601

The purpose of the interfund assets/liabilities was to cover current-year expenditures on cost reimbursement programs until the payments between funds are made.

**NOTE 10 - INTERFUND TRANSFERS (FFS LEVEL ONLY)**

Transfers for the year ended June 30, 2015, were as follows:

<u>Fund</u>	<u>Transfers In</u>	<u>Transfers Out</u>
Non Major Governmental	\$ 10,398	\$ -
Permanent Fund - CEEF	-	10,398
Totals	\$ 10,398	\$ 10,398

Transfers are used to move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them.

**NOTE 11 - ENCUMBRANCES (FFS LEVEL ONLY)**

Encumbrances are not liabilities and, therefore, are not recorded as expenditures until receipt of material or service. For budgetary purposes, appropriations lapse at fiscal year-end and outstanding encumbrances are reappropriated in the next year. At June 30, 2015, the School Board had entered into purchase orders and commitments as follows:

General	Non Major Governmental	Total
\$3,057,693	\$ 8,970,015	\$12,027,708

**Caddo Parish School Board**  
**Notes to the Basic Financial Statements**  
**June 30, 2015**

**NOTE 12 - RISK MANAGEMENT**

The School Board is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. These risks are handled by the School Board through the purchase of various commercial insurance policies with varying coverage limits, deductibles, and premiums based on the type of policy.

The School Board is self-insured for workers' compensation. Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. This liability is the School Board's best estimate based on available information. This liability does not include incremental costs, if any. The current amounts due and payable are recorded in the respective funds at June 30, 2015, and the remaining liability is included in the government-wide financial statements and paid through each fund.

The School Board is self-insured for health insurance coverage. Claims are funded through operating funds of the School Board. All known claims filed and an estimate of incurred but not reported claims based on experience of the School Board are made and accrued as necessary in the internal service fund. This liability is the School Board's best estimate based on available information. The internal service fund for group health insurance benefits incurred a net loss of \$45,151,811 for the fiscal year and had a deficit in net position of \$170,844,914 at June 30, 2015. The loss is due to the increase in prescription claims and an increase in the OPEB liability for the year.

Changes in the claims amount in previous fiscal years were as follows:

**Worker's Compensation**

<u>Year Ended June 30,</u>	<u>Beginning of Fiscal Year Liability</u>	<u>Claims and Changes in Estimates</u>	<u>Benefit Payments</u>	<u>Ending of Fiscal Year Liability</u>
2013	\$ 2,450,961	\$ 2,998,891	\$ 2,998,891	\$ 2,450,961
2014	2,450,961	3,262,164	2,352,677	3,360,448
2015	3,360,448	2,504,816	2,561,312	3,303,952

**Health Insurance**

<u>Year Ended June 30,</u>	<u>Beginning of Fiscal Year Liability</u>	<u>Claims and Changes in Estimates</u>	<u>Benefit Payments</u>	<u>Ending of Fiscal Year Liability</u>
2013	\$ -	\$ 19,749,135	\$ 11,285,220	\$ 8,463,915
2014	\$ 8,463,915	\$ 77,798,391	\$ 79,182,942	\$ 7,079,364
2015	\$ 7,079,364	\$ 87,124,382	\$ 87,376,940	\$ 6,826,806

The School Board continues to carry commercial insurance for all other risks of loss. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

**NOTE 13 - LITIGATION AND CLAIMS**

**Litigation** At June 30, 2015, the School Board is involved in various litigation. A claims liability for \$1,710,000 is included in claims payable in the government-wide financial statements.

**Construction Projects** There are construction projects in progress at June 30, 2015. These include school renovations, which include re-roofing and lighting. Construction in progress on these various projects at June 30,

**Caddo Parish School Board**  
**Notes to the Basic Financial Statements**  
**June 30, 2015**

2015 was \$9,256,712. These projects are funded by property tax receipts. The expected completion date is prior to June 30, 2016. The outstanding construction commitment at June 30, 2015, was \$6,050,378.

**Grant Disallowances** The School Board participates in a number of state and federally assisted grant programs. The programs are subject to compliance audits under the single audit approach. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. School Board management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

**Federal Arbitrage Regulations** The School Board's bonded indebtedness is subject to the Internal Revenue Code's provisions applicable to arbitrage earnings. In government finance, these earnings result from the temporary investment of the proceeds of a government entity's tax exempt securities in materially higher yielding taxable securities. Under the Tax Reform Act of 1986, interest earned on the debt proceeds in excess of interest expense prior to the disbursement of the proceeds must be rebated to the Internal Revenue Service (IRS). Management believes there is no tax arbitrage liability at year end.

**NOTE 14 - ON-BEHALF PAYMENTS FOR FRINGE BENEFITS AND SALARIES**

On-behalf payments for fringe benefits and salaries are direct payments made by an entity (the paying agent) to a third-party recipient for the employees of another, legally separate entity (the employer entity). GASB Statement No. 24 requires employer governments to recognize revenue and expenditures or expenses for these on-behalf payments.

The State of Louisiana made pension contributions (regarding Professional Improvement Program) directly to the Teachers' Retirement System of Louisiana on behalf of the School Board in the amount of \$45,869. This amount was recognized as revenue and a corresponding expenditure in the applicable fund from which the salary was paid.

**NOTE 15 - ECONOMIC DEPENDENCY**

Financial Accounting Standards Board Accounting Standards Codification (FASB ASC) 280-10-50-42 requires disclosure in financial statements of a situation where one entity provides more than 10% of the audited entity's revenue. The Minimum Foundation funding provided by the state to all public school systems in Louisiana is primarily based on October 1 student count. The state provided \$202,174,928 to the School Board, which represents approximately 42% of the School Board's total revenues for the year.

**NOTE 16 - JOINTLY GOVERNED ORGANIZATION**

The Caddo – Shreveport Sales and Use Tax Commission serves as the collector of sales and use taxes for the parish. The commission is comprised of four members, two each selected from the Caddo Parish School Board and the City of Shreveport, in accordance with the joint agreement of the agencies. Sales taxes of \$79,272,950 were collected by the Commission and distributed to the School Board.

**NOTE 17 - OTHER POSTEMPLOYMENT BENEFITS**

*Plan description* - The Caddo Parish School Board's medical benefits are provided through a comprehensive medical plan and are made available to employees upon actual retirement. The plan is a single employer plan under the Caddo Parish School Board.

Employees are covered by the Teachers' Retirement System of Louisiana (TRSL), the Louisiana State Employees' Retirement System (LASERS) and the Louisiana School Employees' Retirement System (LSERS). All three systems have similar retirement (D.R.O.P. entry) eligibility provisions. Accordingly, we have assumed the following

**Caddo Parish School Board**  
**Notes to the Basic Financial Statements**  
**June 30, 2015**

eligibility for retirement (D.R.O.P. entry): 30 years of service at any age; age 55 and 25 years of service; or, age 60 and 10 years of service. In addition, employees hired on and after January 1, 2011, may not retire prior to age 60 without actuarial reduction in benefits.

Life insurance coverage is available to retirees by election and based on a modified unblended rate (active and retired). The retiree pays 75% of this modified unblended premium. Since GASB 45 requires the use of fully "unblended" rates, we have used the 94GAR mortality table described below to "unblend" these rates so as to reproduce the composite rate overall as the rate structure to calculate the actuarial valuation results for life insurance. All of the assumptions used for the valuation of the medical benefits have been used except for the trend assumption; zero trend was used for life insurance. Insurance coverage amounts are reduced to 75% of the original level at age 65 and again to 50% of the original level age 70 according to plan provisions.

Contribution Rates - Employees do not contribute to their postemployment benefits costs until they become retirees and begin receiving those benefits. The plan provisions and contribution rates are contained in the official plan documents.

Funding Policy - Until 2008, the Caddo Parish School Board recognized the cost of providing post-employment medical and life benefits (Caddo Parish School Board's portion of the retiree medical and life benefit premiums) as an expense when the benefit premiums were due and thus financed the cost of the postemployment benefits on a pay-as-you-go basis. In 2015, the Caddo Parish School Board's portion of healthcare funding and life insurance cost for retired employees totaled 34,633,285.

Effective fiscal year beginning June 30, 2009, Caddo Parish School Board implemented Government Accounting Standards Board Statement Number 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions* (GASB 45). In the fiscal year ending June 30, 2012, the Caddo Parish School Board began funding the ARC by making additional contributions over and above the current year's retiree funding costs.

Annual Required Contribution - The Caddo Parish School Board's Annual Required Contribution (ARC) is an amount actuarially determined in accordance with GASB 45. The ARC is the sum of the Normal Cost plus the contribution to amortize the Unfunded Actuarial Accrued Liability (UAAL). A level dollar, open amortization period of 30 years (the maximum amortization period allowed by GASB 43/45) has been used for the postemployment benefits. The actuarially computed ARC is as follows:

Normal Cost	\$	24,383,992
30-year UAL amortization amount		57,828,728
Annual required contribution (ARC)	\$	82,212,720

The following table presents the School Board's OPEB Obligation for fiscal years 2015, 2014, and 2013:

	2015	2014	2013
Beginning Net OPEB Obligation July 1,	\$ 563,416,120	\$ 530,090,657	\$ 426,453,109
Annual required contribution	82,212,720	79,050,693	114,163,067
Interest on prior year Net OPEB Obligation	22,536,645	21,203,626	17,058,124
Adjustment to ARC	(32,582,410)	(30,655,195)	-
Annual OPEB Cost	72,166,955	69,599,124	131,221,191
Contribution to irrevocable trust	(96,774)	(1,640,376)	
Less current year retiree premiums	(25,650,893)	(34,633,285)	(27,583,643)
Increase in Net OPEB Obligation	46,419,288	33,325,463	103,637,548
Ending Net OPEB Obligation at June 30,	\$ 609,835,408	\$ 563,416,120	\$ 530,090,657

**Caddo Parish School Board**  
**Notes to the Basic Financial Statements**  
**June 30, 2015**

Utilizing the pay as you go method, the School Board contributed 35.68% of the annual postemployment benefits cost for 2015, 52.12% for 2014, and 21.02% for 2013.

Funded Status and Funding Progress - Plan assets are reported at fair value. In 2015, the Caddo Parish School Board made a contribution of \$96,774 to its postemployment benefits plan over and above the retiree premium costs. The plan with accrued interest and unrealized gains/losses, thus had assets of \$18,647,913 as of June 30, 2015. Based on the July 1, 2013, actuarial valuation, the most recent valuation, the Actuarial Accrued Liability (AAL) at the end of the year June 30, 2015, was \$949,556,500 which is defined as that portion, as determined by a particular actuarial cost method (the Caddo Parish School Board uses the Projected Unit Credit Cost Method), of the actuarial present value of postemployment plan benefits and expenses which is not provided by normal cost.

The funded status of the plan, as determined by an actuary for the year ended June 30, 2015, was as follows:

Actuarial accrued liability (AAL)	\$	949,556,500
Actuarial value of plan assets		18,647,913
Unfunded actuarial accrued liability (UAAL)	\$	930,908,587
Funded ratio (actuarial value of plan assets/AAL)		1.96%
Covered payroll	\$	245,055,413
UAAL as a percentage of covered payroll		379.88%

The Schedule of Funding Progress and Schedule of Employer Contributions required supplemental information follows the notes. The Schedule of Funding Progress presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Actuarial Methods and Assumptions - Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. The actuarial valuation for postemployment benefits includes estimates and assumptions regarding (1) turnover rate; (2) retirement rate; (3) health care cost trend rate; (4) mortality rate; (5) discount rate (investment return assumption); and (6) the period to which the costs apply (past, current, or future years of service by employees). Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future.

The actuarial calculations are based on the types of benefits provided under the terms of the substantive plan (the plan as understood by the Caddo Parish School Board and its employee plan members) at the time of the valuation and on the pattern of sharing costs between the Caddo Parish School Board and its plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the Caddo Parish School Board and plan members in the future. Consistent with the long-term perspective of actuarial calculations, the actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial liabilities and the actuarial value of assets.

Actuarial Cost Method - The ARC is determined using the Projected Unit Credit Cost Method. The employer portion of the cost for retiree medical care in each future year is determined by projecting the current cost levels using the healthcare cost trend rate and discounting this projected amount to the valuation date using the other described pertinent actuarial assumptions, including the investment return assumption (discount rate), mortality and turnover.

Actuarial Value of Plan Assets - The actuarial value of assets is at market value.

Turnover Rate - An age-related turnover scale based on actual experience has been used. The rates, when applied to

**Caddo Parish School Board**  
**Notes to the Basic Financial Statements**  
**June 30, 2015**

the active employee census, produce a composite average annual turnover of approximately 5%.

Postemployment Benefit Plan Eligibility Requirements - Based on past experience, it has been assumed that entitlement to benefits will commence four years after the earliest eligibility to receive unreduced benefits as described above under "Plan Description". The four year delay is to accommodate the period of participation in the D.R.O.P. plus, on average, one additional year. Medical benefits are provided to employees upon actual retirement.

Investment Return Assumption (Discount Rate) - GASB Statement 45 states that the investment return assumption should be the estimated long-term investment yield on the investments that are expected to be used to finance the payment of benefits (that is, for a plan which is funded). Based on the returns currently obtained in the investments held in the trust, a six percent annual investment return has been used in this valuation. This is a conservative estimate of the expected long term return of a balanced and conservative investment portfolio under professional management.

Health Care Cost Trend Rate - The expected rate of increase in medical cost is based on a graded schedule beginning with 8% annually, down to an ultimate annual rate of 5.0% for ten years out and later.

Mortality Rate - The 1994 Group Annuity Reserving (94GAR) table, projected to 2002, based on a fixed blend of 50% of the unloaded male mortality rates and 50% of the unloaded female mortality rates, is used. This is a recently published mortality table which has been used in determining the value of accrued benefits in defined benefit pension plans. Projected future mortality improvement has not been used since it is the actuary's opinion that this table contains sufficiently conservative margin for the population involved in this valuation.

Method of Determining Value of Benefits - The "value of benefits" has been assumed to be the portion of the premium after retirement date expected to be paid by the employer for each retiree and has been used as the basis for calculating the actuarial present value of OPEB benefits to be paid. The employer pays between 70% and 80% of the retiree premium depending on the applicable plan and class. The medical rates provided which are applicable prior to age 65 are "blended" rates between active and retired, however. Since GASB 45 mandates that "unblended" rates be used, we have estimated the "unblended" rates for retired before Medicare eligibility to be 130% of the blended rates.

Inflation Rate - Included in both the Investment Return Assumption and the Healthcare Cost Trend rates above is an implicit inflation assumption of 2.50% annually.

Projected Salary Increases - This assumption is not applicable since neither the benefit structure nor the valuation methodology involves salary.

Post-retirement Benefit Increases - The plan benefit provisions in effect for retirees as of the valuation date have been used and it has been assumed for valuation purposes that there will not be any changes in the future.

**Caddo Parish School Board**  
**Notes to the Basic Financial Statements**  
**June 30, 2015**

**NOTE 18 - FUND BALANCE CLASSIFICATIONS**

	General	Permanent Fund - CEEF	Nonmajor Governmental	Total
Non spendable:				
Inventory	\$ 918,595	\$ -	\$ 358,940	\$ 1,277,535
Other	500,000	-	-	500,000
Caddo Educational Excellence Fund	-	20,278,536	-	20,278,536
Restricted for:				
School renovations and repairs	-	-	8,286,602	8,286,602
Instructional expenditures from CEEF	-	-	274,172	274,172
Child Nutrition Program	-	-	2,794,651	2,794,651
Debt service	-	-	12,194,061	12,194,061
Committed to:				
Unemployment compensation	740,842	-	-	740,842
Self funded workers' compensation	250,000	-	-	250,000
Insurance	4,000,000	-	-	4,000,000
Data processing	1,337,363	-	-	1,337,363
Technology enhancement	14,650,000	-	-	14,650,000
Outstanding legal claims	402,606	-	-	402,606
Educational Excellence Programs	-	-	276,307	276,307
Unassigned	21,957,451	-	-	21,957,451
<b>Total</b>	<b>\$ 44,756,857</b>	<b>\$ 20,278,536</b>	<b>\$ 24,184,733</b>	<b>\$ 89,220,126</b>

**NOTE 19 - RESTATEMENT OF NET POSITION**

During the preparation of the financial statements for the year ended June 30, 2015, the School Board adjusted the balance in the General Fund's "Group Health Insurance Payable" account. The correction was necessary because of previous insurance adjustments that were not recognized. Due to the significance of the write-off and the fact that it related to prior periods, the correction was reflected in the General Fund's beginning fund balance. In addition, the School Board adopted GASB 68 and 71 related to pension liabilities, as described in Note A as adoption of new financial accounting standards.

The correction to the General Fund and the adoption of GASB 68 and 71 had the following impact on the beginning net position (deficit) at June 30, 2015:

Ending net position (deficit) of governmental activities, June 30, 2014	(\$ 386,932,347)
Prior period adjustments:	
Correction to Group Health Insurance Payable	( 639,509)
GASB No. 68 - Pension liability	( 661,267,912)
GASB No. 71 - Deferred pension contributions	61,444,990
Total prior period adjustments	<u>( 600,462,431)</u>
Beginning net position (deficit) of governmental activities, July 1, 2014, Restated	<u>(\$ 987,394,778)</u>

The correction to the General Fund had the following impact on the beginning fund balance at June 30, 2015:

General Fund - ending fund balance, June 30, 2014	\$ 51,387,051
Prior period adjustment:	
Correction to Group Health Insurance Payable	( 639,509)
General Fund - beginning fund balance, July 1, 2014, Restated	<u>\$ 50,747,542</u>

**REQUIRED SUPPLEMENTAL  
INFORMATION**



**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**Schedule of Funding Progress for Other Post-Employment Benefit Plan**  
**June 30, 2015**

Fiscal Year End	Actuarial Valuation Date	(a) Actuarial Value of Assets	(b) Actuarial Accrued Liability (AAL)	(b-a) Unfunded AAL (UAAL)	(a/b) Funded Ratio	( c ) Covered Payroll	(b-a/c) UAAL as a Percentage of Covered Payroll
6/30/2008	7/1/2007	\$ -	\$ 1,084,063,364	\$ 1,084,063,364	0.00%	\$ 262,883,529	412.37%
6/30/2009	7/1/2007	\$ -	\$ 1,084,063,364	\$ 1,084,063,364	0.00%	\$ 273,586,280	396.24%
6/30/2010	7/1/2009	\$ -	\$ 1,034,939,049	\$ 1,034,939,049	0.00%	\$ 258,977,649	399.62%
6/30/2011	7/1/2009	\$ -	\$ 1,039,939,049	\$ 1,034,939,049	0.00%	\$ 270,439,595	382.69%
6/30/2012	7/1/2011	\$ 11,903,000	\$ 1,195,528,516	\$ 1,183,625,516	1.00%	\$ 261,165,556	453.21%
6/30/2013	7/1/2011	\$ 16,422,689	\$ 1,195,528,516	\$ 1,179,105,827	1.37%	\$ 237,716,457	496.01%
6/30/2014	7/1/2013	\$ 16,798,232	\$ 913,035,096	\$ 896,236,864	1.84%	\$ 245,129,573	365.62%
6/30/2015	7/1/2013	\$ 18,647,913	\$ 949,556,500	\$ 930,908,587	1.96%	\$ 245,055,413	379.88%

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**Schedule of Employer Contributions for Other Post-Employment Benefit Plan**  
**June 30, 2015**

<u>Fiscal Year End</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
6/30/2008	\$ 112,862,019	12.74%
6/30/2009	\$ 113,256,398	13.74%
6/30/2010	\$ 96,273,184	18.72%
6/30/2011	\$ 96,273,184	19.38%
6/30/2012	\$ 114,163,067	28.68%
6/30/2013	\$ 114,163,067	24.16%
6/30/2014	\$ 79,050,693	45.89%

**Caddo Parish School Board**

**Schedule of Employer's Proportionate Share  
of Net Pension Liability  
For the Year Ended June 30, 2015**

**Teachers' Retirement System of Louisiana System (TRSL)**

Employer's Proportion of the Net Pension Liability*	4.66248%
Employer's Proportionate Share of the Net Pension Liability*	\$ 476,571,812
Employer's Covered-Employee Payroll **	\$ 201,598,762
Employer's Proportionate Share of the Net Pension Liability as a Percentage of its Covered-Employee Payroll	236.40%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability*	63.70%

**Louisiana School Employees' Retirement System (LSERS)**

Employer's Proportion of the Net Pension Liability*	7.27580%
Employer's Proportionate Share of the Net Pension Liability*	\$ 42,177,012
Employer's Covered-Employee Payroll **	\$ 20,324,933
Employer's Proportionate Share of the Net Pension Liability as a Percentage of its Covered-Employee Payroll	207.51%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability*	76.18%

**Louisiana State Employees' Retirement System**

Employer's Proportion of the Net Pension Liability*	0.04305%
Employer's Proportionate Share of the Net Pension Liability*	\$ 2,691,995
Employer's Covered-Employee Payroll **	\$ 761,847
Employer's Proportionate Share of the Net Pension Liability as a Percentage of its Covered-Employee Payroll	353.35%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability*	65.00%

*Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.*

*\*The amounts presented have a measurement date of the previous fiscal year end.*

*\*\*Since the amounts presented have a measurement date of the previous fiscal year, the covered-employee payroll presented is for the year ended June 30, 2014.*

**Caddo Parish School Board**

**Schedule of Employer Contributions to the Plans  
For the Year Ended June 30, 2015**

**Teachers' Retirement System of Louisiana System (TRSL)**

Fiscal Year	Contractually Required Contribution	Contribution in Relation to Contractually Required Contribution	Contribution Deficiency (Excess)	Employer's Covered Employee Payroll	Contributions as a % of Covered Employee Payroll	Contributions as a % of Required Contributions
2015	\$ 56,401,853	\$ 56,401,853	\$ -	\$ 202,185,085	27.90%	100.00%
2014	\$ 56,647,761	\$ 56,647,761	\$ -	\$ 201,598,762	28.10%	100.00%

**Louisiana School Employees' Retirement System (LSERS)**

Fiscal Year	Contractually Required Contribution	Contribution in Relation to Contractually Required Contribution	Contribution Deficiency (Excess)	Employer's Covered Employee Payroll	Contributions as a % of Covered Employee Payroll	Contributions as a % of Required Contributions
2015	\$ 6,655,160	\$ 6,655,160	\$ -	\$ 19,990,082	33.29%	100.00%
2014	\$ 6,547,560	\$ 6,547,560	\$ -	\$ 20,324,933	32.21%	100.00%

**Louisiana State Employees' Retirement System (LASERS)**

Fiscal Year	Contractually Required Contribution	Contribution in Relation to Contractually Required Contribution	Contribution Deficiency (Excess)	Employer's Covered Employee Payroll	Contributions as a % of Covered Employee Payroll	Contributions as a % of Required Contributions
2015	\$ 282,576	\$ 282,576	\$ -	\$ 761,779	37.09%	100.00%
2014	\$ 249,668	\$ 249,668	\$ -	\$ 761,847	32.77%	100.00%

*\*Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.*

**Budgetary Comparison Schedule**

**Funds With a Legally Adopted Annual Budget**

**GENERAL FUND** The general fund accounts for all activities of the School Board except those that are accounted for in other funds.

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**GENERAL FUND**  
**Budgetary Comparison Schedule**  
**For the Year ended June 30, 2015**

Exhibit 1-1

	BUDGETED AMOUNTS		ACTUAL	VARIANCE
	ORIGINAL	FINAL	AMOUNTS (Budgetary Basis)	WITH FINAL BUDGET POSITIVE (NEGATIVE)
BUDGETARY FUND BALANCES, BEGINNING RESTATED	\$ 20,500,000	\$ 20,626,987	\$ 50,747,542	\$ 30,120,555
Resources (inflows)				
Local sources				
Taxes				
Ad valorem	98,103,100	98,604,000	99,111,363	507,363
Sales and use	73,500,000	80,500,000	79,272,950	( 1,227,050)
Interest earnings	720,000	720,000	530,345	( 189,655)
Other	3,755,000	3,755,000	5,684,497	1,929,497
State sources				
Equalization	208,173,505	207,598,053	209,094,104	1,496,051
Other	2,330,700	2,330,700	1,929,670	( 401,030)
Federal sources	4,100,000	4,100,000	1,216,667	( 2,883,333)
Other financing sources - capital lease agreement	-	-	703,883	703,883
Sale of capital assets	-	-	9,805	9,805
Amounts available for appropriations	<u>411,182,305</u>	<u>418,234,740</u>	<u>448,300,826</u>	<u>30,066,086</u>
Charges to appropriations (outflows)				
Current				
Instruction				
Regular programs	162,047,200	162,047,200	156,029,628	6,017,572
Special programs	64,328,800	64,328,800	54,468,837	9,859,963
Other instructional programs	17,040,402	24,043,295	23,359,720	683,575
Support services				
Student services	17,242,340	17,242,340	24,307,053	( 7,064,713)
Instructional staff support	14,485,900	14,485,900	17,370,174	( 2,884,274)
General administration	6,280,850	6,280,850	4,775,337	1,505,513
School administration	24,147,200	24,147,200	30,939,741	( 6,792,541)
Business services	4,639,700	4,639,700	4,927,698	( 287,998)
Plant services	44,423,900	44,423,900	46,849,542	( 2,425,642)
Student transportation services	23,824,000	23,824,000	23,216,033	607,967
Central services	6,696,200	6,696,200	7,128,829	( 432,629)
Food services	-	-	-	-
Community service programs	-	-	175	( 175)
Capital outlay	-	-	703,883	( 703,883)
Debt service				
Principal retirement	-	-	298,143	( 298,143)
Interest and bank charges	-	-	-	-
Other uses of funds (transfer out)	5,420,000	5,420,000	9,169,176	( 3,749,176)
Total charges to appropriations	<u>390,576,492</u>	<u>397,579,385</u>	<u>403,543,969</u>	<u>(5,964,584)</u>
BUDGETARY FUND BALANCES, ENDING	<u>\$ 20,605,813</u>	<u>\$ 20,655,355</u>	<u>\$ 44,756,857</u>	<u>\$ 24,101,502</u>

See notes to budgetary comparison schedules.

## Caddo Parish School Board

### Notes to the Required Supplementary Information For the Year Ended June 30, 2015

#### Note A – PENSION PLANS

**Change of Assumptions** The Louisiana School Employees' Retirement System (LSERS) decreased the investment rate of return from 7.50% for the actuarial valuation as of June 30, 2013 to 7.25% as of June 30, 2014.

Changes of Assumptions about future economic or demographic factors or of other inputs were recognized in pension expense using the straight-line amortization method over a closed period equal to the average of the expected remaining service lives of all employees that are provided with pensions through the pension plan.

There were no changes in assumptions for the Teachers' Retirement System of Louisiana (TRSL) or the Louisiana State Employees' Retirement System (LASERS) for the valuation date of June 30, 2014.

#### Note B - BUDGETS

**General Budget Policies** The School Board follows these procedures in establishing the budgetary data reflected in the combined financial statements:

State statute requires budgets be adopted for the general fund and all special revenue funds. Each year prior to September 15, the Superintendent submits to the School Board members the proposed annual budgets for the general fund and all special revenue funds. Public hearings are conducted, prior to the School Board's approval, to obtain citizens' comments. The operating budgets include proposed expenditures and the means of financing them.

Appropriations (unexpended budget balances) lapse at year-end.

Formal budget integration (within the accounting records) is employed as a management control device. All budgets are controlled at the division, departmental or project level. School Board policy prescribes that the level of budgetary control is at the functional level for the general fund and at the fund level for the special revenue funds.

**Budget Basis of Accounting** All governmental funds' budgets are prepared on the modified accrual basis of accounting. Budgeted amounts are as originally adopted or as amended by the School Board members. Legally, the Board must adopt a balanced budget; that is, total budgeted revenues and other financing sources including fund balance must equal or exceed total budgeted expenditures and other financing uses. State statutes require the School Board to amend its budgets when revenues plus projected revenues within a fund are expected to be less than budgeted revenues by five percent or more and/or expenditures plus projected expenditures within a fund are expected to exceed budgeted expenditures by five percent or more. The School Board approves budgets at the function level and management can transfer amounts between line items within a function. The effects of budget revisions to the general fund passed during the year were insignificant.

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**Notes to the Required Supplementary Information**  
**For the Year ended June 30, 2015**

**Note B - BUDGETS (continued)**

**Budget to GAAP Reconciliation** Explanations of differences between budgetary inflows and outflows and GAAP revenues and expenditures are as follows:

	<u>GENERAL FUND</u>
<i>Sources/inflows of resources:</i>	
Actual amounts (budgetary basis) "available for appropriation" from the Budgetary Comparison Schedule	\$ 448,300,826
The fund balance at the beginning of the year is a budgetary resource but is not a current year revenue for financial reporting purposes	( 50,747,542)
State equalization revenue received and transferred to charter schools but is not a current year revenue for financial reporting purposes	( 9,169,176)
The financed amount for the capital lease is a budgetary resource but is not a current year revenue for financial reporting purposes	( 703,883)
The sale of capital assets is a budgetary resource but is not a current year revenue for financial reporting purposes	( 9,805)
Total revenues as reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds	\$ 387,670,420
<i>Charges to appropriations:</i>	
Actual amounts (budgetary basis) "Total charges to appropriations" from the Budgetary Comparison Schedule	\$ 403,543,969
State equalization revenue received and transferred to charter schools but is not a current year expense for financial reporting purposes	( 9,169,176)
Total expenditures as reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds	\$ 394,374,793



**SUPPLEMENTARY INFORMATION**

**COMBINING STATEMENTS BY FUND TYPE**

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**NONMAJOR GOVERNMENTAL FUNDS**  
**Combining Balance Sheet - By Fund Type**  
**June 30, 2015**

Exhibit 2

	<u>Special Revenue</u>	<u>Debt Service</u>	<u>Parishwide Capital Projects</u>	<u>Total</u>
<b>ASSETS</b>				
Cash and cash equivalents	\$ 7,000,503	\$ 12,181,726	\$ 9,426,582	\$ 28,608,811
Receivables	13,378,944	20,275	257,307	13,656,526
Inventory	166,922	-	192,018	358,940
Other assets	-	-	848	848
<b>Total assets</b>	<b><u>\$ 20,546,369</u></b>	<b><u>\$ 12,202,001</u></b>	<b><u>\$ 9,876,755</u></b>	<b><u>\$ 42,625,125</u></b>
<b>LIABILITIES AND FUND BALANCES</b>				
<b>Liabilities</b>				
Accounts payable	\$ 2,294,429	\$ 7,940	\$ 1,376,493	\$ 3,678,862
Salaries and wages payable	5,536,402	-	21,642	5,558,044
Interfund payable	9,203,486	-	-	9,203,486
<b>Total liabilities</b>	<b><u>17,034,317</u></b>	<b><u>7,940</u></b>	<b><u>1,398,135</u></b>	<b><u>18,440,392</u></b>
<b>Fund Balances</b>				
Nonspendable	166,922	-	192,018	358,940
Restricted	3,068,823	12,194,061	8,286,602	23,549,486
Committed	276,307	-	-	276,307
<b>Total fund balances</b>	<b><u>3,512,052</u></b>	<b><u>12,194,061</u></b>	<b><u>8,478,620</u></b>	<b><u>24,184,733</u></b>
<b>Total liabilities and fund balances</b>	<b><u>\$ 20,546,369</u></b>	<b><u>\$ 12,202,001</u></b>	<b><u>\$ 9,876,755</u></b>	<b><u>\$ 42,625,125</u></b>

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**NONMAJOR GOVERNMENTAL FUNDS**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances - By Fund Type**  
**For the Year ended June 30, 2015**

Exhibit 3

	SPECIAL REVENUE	DEBT SERVICE	PARISHWIDE CAPITAL PROJECTS	TOTAL
<b>REVENUES</b>				
Local sources				
Taxes				
Ad valorem	\$ -	\$ 10,073,599	\$ 20,165,199	\$ 30,238,798
Interest earnings	3,130	14,353	8,666	26,149
Food services	1,496,232	-	-	1,496,232
Other	-	-	1,916,756	1,916,756
State sources				
Equalization	2,250,000	-	-	2,250,000
Other	2,422,395	-	302,475	2,724,870
Federal sources	50,370,282	-	-	50,370,282
<b>Total revenues</b>	<b>56,542,039</b>	<b>10,087,952</b>	<b>22,393,096</b>	<b>89,023,087</b>
<b>EXPENDITURES</b>				
Current				
Instruction				
Regular programs	865,005	-	155,491	1,020,496
Special programs	2,338,883	-	-	2,338,883
Other instructional programs	16,989,236	-	-	16,989,236
Support services				
Student services	5,384,977	-	-	5,384,977
Instructional staff support	7,895,323	-	-	7,895,323
General administration	2,793,945	302,971	-	3,096,916
Business services	133,633	15,428	13,251	162,312
Plant services	16,583	-	-	16,583
Student transportation services	290,362	-	-	290,362
Central services	267,227	-	-	267,227
Food services	20,740,628	-	-	20,740,628
Community service programs	683,411	-	-	683,411
Capital outlay	197,567	-	23,337,716	23,535,283
Debt service				
Principal retirement	-	5,995,000	2,662,703	8,657,703
Bond issuance costs, fees and charges	-	3,425,243	-	3,425,243
<b>Total expenditures</b>	<b>58,596,780</b>	<b>9,738,642</b>	<b>26,169,161</b>	<b>94,504,583</b>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>	<b>( 2,054,741)</b>	<b>349,310</b>	<b>( 3,776,065)</b>	<b>( 5,481,496)</b>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in	10,398	-	-	10,398
Sale of capital assets	879	-	-	879
Issuance of debt	-	14,428,290	-	14,428,290
Premium on bond issuance	-	2,006,905	-	2,006,905
Payment to bond escrow agent	-	( 16,435,195)	-	( 16,435,195)
<b>Total other financing sources (uses)</b>	<b>11,277</b>	<b>-</b>	<b>-</b>	<b>11,277</b>
<b>Net change in fund balances</b>	<b>( 2,043,464)</b>	<b>349,310</b>	<b>( 3,776,065)</b>	<b>( 5,470,219)</b>
<b>FUND BALANCES - BEGINNING</b>	<b>5,555,516</b>	<b>11,844,751</b>	<b>12,254,685</b>	<b>29,654,952</b>
<b>FUND BALANCES - ENDING</b>	<b>\$ 3,512,052</b>	<b>\$ 12,194,061</b>	<b>\$ 8,478,620</b>	<b>\$ 24,184,733</b>

## Nonmajor Special Revenue Funds

### **Special Education**

**State Grants** To provide grants to states to assist them in providing a free appropriate public education to all children with disabilities.

**Preschool Grants** To provide grants to states to assist them in providing a free appropriate public education to preschool disabled children aged three through five years.

**Title II** To improve the skills of teachers and the quality of instruction in mathematics and science. To increase the accessibility of such instruction to all students.

**Title III** To ensure that limited English proficient children (LEP) and youth, including immigrant children and youth, attain English proficiency and meet the same challenging state academic content and student academic achievement standards as all children and youth are expected to meet.

**Safe and Drug Free** To establish state and local programs of alcohol and drug abuse education and prevention coordinated with related community efforts and resources.

**TANF/JAG** Provides assistance and work opportunities to needy families by granting states the federal funds and wide flexibility to develop and implement their own welfare programs.

**Tobacco Settlement** This fund was established to account for monies received from the state Education Excellence Fund. The funds are to be expended in accordance with the School Board's plan submitted and approved by the State Department of Education.

**8(g) State Fund** The 8g state fund is a program to provide enhancement to elementary, secondary and vocational programs funded through the State Minimum Foundation Program.

**School Improvement** Competitive sub grants to local educational agencies that demonstrate the greatest need for the funds and the strongest commitment to use the funds to provide adequate resources in order to raise substantially the achievement of students in the lowest performing schools.

**Mathematics and Science** To improve the academic achievement of students by enhancing content knowledge and teaching skills of classroom math and science teachers.

**Adult Education** To improve educational opportunities for adults and to encourage the establishment of adult education programs that will enable all adults to acquire basic educational skills necessary to function in a literate society, enable adults who so desire to complete secondary school, and enable adults to benefit from job training and retraining programs and obtain productive employment to more fully enjoy the benefits and responsibilities of citizenship. Special emphasis is given to programs of instruction in computational skills and in speaking, reading, or writing English for those adults who are educationally disadvantaged.

**Vocational Education** To make the United States more competitive in the world economy by developing more fully the academic and occupational skills of all segments of the population, principally through concentrating resources on improving educational programs leading to academic and occupational skills needed to work in a technologically advanced society.

**Title I** To improve the teaching and learning of children who are at risk of not meeting challenging academic standards and who reside in areas of high concentrations of children from low-income families.

### Nonmajor Special Revenue Funds

**Homeless** This fund is designed to ensure that homeless children and youth have access to a free, appropriate public education.

**Child Nutrition Program** This program was designed to assist through cash grants and food donations in providing a nutritious breakfast and lunch service for school students and to encourage the domestic consumption of nutritious agricultural commodities.

**Behavioral Health** To provide mental health services to children with a serious emotional disturbance.

**CEEF Operating** This fund was established to account for the expenditures of the earnings from the Caddo Educational Excellence Permanent Fund.

**Misc. State/Federal Grants** This fund is used to account for various small state and federal grants for which the expenditures are legally restricted to specified purposes.

**CADDO PARISH SCHOOL BOARD**  
Shreveport, Louisiana

**NONMAJOR SPECIAL REVENUE FUNDS**  
Combining Balance Sheet  
June 30, 2015

	SPECIAL EDUCATION	TITLE II	TITLE III	SAFE AND DRUG-FREE	TANF/JAG	TOBACCO SETTLEMENT	8(g) STATE FUND	SCHOOL IMPROVEMENTS
<b>ASSETS</b>								
Cash and cash equivalents	\$ 363,387	\$ 69,321	\$ 2,461	\$ 21,086	\$ 109,502	\$ 414,777	\$ 21,654	\$ 28,150
Receivables	2,932,553	717,941	14,784	369,886	201,777	-	201,531	314,381
Inventory	-	-	-	-	-	-	-	-
<b>Total assets</b>	<b><u>\$ 3,295,940</u></b>	<b><u>\$ 787,262</u></b>	<b><u>\$ 17,245</u></b>	<b><u>\$ 390,972</u></b>	<b><u>\$ 311,279</u></b>	<b><u>\$ 414,777</u></b>	<b><u>\$ 223,185</u></b>	<b><u>\$ 342,531</u></b>
<b>LIABILITIES AND FUND BALANCES</b>								
<b>Liabilities</b>								
Accounts payable	\$ 260,776	\$ 73,545	\$ 290	\$ 41,716	\$ 35,692	\$ -	\$ -	\$ 21,796
Salaries and wages payable	1,253,835	166,644	6,951	66,994	136,057	138,470	78,523	106,068
Interfund payables	1,781,329	547,073	10,004	282,262	139,530	-	144,662	214,667
<b>Total liabilities</b>	<b><u>3,295,940</u></b>	<b><u>787,262</u></b>	<b><u>17,245</u></b>	<b><u>390,972</u></b>	<b><u>311,279</u></b>	<b><u>138,470</u></b>	<b><u>223,185</u></b>	<b><u>342,531</u></b>
<b>Fund balances</b>								
Nonspendable	-	-	-	-	-	-	-	-
Restricted	-	-	-	-	-	-	-	-
Committed	-	-	-	-	-	276,307	-	-
<b>Total fund balances</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>276,307</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>Total liabilities and fund balances</b>	<b><u>\$ 3,295,940</u></b>	<b><u>\$ 787,262</u></b>	<b><u>\$ 17,245</u></b>	<b><u>\$ 390,972</u></b>	<b><u>\$ 311,279</u></b>	<b><u>\$ 414,777</u></b>	<b><u>\$ 223,185</u></b>	<b><u>\$ 342,531</u></b>

MATHEMATICS & SCIENCE	ADULT EDUCATION	VOCATIONAL EDUCATION	TITLE I	HOMELESS	CHILD NUTRITION PROGRAM	BEHAVIORAL HEALTH	CEEF OPERATING	MISC STATE/FEDERAL GRANTS	TOTAL
\$ -	\$ 16,966	\$ -	\$ 618,596	\$ -	\$ 4,928,752	\$ 93,709	\$ 274,172	\$ 37,970	\$ 7,000,503
134,709	63,190	172,877	7,757,747	62,734	35,814	-	-	399,020	13,378,944
-	-	-	-	-	166,922	-	-	-	166,922
<u>\$ 134,709</u>	<u>\$ 80,156</u>	<u>\$ 172,877</u>	<u>\$ 8,376,343</u>	<u>\$ 62,734</u>	<u>\$ 5,131,488</u>	<u>\$ 93,709</u>	<u>\$ 274,172</u>	<u>\$ 436,990</u>	<u>\$ 20,546,369</u>
\$ -	\$ 6,630	\$ -	\$ 1,622,144	\$ 5,033	\$ 128,044	\$ 93,502	\$ -	\$ 5,261	\$ 2,294,429
115,947	40,342	4,635	1,261,271	3,963	2,041,871	207	-	114,624	5,536,402
18,762	33,184	168,242	5,492,928	53,738	-	-	-	317,105	9,203,486
<u>134,709</u>	<u>80,156</u>	<u>172,877</u>	<u>8,376,343</u>	<u>62,734</u>	<u>2,169,915</u>	<u>93,709</u>	<u>-</u>	<u>436,990</u>	<u>17,034,317</u>
-	-	-	-	-	166,922	-	-	-	166,922
-	-	-	-	-	2,794,651	-	274,172	-	3,068,823
-	-	-	-	-	-	-	-	-	276,307
-	-	-	-	-	2,961,573	-	274,172	-	3,512,052
<u>\$ 134,709</u>	<u>\$ 80,156</u>	<u>\$ 172,877</u>	<u>\$ 8,376,343</u>	<u>\$ 62,734</u>	<u>\$ 5,131,488</u>	<u>\$ 93,709</u>	<u>\$ 274,172</u>	<u>\$ 436,990</u>	<u>\$ 20,546,369</u>



**CADDO PARISH SCHOOL BOARD**  
Shreveport, Louisiana

**NONMAJOR SPECIAL REVENUE FUNDS**  
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances  
For the Year ended June 30, 2015

	SPECIAL EDUCATION	TITLE II	TITLE III	SAFE AND DRUG- FREE	TANF/JAG	TOBACCO SETTLEMENT	8(g) STATE FUND	SCHOOL IMPROVEMENTS
<b>REVENUES</b>								
Local sources								
Interest earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Food services	-	-	-	-	-	-	-	-
State sources								
Equalization	-	-	-	-	-	-	-	-
Other	150,156	-	-	-	-	853,059	460,390	-
Federal sources	8,477,154	2,108,051	44,785	831,028	782,333	-	-	1,787,038
<b>Total revenues</b>	<b>8,627,310</b>	<b>2,108,051</b>	<b>44,785</b>	<b>831,028</b>	<b>782,333</b>	<b>853,059</b>	<b>460,390</b>	<b>1,787,038</b>
<b>EXPENDITURES</b>								
Current								
Instruction								
Regular programs	50,893	719,382	-	-	45,653	-	-	-
Special programs	1,509,332	-	-	-	-	-	-	-
Other instructional programs	235,754	-	40,277	-	677,528	675,402	370,644	1,520,911
Support services								
Student services	4,155,050	-	-	779,693	-	-	-	69,955
Instructional staff support	1,744,451	1,220,505	3,630	4,583	-	-	89,746	79,305
General administration	680,868	168,164	878	46,752	59,152	72,611	-	116,867
Business administration	60,591	-	-	-	-	-	-	-
Plant services	16,531	-	-	-	-	-	-	-
Student transportation services	34,860	-	-	-	-	-	-	-
Central services	132,280	-	-	-	-	-	-	-
Food services	-	-	-	-	-	-	-	-
Community service programs	-	-	-	-	-	-	-	-
Capital outlay	6,700	-	-	-	-	-	-	-
<b>Total expenditures</b>	<b>8,627,310</b>	<b>2,108,051</b>	<b>44,785</b>	<b>831,028</b>	<b>782,333</b>	<b>748,013</b>	<b>460,390</b>	<b>1,787,038</b>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>105,046</b>	<b>-</b>	<b>-</b>
<b>OTHER FINANCING SOURCES (USES)</b>								
Transfers in	-	-	-	-	-	-	-	-
Sale of capital assets	-	-	-	-	-	-	-	-
<b>Total other financing sources (uses)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net change in fund balances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>105,046</b>	<b>-</b>	<b>-</b>
<b>FUND BALANCES - BEGINNING</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>171,261</b>	<b>-</b>	<b>-</b>
<b>FUND BALANCES - ENDING</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 276,307</b>	<b>\$ -</b>	<b>\$ -</b>

MATHEMATICS & SCIENCE	ADULT EDUCATION	VOCATIONAL EDUCATION	TITLE I	HOMELESS	CHILD NUTRITION PROGRAM	BEHAVIORAL HEALTH	CEEF OPERATING	MISC STATE/FEDERAL GRANTS	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,130	\$ -	\$ -	\$ -	\$ 3,130
-	-	-	-	-	1,496,232	-	-	-	1,496,232
-	-	-	-	-	2,250,000	-	-	-	2,250,000
-	86,148	-	-	-	19,800	-	-	852,842	2,422,395
352,622	161,163	571,889	20,022,195	170,929	14,850,301	180,624	-	30,170	50,370,282
352,622	247,311	571,889	20,022,195	170,929	18,619,463	180,624	-	883,012	56,542,039
16,172	-	-	-	-	-	-	32,905	-	865,005
-	-	-	-	-	-	-	-	829,551	2,338,883
-	239,311	402,211	12,694,850	126,784	5,564	-	-	-	16,989,236
-	-	-	241,007	-	-	139,272	-	-	5,384,977
311,286	-	-	4,347,545	-	-	40,811	-	53,461	7,895,323
25,164	-	-	1,609,777	13,712	-	-	-	-	2,793,945
-	-	-	72,900	-	142	-	-	-	133,633
-	-	-	-	-	11	41	-	-	16,583
-	-	-	250,624	4,378	-	500	-	-	290,362
-	-	-	134,947	-	-	-	-	-	267,227
-	-	-	-	-	20,740,628	-	-	-	20,740,628
-	-	-	657,356	26,055	-	-	-	-	683,411
-	8,000	169,678	13,189	-	-	-	-	-	197,567
352,622	247,311	571,889	20,022,195	170,929	20,746,345	180,624	32,905	883,012	58,596,780
-	-	-	-	-	( 2,126,882)	-	( 32,905)	-	( 2,054,741)
-	-	-	-	-	-	-	10,398	-	10,398
-	-	-	-	-	879	-	-	-	879
-	-	-	-	-	879	-	10,398	-	11,277
-	-	-	-	-	( 2,126,003)	-	( 22,507)	-	( 2,043,464)
-	-	-	-	-	5,087,576	-	296,679	-	5,555,516
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,961,573	\$ -	\$ 274,172	\$ -	\$ 3,512,052

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Exhibit 6-1

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

	<b>*****SPECIAL EDUCATION*****</b>		
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE FAVORABLE (UNFAVORABLE)</b>
REVENUES			
State sources	\$ 139,845	\$ 150,156	\$ 10,311
Federal sources	8,022,157	8,477,154	454,997
	<b>8,162,002</b>	<b>8,627,310</b>	<b>465,308</b>
EXPENDITURES			
Current			
Instruction			
Regular programs	48,132	50,893	( 2,761)
Special programs	1,143,600	1,509,332	( 365,732)
Other instructional programs	89,762	235,754	( 145,992)
Support services			
Student services	3,937,569	4,155,050	( 217,481)
Instructional staff support	2,021,056	1,744,451	276,605
General administration	611,559	680,868	( 69,309)
Business services	66,849	60,591	6,258
Plant services	45,200	16,531	28,669
Student transportation services	71,283	34,860	36,423
Central services	125,022	132,280	( 7,258)
Capital outlay	1,970	6,700	( 4,730)
	<b>8,162,002</b>	<b>8,627,310</b>	<b>( 465,308)</b>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	-	-	-
FUND BALANCE AT END OF YEAR	\$ -	\$ -	\$ -

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Exhibit 6-2

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

	*****TITLE II*****		
	BUDGET	ACTUAL	VARIANCE FAVORABLE (UNFAVORABLE)
REVENUES			
Federal sources	\$ 5,201,267	\$ 2,108,051	(\$ 3,093,216)
Total revenues	5,201,267	2,108,051	( 3,093,216)
EXPENDITURES			
Current			
Instruction			
Regular programs	1,968,594	719,382	1,249,212
Support services			
Instructional staff support	2,830,770	1,220,505	1,610,265
General administration	401,903	168,164	233,739
Total expenditures	5,201,267	2,108,051	3,093,216
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	-	-	-
FUND BALANCE AT END OF YEAR	\$ -	\$ -	\$ -

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Exhibit 6-3

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

	*****TITLE III*****		
	BUDGET	ACTUAL	VARIANCE FAVORABLE (UNFAVORABLE)
REVENUES			
Federal sources	\$ 134,186	\$ 44,785	(\$ 89,401)
Total revenues	134,186	44,785	( 89,401)
EXPENDITURES			
Current			
Instruction			
Other instructional programs	83,055	40,277	42,778
Support services			
Instructional staff support	48,500	3,630	44,870
General administration	2,631	878	1,753
Total expenditures	134,186	44,785	89,401
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	-	-	-
FUND BALANCE AT END OF YEAR	\$ -	\$ -	\$ -

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Exhibit 6-4

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

	<b>*****SAFE AND DRUG-FREE*****</b>		
	<b>BUDGET (a)</b>	<b>ACTUAL</b>	<b>VARIANCE FAVORABLE (UNFAVORABLE)</b>
REVENUES			
Federal sources	\$ 1,067,408	831,028	(\$ 236,380)
Total revenues	1,067,408	831,028	( 236,380)
EXPENDITURES			
Current			
Support services			
Student services	1,018,062	779,693	238,369
Instructional staff support	12,885	4,583	8,302
General administration	35,801	46,752	( 10,951)
Student transportation services	660	-	660
Total expenditures	1,067,408	831,028	236,380
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	-	-	-
FUND BALANCE AT END OF YEAR	\$ -	\$ -	\$ -

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Exhibit 6-5

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

\*\*\*\*\*TANF/JAG\*\*\*\*\*

	<b>BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE FAVORABLE (UNFAVORABLE)</b>
REVENUES			
Federal sources	\$ 791,037	\$ 782,333	(\$ 8,704)
Total revenues	791,037	782,333	( 8,704)
EXPENDITURES			
Current			
Instruction			
Regular programs	50,000	45,653	4,347
Other instructional programs	741,037	677,528	63,509
Support services			
General administration	-	59,152	( 59,152)
Total expenditures	791,037	782,333	8,704
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	-	-	-
FUND BALANCE AT END OF YEAR	\$ -	\$ -	\$ -

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Exhibit 6-6

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

\*\*\*\*\*TOBACCO SETTLEMENT\*\*\*\*\*

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE FAVORABLE (UNFAVORABLE)</u>
REVENUES			
State sources	\$ 652,118	\$ 853,059	\$ 200,941
Total revenues	<u>652,118</u>	<u>853,059</u>	<u>200,941</u>
EXPENDITURES			
Current			
Instruction			
Regular programs	665	-	665
Other instructional programs	728,705	675,402	53,303
Support services			
Instructional staff support	<u>2,573</u>	<u>72,611</u>	<u>( 70,038)</u>
Total expenditures	<u>731,943</u>	<u>748,013</u>	<u>( 16,070)</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	( 79,825)	105,046	184,871
FUND BALANCE AT BEGINNING OF YEAR	<u>79,825</u>	<u>171,261</u>	<u>91,436</u>
FUND BALANCE AT END OF YEAR	<u>\$ -</u>	<u>\$ 276,307</u>	<u>\$ 276,307</u>



**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Exhibit 6-7

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

	*****8(g) STATE FUND*****		
	BUDGET	ACTUAL	VARIANCE FAVORABLE (UNFAVORABLE)
REVENUES			
State sources	\$ 453,190	\$ 460,390	\$ 7,200
Total revenues	453,190	460,390	7,200
EXPENDITURES			
Current			
Instruction			
Other instructional programs	373,690	370,644	3,046
Support services			
Instructional staff support	79,500	89,746	( 10,246)
Total expenditures	453,190	460,390	( 7,200)
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	-	-	-
FUND BALANCE AT END OF YEAR	\$ -	\$ -	\$ -

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**Exhibit 6-8**

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

\*\*\*\*\***SCHOOL IMPROVEMENT**\*\*\*\*\*

	<b>BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE FAVORABLE (UNFAVORABLE)</b>
REVENUES			
Federal sources	\$ 445,199	\$ 1,787,038	\$ 1,341,839
Total revenues	445,199	1,787,038	1,341,839
EXPENDITURES			
Current			
Instruction			
Other instructional programs	341,605	1,520,911	( 1,179,306)
Support services			
Student services	69,193	69,955	( 762)
Instructional staff support	-	79,305	( 79,305)
General administration	34,401	116,867	( 82,466)
Total expenditures	445,199	1,787,038	( 1,341,839)
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	-	-	-
FUND BALANCE AT END OF YEAR	\$ -	\$ -	\$ -

**CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana**

**Exhibit 6-9**

**NONMAJOR SPECIAL REVENUE FUNDS  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (GAAP Basis) and Actual  
For the Year ended June 30, 2015**

\*\*\*\*\*MATHEMATICS & SCIENCE\*\*\*\*\*

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE FAVORABLE (UNFAVORABLE)</u>
REVENUES			
Federal sources	\$ 583,466	\$ 352,622	(\$ 230,844)
Total revenues	<u>583,466</u>	<u>352,622</u>	<u>( 230,844)</u>
EXPENDITURES			
Current			
Instruction			
Regular programs	23,372	16,172	7,200
Support services			
Instructional staff support	534,995	311,286	223,709
General administration	25,099	25,164	( 65)
Total expenditures	<u>583,466</u>	<u>352,622</u>	<u>230,844</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCE AT END OF YEAR	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Exhibit 6-10

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

\*\*\*\*\*ADULT EDUCATION\*\*\*\*\*

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE FAVORABLE (UNFAVORABLE)</u>
REVENUES			
State sources	\$ 74,341	\$ 86,148	\$ 11,807
Federal sources	151,594	161,163	9,569
Total revenues	<u>225,935</u>	<u>247,311</u>	<u>21,376</u>
EXPENDITURES			
Current			
Instruction			
Other instructional programs	225,350	239,311	( 13,961)
Support services			
Capital outlay	585	8,000	( 7,415)
Total expenditures	<u>225,935</u>	<u>247,311</u>	<u>( 21,376)</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	-	-	-
FUND BALANCE AT END OF YEAR	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana**

Exhibit 6-11

**NONMAJOR SPECIAL REVENUE FUNDS  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (GAAP Basis) and Actual  
For the Year ended June 30, 2015**

\*\*\*\*\*VOCATIONAL EDUCATION\*\*\*\*\*

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE FAVORABLE (UNFAVORABLE)</u>
REVENUES			
Federal sources	\$ 544,433	\$ 571,889	\$ 27,456
Total revenues	<u>544,433</u>	<u>571,889</u>	<u>27,456</u>
EXPENDITURES			
Current			
Instruction			
Other instructional programs	532,726	402,211	130,515
Support services			
Instructional staff support	11,707	-	11,707
Capital outlay	<u>-</u>	<u>169,678</u>	<u>( 169,678)</u>
Total expenditures	<u>544,433</u>	<u>571,889</u>	<u>( 27,456)</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCE AT END OF YEAR	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Exhibit 6-12

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

	<b>BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE FAVORABLE (UNFAVORABLE)</b>
*****TITLE I*****			
REVENUES			
Federal sources	\$ 21,802,745	\$ 20,022,195	(\$ 1,780,550)
Total revenues	<u>21,802,745</u>	<u>20,022,195</u>	<u>( 1,780,550)</u>
EXPENDITURES			
Current			
Instructional			
Other instructional programs	13,937,677	12,694,850	1,242,827
Support services			
Student services	618,398	241,007	377,391
Instructional staff support	4,436,705	4,347,545	89,160
General administration	7,000	1,609,777	( 1,602,777)
Business services	67,064	72,900	( 5,836)
Plant services	3,220	-	3,220
Student transportation services	387,541	250,624	136,917
Central services	120,622	134,947	( 14,325)
Community service programs	637,831	657,356	( 19,525)
Capital outlay	<u>1,586,687</u>	<u>13,189</u>	<u>1,573,498</u>
Total expenditures	<u>21,802,745</u>	<u>20,022,195</u>	<u>1,780,550</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCE AT END OF YEAR	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Exhibit 6-13

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

\*\*\*\*\*HOMELESS\*\*\*\*\*

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE FAVORABLE (UNFAVORABLE)</u>
REVENUES			
Federal sources	\$ 169,605	\$ 170,929	\$ 1,324
Total revenues	<u>169,605</u>	<u>170,929</u>	<u>1,324</u>
EXPENDITURES			
Current			
Instructional			
Other instructional programs	74,141	126,784	( 52,643)
Support services			
Instructional staff support	30,985	-	30,985
General administration	6,400	13,712	( 7,312)
Student transportation services	2,612	4,378	( 1,766)
Community service programs	55,467	26,055	29,412
Total expenditures	<u>169,605</u>	<u>170,929</u>	<u>( 1,324)</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCE AT END OF YEAR	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**Exhibit 6-14**

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

\*\*\*\*\*CHILD NUTRITION PROGRAM\*\*\*\*\*

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE FAVORABLE (UNFAVORABLE)</u>
REVENUES			
Local Sources			
Interest earnings	\$ -	\$ 3,130	\$ 3,130
Food services	1,808,588	1,496,232	( 312,356)
State sources			
Equalization	2,250,000	2,250,000	-
Other	-	19,800	19,800
Federal sources	16,196,704	14,850,301	( 1,346,403)
Total revenues	<u>20,255,292</u>	<u>18,619,463</u>	<u>( 1,635,829)</u>
EXPENDITURES			
Current			
Instructional			
Other instructional programs	-	5,564	( 5,564)
Support services			
General administration	-	176,478	( 176,478)
Business services	-	142	( 142)
Plant services	-	11	( 11)
Food services	22,026,053	20,740,628	1,285,425
Total expenditures	<u>22,026,053</u>	<u>20,922,823</u>	<u>1,103,230</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	( 1,770,761)	( 2,303,360)	( 532,599)
OTHER FINANCING SOURCES (USES)			
Transfers in	-	176,478	176,478
Sale of capital assets	-	879	879
Total other financing sources (uses)	<u>-</u>	<u>177,357</u>	<u>177,357</u>
Net change in fund balance	( 1,770,761)	( 2,126,003)	( 355,242)
FUND BALANCE AT BEGINNING OF YEAR	<u>2,729,596</u>	<u>5,087,576</u>	<u>2,357,980</u>
FUND BALANCE AT END OF YEAR	<u>\$ 958,835</u>	<u>\$ 2,961,573</u>	<u>\$ 2,002,738</u>



**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Exhibit 6-15

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

\*\*\*\*\*BEHAVIORAL HEALTH\*\*\*\*\*

	<u>BUDGET (a)</u>	<u>ACTUAL</u>	<u>VARIANCE FAVORABLE (UNFAVORABLE)</u>
REVENUES			
Federal sources	\$ 95,524	\$ 180,624	\$ 85,100
Total revenues	<u>95,524</u>	<u>180,624</u>	<u>85,100</u>
EXPENDITURES			
Current			
Support services			
Student services	73,074	139,272	( 66,198)
Instructional staff support	-	40,811	( 40,811)
Student transportation services		500	( 500)
Plant services	<u>22,450</u>	<u>41</u>	<u>22,409</u>
Total expenditures	<u>95,524</u>	<u>180,624</u>	<u>( 85,100)</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCE AT END OF YEAR	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Exhibit 6-16

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

\*\*\*\*\*CEEF OPERATING\*\*\*\*\*

	<b>BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE FAVORABLE (UNFAVORABLE)</b>
EXPENDITURES			
Current			
Instruction			
Regular programs	\$ 331,611	\$ 32,905	\$ 298,706
Total expenditures	331,611	32,905	298,706
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	( 331,611)	( 32,905)	298,706
OTHER FINANCING SOURCES (USES)			
Transfers in	30,000	10,398	( 19,602)
Total other financing sources (uses)	30,000	10,398	( 19,602)
Net change in fund balance	( 301,611)	( 22,507)	279,104
FUND BALANCE AT BEGINNING OF YEAR	301,611	296,679	( 4,932)
FUND BALANCE AT END OF YEAR	\$ -	\$ 274,172	\$ 274,172

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Exhibit 6-17

**NONMAJOR SPECIAL REVENUE FUNDS**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget (GAAP Basis) and Actual**  
**For the Year ended June 30, 2015**

\*\*\*\*\*MISC STATE/FEDERAL GRANTS\*\*\*\*\*

	<b>BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE FAVORABLE (UNFAVORABLE)</b>
REVENUES			
State sources	\$ 772,568	\$ 852,842	\$ 80,274
Federal sources	-	30,170	30,170
	<u>772,568</u>	<u>883,012</u>	<u>110,444</u>
Total revenues			
EXPENDITURES			
Current			
Instruction			
Special programs	772,568	829,551	( 56,983)
Support services			
Instructional staff support	-	53,461	( 53,461)
	<u>772,568</u>	<u>883,012</u>	<u>( 110,444)</u>
Total expenditures			
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCE AT BEGINNING OF YEAR	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCE AT END OF YEAR	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

### **Agency Funds**

**SCHOOL ACTIVITIES FUND** The activities of the various individual school accounts are accounted for in the school activities agency fund. While the accounts are under the supervision of the School Board, they belong to the individual schools or their student bodies and are not available for use by the School Board.

**CENTRAL OFFICE CONCESSION FUND** This fund accounts for those monies collected by School Board employees working in the Central Office Coffee Shop for the purposes of replenishing items sold and maintenance of coffee shop equipment.

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**Combining Statement of Changes in Assets and Liabilities - Agency Fund**  
**For the Year ended June 30, 2015**

**Exhibit 7**

	<b>BALANCE, JULY 1, 2014</b>	<b>ADDITIONS</b>	<b>DEDUCTIONS</b>	<b>BALANCE, JUNE 30, 2015</b>
<b>*****SCHOOL ACTIVITIES FUND*****</b>				
<b>ASSETS</b>				
Cash and cash equivalents	\$ 4,724,401	\$ 11,298,390	\$ 10,816,650	\$ 5,206,141
Investments	476,744	1,060	42,565	435,239
Total assets	<b>\$ 5,201,145</b>	<b>\$ 11,299,450</b>	<b>\$ 10,859,215</b>	<b>\$ 5,641,380</b>
<b>LIABILITES</b>				
Deposits due others	<b>\$ 5,201,145</b>	<b>\$ 11,299,450</b>	<b>\$ 10,859,215</b>	<b>\$ 5,641,380</b>
Total liabilities	<b>\$ 5,201,145</b>	<b>\$ 11,299,450</b>	<b>\$ 10,859,215</b>	<b>\$ 5,641,380</b>
<b>*****CENTRAL OFFICE CONCESSION FUND*****</b>				
<b>ASSETS</b>				
Cash and cash equivalents	\$ 706	\$ 9,431	\$ 8,283	\$ 1,854
Total assets	<b>\$ 706</b>	<b>\$ 9,431</b>	<b>\$ 8,283</b>	<b>\$ 1,854</b>
<b>LIABILITES</b>				
Deposits due others	<b>\$ 706</b>	<b>\$ 9,431</b>	<b>\$ 8,283</b>	<b>\$ 1,854</b>
Total liabilities	<b>\$ 706</b>	<b>\$ 9,431</b>	<b>\$ 8,283</b>	<b>\$ 1,854</b>
<b>*****ALL AGENCY FUNDS*****</b>				
<b>ASSETS</b>				
Cash and cash equivalents	\$ 4,725,107	\$ 11,307,821	\$ 10,824,933	\$ 5,207,995
Investments	476,744	1,060	42,565	435,239
Total assets	<b>\$ 5,201,851</b>	<b>\$ 11,308,881</b>	<b>\$ 10,867,498</b>	<b>\$ 5,643,234</b>
<b>LIABILITES</b>				
Deposits due others	<b>\$ 5,201,851</b>	<b>\$ 11,308,881</b>	<b>\$ 10,867,498</b>	<b>\$ 5,643,234</b>
Total liabilities	<b>\$ 5,201,851</b>	<b>\$ 11,308,881</b>	<b>\$ 10,867,498</b>	<b>\$ 5,643,234</b>

Caddo Parish School Board

General

Exhibit 8

Schedule of Compensation Paid Board Members  
For the Year Ended June 30, 2015

The schedule of compensation paid to the School Board members is presented in compliance with House Concurrent Resolution No. 54 of the 1979 Session of the Louisiana Legislature. Compensation of the School Board members is included in the general administrative expenditures of the General Fund and represents the amounts paid for the year ended June 30, 2015, and the office held at that time. In accordance with Louisiana Revised Statute 17:56, the School Board members have elected the monthly payment method of compensation. Under this method, each member of the School Board receives \$800 per month, the vice presidents receive \$850 per month, and the president receives \$900 per month for performing the duties of office. The extra \$50 and \$100 per month for the vice presidents and the president is paid to each only in the event each attends the monthly executive committee meeting.

<u>Board Member</u>	<u>Amount</u>
Steven Riall, President (2015)	\$ 10,200
Carl Pierson, President (2014)	5,300
Mary Trammel, First Vice President (2015), Second Vice President (2014)	10,200
Bonita Crawford, First Vice President (2014)	5,100
Dottie Bell, Second Vice President (2015)	9,900
Ginger Armstrong	4,800
Margaret Brown	4,800
Charlotte Crawley	4,800
Bonita Douzart	4,800
Dorothy Fisher	2,800
Jasmine Green	9,600
Raymond Green	4,800
Curtis Hooks	4,800
Kacee Kirschvink	4,000
Denee Locke	4,800
Susannah Poljak	4,800
Lillian Priest	1,698
Barry Rachal	9,600
Larry Ramsey	9,550
Shalanda Swift-Watkins	<u>812</u>
Total	<u>\$117,160</u>

Caddo Parish School Board

General

Exhibit 9

Schedule of Compensation, Benefits, and  
Other Payments to Agency Head  
For the Year Ended June 30, 2015

Agency Head Name: Theodis Lamar Goree, Superintendent

<u>Purpose</u>	<u>Amount</u>
Salary	\$ 200,000
Benefits-insurance (health & life)	\$ 20,616
Benefits (retirement)	\$ 55,200
Benefits (medicare)	\$ 2,801
Car allowance	\$ 486
Conference travel	\$ 5,323
Registration fees	\$ 2,630

CPSB  
2015

# Statistical Section



**Caddo Parish School Board**

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**Caddo Parish School Board  
Statistical Section  
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These schedules contain trend information to help the reader understand how the School Board's financial performance and well being has changed over time.		
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Statistical Section  
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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report (CAFR) for the relevant year.

(concluded)

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Net Assets/Position (Deficit) by Component  
Last Ten Fiscal Years Ended June 30  
(Accrual Basis of Accounting)

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Governmental Activities										
Net Investment in capital assets	\$ 74,857,236	\$ 88,471,131	\$ 81,507,313	\$ 88,274,168	\$ 110,198,416	\$ 115,011,586	\$ 100,856,675	\$ 94,274,181	\$ 84,710,168	\$ 93,169,071
Restricted	47,686,022	52,002,011	62,862,020	59,614,122	38,559,316	49,171,234	49,302,498	51,059,711	49,083,245	44,027,980
Unrestricted	34,312,000	38,263,212	( 56,805,865)	( 134,718,861)	( 215,963,076)	( 300,406,542)	( 389,955,620)	( 493,255,550)	( 520,725,760)	( 1,145,417,219)
Total governmental activities net assets/position (deficit)	\$ 156,855,258	\$ 178,736,354	\$ 87,563,468	\$ 13,169,429	(\$ 67,205,344)	(\$ 136,223,722)	(\$ 239,796,447)	(\$ 347,921,658)	(\$ 386,932,347)	(\$ 1,008,220,168)

Notes: GASB Statement No. 63 was implemented for the year ended June 30, 2013. The statement changed the term net assets to net position.

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Changes in Net Assets/Position (Deficit)  
Last Ten Fiscal Years Ended June 30  
(Accrual Basis of Accounting)

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
<b>Expenses</b>										
Instruction:										
Regular programs	\$ 133,868,600	\$ 138,227,189	\$ 197,651,963	\$ 201,307,362	\$ 194,847,644	\$ 189,714,298	\$ 191,493,972	\$ 195,084,770	\$ 170,095,108	\$ 165,881,175
Special programs	52,109,440	56,089,121	75,420,277	77,186,889	76,168,958	72,411,723	69,023,591	67,983,851	71,265,506	59,905,619
Other instructional programs	32,565,276	32,419,615	44,071,203	47,792,946	43,481,613	45,738,576	53,883,308	54,757,387	36,641,599	41,129,622
Support services:										
Student services	15,062,772	16,323,596	22,993,286	24,441,138	24,365,917	31,873,003	34,384,569	37,455,077	26,531,030	30,772,696
Instructional staff support	21,934,681	25,518,647	31,965,422	39,893,677	34,427,828	35,410,629	32,454,956	30,971,011	21,073,276	25,787,057
General administration	5,036,008	5,679,340	5,809,071	5,728,748	7,961,856	6,638,373	6,305,210	7,725,052	7,010,667	8,597,474
School administration	21,875,654	23,326,951	31,765,903	32,934,423	31,853,988	36,287,686	34,551,836	36,116,588	29,615,181	32,138,769
Business services	3,513,340	3,903,913	4,714,299	5,447,652	5,244,764	5,336,156	5,547,402	5,572,285	5,219,269	5,328,311
Plant services	41,689,040	42,302,361	56,980,727	61,998,428	67,657,869	63,763,630	88,017,551	76,112,607	71,054,058	69,399,880
Student transportation services	21,140,140	21,114,164	28,550,305	28,396,609	26,848,449	27,188,421	27,581,761	27,140,598	26,037,204	25,873,230
Central services	4,798,741	5,655,804	7,330,006	7,292,576	13,611,374	7,319,077	7,143,732	7,582,203	7,236,964	7,613,820
Food services	21,151,331	22,252,727	26,304,442	26,995,518	25,411,707	25,376,924	25,407,258	25,699,368	17,875,767	20,815,974
Community services	773,619	797,236	899,358	831,958	793,023	778,521	770,731	733,392	458,380	683,586
Interest on long-term debt	4,183,284	4,706,775	5,276,079	5,491,463	5,550,738	4,854,199	5,582,562	4,219,222	4,852,465	4,291,748
Total expenses	379,701,926	398,317,439	539,732,341	565,739,387	558,225,728	552,691,216	582,148,439	577,153,411	494,966,474	498,218,961
<b>Program Revenues</b>										
Charges for services:										
Plant Services								306,000	-	-
Student transportation services	2,577,202	2,639,496	2,470,005	2,613,016	2,695,925	2,416,667	2,253,385	85,065	34,140	-
Food Service Operations								1,878,669	1,729,075	1,497,111
Operating Grants and Contributions	61,535,922	58,396,471	61,778,973	74,264,232	75,995,429	69,275,680	65,751,851	59,941,887	51,726,043	54,267,018
Total program revenues	64,113,124	61,035,967	64,248,978	76,877,248	78,691,354	71,692,347	68,005,236	62,211,621	53,489,258	55,764,129
<b>Net (Expense) / Revenue</b>	<b>(315,588,802)</b>	<b>(337,281,472)</b>	<b>(475,483,363)</b>	<b>(488,862,139)</b>	<b>(479,534,374)</b>	<b>(480,998,869)</b>	<b>(514,143,203)</b>	<b>(514,941,790)</b>	<b>(441,477,216)</b>	<b>(442,454,832)</b>
<b>General Revenues and Other Changes in Net Position</b>										
Taxes										
Ad valorem taxes levied for general purposes	64,253,803	68,648,755	73,200,374	78,819,288	81,352,511	87,037,097	90,883,910	94,729,927	98,319,454	99,111,363
Ad valorem taxes levied for debt service purposes	8,976,506	8,492,323	8,724,146	10,002,894	10,326,013	10,922,490	11,530,901	9,749,726	9,993,778	10,073,599
Ad valorem taxes levied for capital improvements	13,522,237	14,448,378	14,878,406	16,019,360	16,534,849	17,490,047	18,464,673	19,255,954	20,007,125	20,165,199
Sales taxes levied for salaries, benefits and general purposes	66,580,568	65,619,559	67,222,913	75,686,649	74,861,726	78,271,951	74,472,829	71,286,828	75,136,182	79,272,950
Grants and contributions not restricted to specific programs	178,019,403	189,308,573	208,241,336	222,590,112	208,141,369	210,103,396	207,375,203	204,124,872	202,474,554	204,149,398
Interest and investment earnings	5,289,328	7,436,414	5,571,860	1,269,429	222,629	987,938	695,008	659,239	687,030	779,640
Miscellaneous	5,433,772	5,208,576	6,471,442	9,171,982	7,720,504	7,167,572	7,147,954	7,019,033	4,778,452	8,077,293
Total	342,075,617	359,162,578	384,310,477	413,559,714	399,159,601	411,980,491	410,570,478	406,816,579	411,396,575	421,629,442
<b>Change in Net Assets/Position (Deficit)</b>	<b>\$ 26,486,815</b>	<b>\$ 21,881,106</b>	<b>(\$ 91,172,886)</b>	<b>(\$ 75,302,425)</b>	<b>(\$ 80,374,773)</b>	<b>(\$ 69,018,378)</b>	<b>(\$ 103,572,725)</b>	<b>(\$ 108,125,211)</b>	<b>(\$ 30,080,641)</b>	<b>(\$ 20,825,390)</b>

Notes: GASB Statement No. 63 was implemented for the year ended June 30, 2013. The statement changed the term net assets to net position.

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Fund Balances of Governmental Funds  
Last Ten Fiscal Years Ended June 30,  
(Modified Accrual Basis of Accounting)

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
<b>General Fund</b>										
Reserved	\$ 1,706,414	\$ 854,172	\$ 1,019,050	\$ 1,199,652	\$ 1,610,915	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved	44,603,930	51,431,257	61,456,149	84,055,224	75,012,763	-	-	-	-	-
Nonspendable	-	-	-	-	-	1,043,458	1,048,771	1,491,789	1,417,875	1,418,595
Committed	-	-	-	-	-	35,535,348	24,474,022	21,378,512	21,380,811	21,380,811
Unassigned	-	-	-	-	-	34,463,139	30,495,621	29,695,614	28,588,365	21,957,451
<b>Total general fund</b>	<u>\$ 46,310,344</u>	<u>\$ 52,285,429</u>	<u>\$ 62,475,199</u>	<u>\$ 85,254,876</u>	<u>\$ 76,623,678</u>	<u>\$ 71,041,945</u>	<u>\$ 56,018,414</u>	<u>\$ 52,565,915</u>	<u>\$ 51,387,051</u>	<u>\$ 44,756,857</u>
<b>All Other Governmental Funds</b>										
Reserved	\$ 34,730,845	\$ 32,302,293	\$ 41,402,374	\$ 35,285,482	\$ 37,493,789	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved, reported in:										
Special revenue funds	4,684,735	3,207,511	4,485,758	5,016,486	5,612,151	-	-	-	-	-
Capital projects funds	33,354,713	40,588,079	35,074,107	41,604,268	23,352,262	-	-	-	-	-
Nonspendable	-	-	-	-	-	186,547	18,222,213	19,242,741	19,951,962	20,637,476
Restricted	-	-	-	-	-	58,923,844	45,451,082	31,816,970	29,131,283	23,549,486
Committed	-	-	-	-	-	376,803	182,748	210,927	171,261	276,307
<b>Total all other governmental funds</b>	<u>\$ 72,770,293</u>	<u>\$ 76,097,883</u>	<u>\$ 80,962,239</u>	<u>\$ 81,906,236</u>	<u>\$ 66,458,202</u>	<u>\$ 59,487,194</u>	<u>\$ 63,856,043</u>	<u>\$ 51,270,638</u>	<u>\$ 49,254,506</u>	<u>\$ 44,463,269</u>

Notes: GASB Statement No. 54 was implemented for the year ended June 30, 2011.

Prior to the implementation of GASB 54, fund balance was reported as reserved and unreserved. Reserved fund balance represented amounts that were not appropriable for expenditures or legally segregated for a specific purpose. Reserves included inventory, encumbrances, permanent fund required to be held in perpetuity, and amounts set aside for specific purposes. GASB 54 has very clear definitions for the classes of fund balance.

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Changes in Fund Balances of Governmental Funds  
Last Ten Fiscal Years Ended June 30,  
(Modified Accrual Basis of Accounting)

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
<b>Revenues</b>										
Ad valorem taxes	\$ 86,752,546	\$ 91,589,456	\$ 96,802,926	\$ 104,841,542	\$ 108,213,373	\$ 115,449,634	\$ 120,879,484	\$ 123,735,607	\$ 128,320,357	\$ 129,350,161
Sales & use taxes	66,580,568	65,619,559	67,222,913	75,686,649	74,861,726	78,271,951	74,472,829	71,286,828	75,136,182	79,272,950
Investment Earning	5,289,328	7,436,414	5,571,860	1,269,429	222,629	987,938	695,008	655,882	666,904	564,080
Food services	2,577,202	2,639,496	2,470,005	2,613,016	2,695,925	2,416,667	2,253,385	1,878,245	1,727,552	1,496,232
Other Revenues	5,374,481	5,138,066	6,407,089	9,090,505	7,803,755	7,188,817	7,167,205	8,402,102	4,844,635	8,283,047
Total revenues from local sources	166,574,125	172,422,991	178,474,793	193,501,141	193,797,408	204,315,007	205,467,911	205,958,664	210,695,630	218,966,470
Revenue from state sources										
Equalization	175,663,588	186,950,298	205,787,041	220,189,623	205,784,377	198,631,781	204,957,804	201,890,754	200,497,316	202,174,928
Other	11,940,401	8,490,320	10,726,981	15,012,956	7,853,319	5,483,190	3,903,820	4,113,590	3,607,819	4,654,540
Total revenue from state sources	187,603,989	195,440,618	216,514,022	235,202,579	213,637,696	204,114,971	208,861,624	206,004,344	204,105,135	206,829,468
Revenue from federal sources	51,981,094	52,296,481	53,547,738	61,689,953	70,499,102	75,264,105	64,265,430	58,062,415	50,095,464	51,586,949
Total Revenues	406,159,208	420,160,090	448,536,553	490,393,673	477,934,206	483,694,083	478,594,965	470,025,423	464,896,229	477,382,887
<b>Expenditures:</b>										
Current										
Instruction services	218,754,497	222,502,889	245,474,697	257,684,887	263,696,722	257,647,038	263,942,178	253,510,385	247,023,903	254,206,800
Student services	15,062,772	16,323,596	17,874,792	19,185,793	20,411,903	28,353,553	30,536,978	29,390,407	28,465,771	29,692,030
Instructional staff support	21,422,590	25,086,130	24,396,434	31,956,498	28,813,791	30,582,767	27,324,623	24,818,276	21,102,664	25,265,497
General administration	4,960,952	5,592,649	5,430,428	5,489,638	7,728,034	6,360,620	6,027,949	7,035,466	6,636,267	7,872,253
School administration	21,653,708	23,145,717	24,383,949	25,660,793	26,485,130	30,452,553	28,738,116	28,301,020	29,226,210	30,939,741
Business services	3,460,375	3,850,606	3,509,245	4,281,169	4,358,832	4,477,533	4,697,109	4,371,563	4,731,888	5,090,010
Plant services	38,320,563	38,743,336	44,846,858	48,437,911	52,844,938	48,169,634	71,780,724	58,627,378	45,829,571	46,866,125
Student transportation services	19,181,080	19,470,965	22,401,721	22,585,726	22,420,502	22,497,646	23,115,501	22,283,560	23,227,577	23,506,395
Food service	20,621,525	21,753,848	22,189,214	6,034,607	22,783,968	22,683,585	6,281,541	22,109,930	6,788,399	20,740,628
Central services	4,798,741	5,655,804	6,040,726	22,933,201	11,469,967	6,453,622	22,700,704	6,195,089	21,283,975	7,396,056
Community services	773,619	797,236	643,556	649,403	649,403	643,612	558,781	631,043	683,586	
Capital Outlay	31,740,322	39,826,459	22,678,324	29,450,088	28,270,397	25,908,462	10,668,430	15,778,701	20,479,502	24,239,166
Debt service										
Principal	3,239,545	3,644,545	4,249,545	5,022,790	6,725,058	7,010,058	8,576,315	9,109,731	9,217,049	8,955,846
Bond issue costs	68,916	78,352	68,018	8,796	1,900	-	-	-	-	-
Interest	3,335,361	4,385,273	5,132,807	5,561,932	5,350,561	5,006,224	4,922,867	4,364,529	4,198,670	3,425,243
Total Expenditures	407,394,566	430,857,405	449,354,877	484,937,385	502,011,106	496,246,824	509,956,647	486,454,816	468,842,489	488,879,376
Excess of revenues over (under) expenditures	(1,235,358)	(10,697,315)	(818,324)	5,456,288	(24,076,900)	(12,552,741)	(31,361,682)	(16,429,393)	(3,946,260)	(11,496,489)
<b>Other Financing Sources (Uses)</b>										
Proceeds from the sale of capital assets	-	-	-	-	-	-	-	391,489	35,662	10,684
Proceeds from borrowing	20,000,000	20,000,000	15,872,450	17,359,000	-	-	20,707,000	15,280,000	-	-
Proceeds from refunding	-	-	-	-	5,365,000	-	9,960,000	1,224,944	15,810,000	14,428,290
Payments to escrow agent	-	-	-	-	(5,367,332)	-	(9,960,000)	(16,504,944)	(16,336,040)	(16,435,195)
Premium on bond issuance	-	-	-	-	-	-	-	-	526,040	2,006,905
Other financing sources - capital lease agreement	-	-	-	-	-	-	-	-	715,602	703,883
Transfers in	354,719	613,750	686,336	287,750	18,057	99,994	32,860	27,178	25,931	10,398
Transfers out	(354,719)	(613,750)	(686,336)	(287,750)	(18,057)	(99,994)	(32,860)	(27,178)	(25,931)	(10,398)
Total other financing sources (uses)	20,000,000	20,000,000	15,872,450	17,359,000	(2,332)	-	20,707,000	391,489	751,264	714,567
Net change in fund balances	\$ 18,764,642	\$ 9,302,685	\$ 15,054,126	\$ 22,815,288	(\$ 24,079,232)	(\$ 12,552,741)	(\$ 10,654,682)	(\$ 16,037,904)	(\$ 3,194,996)	(\$ 10,781,922)
Debt service as a percentage of noncapital expenditures	1.8%	2.1%	2.2%	2.3%	2.5%	2.6%	2.7%	2.9%	3.0%	2.7%

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Assessed Value and Estimated Actual Value of Taxable Property  
Last Ten Fiscal Years

Fiscal Year Ended June 30	Real Property		Less: Homestead Exempt Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
	Residential Property	Commercial Property					
2006	\$ 920,841,783	\$ 552,245,807	\$ 321,918,880	\$ 1,079,948,170	80.65	\$ 11,788,759,150	12.50%
2007	495,500,790	977,586,800	324,772,250	1,148,315,340	80.65	10,632,736,633	13.85%
2008	507,657,470	1,005,803,160	330,722,720	1,182,737,910	82.81	10,946,582,500	13.83%
2009	553,133,750	1,154,352,160	341,601,270	1,365,884,640	78.20	12,330,507,833	13.85%
2010	554,874,570	1,188,009,260	342,555,070	1,400,328,760	78.20	12,526,997,567	13.91%
2011	558,756,760	1,265,504,820	341,146,070	1,483,115,510	78.20	13,002,027,200	14.03%
2012	563,181,690	1,318,574,710	340,067,180	1,541,689,220	78.20	13,319,843,633	14.13%
2013	588,336,400	1,386,600,910	347,726,690	1,627,210,620	75.66	13,983,025,800	14.12%
2014	690,998,311	1,326,073,372	344,674,110	1,672,397,573	75.66	12,975,903,330	15.54%
2015	768,016,123	1,277,604,369	345,228,061	1,700,392,431	75.66	13,914,158,577	14.70%

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Source: Caddo Parish Tax Assessor Agency

Notes:

- (1) Property in the parish is reassessed every four years.
- (2) Assessed values are established by the Assessor each year on a uniform basis at the following ratios of assessed value to actual value:
  - 10% land
  - 10% residential improvements
  - 15% industrial improvements
  - 15% machinery
  - 15% commercial improvements
  - 25% public service properties, excluding land
- (3) Tax rates are per \$1,000 of assessed value.
- (4) Real property calculations were based on information provided by Assessor's office. Prior to 2007, calculations were based on estimates.



CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Overlapping Governments  
Last Ten Fiscal Years

Fiscal Year Ended June 30	School District Direct Rate			Overlapping Rates		Total Direct and Overlapping Rates
	Operating Millage	Debt Service Millage	Total School Millage	Caddo Parish Commission	City of Shreveport	
2006	73.05	8.60	81.65	40.64	46.64	168.93
2007	73.05	7.60	80.65	40.64	46.64	167.93
2008	75.21	7.60	82.81	40.64	46.64	170.09
2009	70.60	7.60	78.20	38.26	44.54	161.00
2010	70.60	7.60	78.20	38.26	44.54	161.00
2011	70.60	7.60	78.20	38.06	44.54	160.80
2012	70.60	7.60	78.20	38.06	44.54	160.80
2013	69.66	6.00	75.66	37.67	39.70	153.03
2014	69.66	6.00	75.66	37.67	39.70	153.03
2015	69.66	6.00	75.66	37.67	39.70	153.03

Source: Caddo Parish Tax Assessor Agency

Notes:

- (1) School district debt service millage is parish wide.
- (2) The above schedule does not include water districts, fire districts, forestry districts, or levee districts.
- (3) Overlapping rates are those of city and parish governments that apply to property owners within Caddo Parish. Not all overlapping rates apply to all property owners.

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Principal Property Taxpayers  
June 30, 2015 and Nine Years Ago

Calumet  Taxpayer	Fiscal Year 2015			Fiscal Year 2006		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Swepco/Aep	\$ 81,316,000	1	4.78 %	\$ 61,759,750	1	5.72 %
Chesapeake Operating	29,823,070	2	1.75			
Calumet	18,948,130	3	1.11	27,992,130	2	2.59
Bell South	17,392,450	4	1.02			
Gulf Crossing Pipeline	12,239,230	5	0.75			
Enable Energy Gas Transmission	12,030,270	6	0.88			
BHP Billiton Petro	11,714,350	7	0.76			
Wal-Mart	11,490,410	8	0.97			
Capital One	10,617,580	9	0.65			
Center Point Energy Gas Transmission	10,288,830	10	0.61	7,386,630	10	0.62
General Motors				27,300,160	3	2.53
Harrah's/Sam's Town				17,762,390	4	1.64
Universal Oil Products				14,435,840	5	1.34
Hibernia Bank				13,045,800	6	1.21
Am South				11,097,860	7	1.03
Bank One				-		-
Wal-Mart				9,803,150	8	0.91
Boomtown Casino				8,088,490	9	0.75
Totals	<u>\$ 215,860,320</u>		<u>12.69 %</u>	<u>\$ 198,672,200</u>		<u>18.40 %</u>

Source: Caddo Parish Tax Assessor Agency

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Property Tax Levies and Collections  
Last Ten Fiscal Years

Fiscal Year Ended June 30	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections In Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2006	88,177,768	86,752,546	98.38%	1,386,117	88,138,663	99.96%
2007	92,611,632	88,580,070	95.65%	292,396	88,872,466	95.96%
2008	97,942,526	95,251,337	97.25%	1,882,813	97,134,150	99.17%
2009	106,812,179	100,737,878	94.31%	215,247	100,953,125	94.51%
2010	109,505,709	106,036,548	96.83%	191,552	106,228,100	97.01%
2011	115,979,633	113,177,522	97.58%	276,489	113,454,011	97.82%
2012	120,560,097	118,446,666	98.25%	229,346	118,676,012	98.44%
2013	123,114,756	121,758,953	98.90%	355,546	122,114,499	99.19%
2014	126,533,857	125,682,875	99.33%	796,571	126,479,446	99.96%
2015	128,651,945	126,238,537	98.12%	173,957	126,412,493	98.26%

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Source: Caddo Parish Sheriff (ex-officio tax collector)

N/A - Information is not yet available.

Table 9

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years

Fiscal Year Ended June 30	General Obligation Bonds	Certificates of Indebtedness	QZAB and QSCB	Total Debt Outstanding	Percentage of Personal Income	Per Capita
2006	91,190,000	4,875,000	2,418,183	98,483,183	1.25%	392
2007	108,425,000	4,250,000	2,163,638	114,838,638	1.35%	457
2008	119,370,000	3,600,000	3,491,543	126,461,543	1.38%	500
2009	115,430,000	2,930,000	20,437,753	138,797,753	1.48%	549
2010	111,200,000	2,235,000	18,867,695	132,302,695	1.40%	522
2011	106,480,000	1,515,000	17,297,637	125,292,637	1.21%	491
2012	102,350,000	770,000	35,133,322	138,253,322	1.40%	538
2013	97,100,000	-	32,103,591	129,203,591	1.23%	503
2014	95,309,577	-	28,651,928	123,961,505	1.10%	486
2015	90,364,365	-	25,989,225	116,353,590	1.05%	461

## Notes:

- (1) Details regarding the School Board's outstanding debt can be found in the notes to the financial statements.
- (2) See the Schedule of Demographic and Economic Statistics for personal income and population data.

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Ratios of General Bonded Debt Outstanding  
Last Ten Fiscal Years

Fiscal Year Ended June 30	General Obligation Bonds	Less: Amounts Available in Debt Service Funds	Total	Percentage of Estimated Actual Taxable Value of Property	Per Capita
2006	91,190,000	6,505,944	84,684,056	0.72%	337
2007	108,425,000	8,221,554	100,203,446	0.94%	396
2008	119,370,000	8,756,216	110,613,784	1.01%	438
2009	115,430,000	9,269,356	106,160,644	0.86%	420
2010	111,200,000	9,677,752	101,522,248	0.82%	401
2011	106,480,000	10,769,006	95,710,994	0.74%	375
2012	102,350,000	12,176,155	90,173,845	0.68%	351
2013	97,100,000	11,953,725	85,146,275	0.61%	331
2014	95,309,577	11,844,751	83,464,826	0.64%	327
2015	90,364,365	12,194,061	78,170,304	0.56%	309

## Notes:

- (1) Details regarding the School Board's outstanding debt can be found in the notes to the financial statements.
- (2) General Obligation Bonds column excludes certificates of indebtedness.
- (3) See the Schedule of Demographic and Economic Statistics for personal income and population data.
- (4) See Schedule of Assessed Value and Estimated Actual Value of Taxable Property for property value data.

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Direct and Overlapping Governmental Activities Debt  
As of June 30, 2015

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt</u>
<b>Debt repaid with property taxes</b>			
Caddo Parish Commission	\$ 25,660,000	100.00%	\$ 25,660,000
City of Shreveport	251,448	100.00%	251,448
Subtotal, overlapping debt			<u>25,911,448</u>
<b>Caddo Parish School Board Direct Debt</b>			<u>116,353,590</u>
Total direct and overlapping debt			<u><u>\$ 142,265,038</u></u>

Source: Audit reports of respective governments.

Notes:

- (1) Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the School Board. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the School Board.
- (2) Various tax districts exist within Caddo Parish that involve a small percentage of parish taxpayers. These districts' debt is not included as the amounts and impact on this schedule is not significant.
- (3) Debt outstanding includes only general bonded debt.
- (4) The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining a portion of another governmental units taxable assessed value that is within the parish' boundaries and dividing it by each unit's total taxable assessed value.

CADD0 PARISH SCHOOL BOARD  
Shreveport, Louisiana

Legal Debt Margin Information  
Last Ten Fiscal Years

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Debt Limit	\$ 490,653,468	\$ 515,580,657	\$ 529,711,221	\$ 597,620,069	\$ 610,009,341	\$ 638,491,553	\$ 658,614,740	\$ 691,228,059	\$ 705,975,089	\$ 715,967,172
Total net debt applicable to limit	84,684,056	100,203,446	110,613,784	106,480,000	101,522,248	-	-	85,146,275	80,230,249	78,170,304
Legal debt margin	<u>\$ 405,969,412</u>	<u>\$ 415,377,211</u>	<u>\$ 419,097,437</u>	<u>\$ 491,140,069</u>	<u>\$ 508,487,093</u>	<u>\$ 638,491,553</u>	<u>\$ 658,614,740</u>	<u>\$ 606,081,784</u>	<u>\$ 625,744,840</u>	<u>\$ 637,796,868</u>
Total net debt applicable to the limit as a percentage of debt limit	17.26%	19.44%	20.88%	17.82%	16.64%	0.00%	0.00%	12.32%	11.36%	10.92%

Legal Debt Margin Calculation for Fiscal Year 2015

Assessed value	\$ 1,700,392,431
Add back: exempt real property	345,228,061
Total assessed value	<u>2,045,620,492</u>
Debt limit ( 35% of total assessed value)	<u>715,967,172</u>
Debt applicable to limit:	
General Obligation bonds	90,364,365
Less: Amount set aside for repayment of general obligation debt	<u>12,194,061</u>
Total net debt applicable to limit	<u>78,170,304</u>
Legal debt margin	<u>\$ 637,796,868</u>

Source:

Total assessed value is obtained from Caddo Parish Assessor Agency  
Debt information is obtained from Table 10.

Notes:

The debt limit is 35% of total assessed value. This percentage is in accordance with Act (1) 103 of 1980 Regular Session of the Louisiana Legislature R.S. 39:562 (C).

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Demographic and Economic Statistics  
Last Ten Fiscal Years

<u>Fiscal Year Ended June 30</u>	<u>Population</u>	<u>Personal Income</u>	<u>Per Capita Personal Income</u>	<u>Median Age</u>	<u>School Enrollment</u>	<u>Percentage on Free &amp; Reduced Meals</u>	<u>Unemployment Rate</u>
2006	251,309	7,870,795,000	31,319	35.7	43,127	56.35	5.6
2007	253,118	8,501,158,000	33,586	35.6	43,139	61.56	5.5
2008	252,609	9,131,521,000	36,149	35.7	43,419	62.26	5.6
2009	252,895	9,364,448,955	37,029	35.7	42,977	69.41	5.4
2010	253,623	9,464,956,737	37,319	35.6	42,000	64.57	6.8
2011	254,969	10,392,536,440	40,760	35.6	41,000	65.00	8.2
2012	257,051	9,859,962,258	38,358	36.1	40,442	64.90	7.2
2013	257,093	10,491,965,330	40,810	36.4	41,728	65.00	6.7
2014	254,887	11,254,025,711	44,153	36.2	40,769	67.79	7.1
2015	252,603	11,091,583,000	43,909	36.4	39,621	67.73	7.2

Sources:

- (1) Population data obtained from U. S. Census Bureau.
- (2) Personal Income data obtained from [www.stats.indiana.edu](http://www.stats.indiana.edu).
- (3) Median age data obtained from U. S. Census Bureau and Center for Business Economic Research, Louisiana State University, Shreveport.
- (4) School enrollment and free and reduced meals data obtained from Louisiana Department of Education.
- (5) Unemployment rate obtained from U. S. Department of Labor Bureau of Labor Statistics.



Table 14

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Principal Employers  
Current Year and 2006

	2014		2006	
	Number of Employees	% of Total Employment	Number of Employees	% of Total Employment
Barksdale Air Force Base	9,950	10.78%	9,815	-
State of Louisiana	6,520	7.07%	8,948	-
Willis Knighton Health System	6,500	7.04%	4,132	-
Caddo Parish School Board	6,200	6.72%	6,661	-
City of Shreveport	3,000	3.25%	3,053	-
Bossier Parish School Board	2,926	3.17%		
Harrah's/Horseshoe Casino	2,532	2.74%	3,399	-
LSU Health Sciences Center	2,127	2.31%	5,841	-
Wal-Mart/Sam's Stores	2,000	2.17%		
Christus Schumpert Health System	1,930	2.09%	2,185	-
El Dorado Casino	-	-	1,683	-
General Motors	-	-	3,002	-
Horseshoe Casino & Hotel				

Source: North Louisiana Economic Partnership

Note:

- (1) 2006 Employment data obtained from the Greater Shreveport Chamber of Commerce.
- (1) 2006 Employment percentages were unavailable.

Table 15

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

School Building Information  
June 30, 2015

Form of Government: Parish School Board

Geographic Area: 891 Square Miles

Population: 252,603

Public School Membership: Approximately 40,500

<u>Instruction Sites</u>	<u>Constructed</u>	<u>Capacity/Sq. Ft.</u>	<u>Acreage</u>	<u>Enrollment</u>
High Schools:				
C.E. Byrd	1926	246,347	20.56	2,229
Caddo Parish Magnet	1964	111,618	26.50	1,122
Captain Shreve	1967	193,488	58.00	1,320
Community Ombudsman	N/A	N/A	N/A	106
Fair Park College Prep	1928	162,741	23.00	783
Green Oaks Performing Arts	1971	157,000	52.64	739
Huntington	1973	227,301	43.00	1,169
North Caddo	1954	96,425	40.00	342
Northwood	1970	147,486	63.20	955
Shreveport Job Corps Opp. Center	N/A	N/A	N/A	194
Southwood	1970	195,503	60.00	1,398
Booker T. Washington	1950	145,366	33.00	780
Woodlawn	1960	176,858	53.00	709
		1,860,133	472.90	11,846
Middle Schools:				
Broadmoor Middle Lab	1949	88,586	16.00	552
Caddo Parish Middle Magnet	1965	110,432	20.00	1,281
Caddo Middle Career and Technology	1955	66,103	10.00	367
Donnie Bickham	1989	160,457	32.38	754
Herndon Magnet	1956	74,106	80.00	702
		499,684	158.38	3,656

(Continued)

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

School Building Information  
June 30, 2015

<u>Instruction Sites:</u>	<u>Constructed</u>	<u>Capacity/Sq. Ft.</u>	<u>Acreage</u>	<u>Enrollment</u>
Middle Schools (continued):				
Lakeshore	1949	94,561	18.00	375
Ridgewood	1965	83,415	19.98	747
Youree Drive	1959	97,304	26.25	941
		<u>774,964</u>	<u>222.61</u>	<u>5,719</u>
Elementary Schools:				
Arthur Circle	1955	41,225	12.77	328
Atkins Technology	1935	60,096	13.00	365
Barret Paideia Academy	1916	33,500	4.00	282
Blanchard	1948	63,130	10.00	590
Caddo Heights Math/Science	1949	74,609	15.00	564
Cherokee Park	1966	54,142	8.50	351
Claiborne Fundamental Magnet	1923	54,701	5.00	401
Creswell	1920	57,328	4.00	404
Eden Gardens Fundamental Magnet	1967	44,496	6.50	489
Eighty-First Street ECE	1954	52,572	12.60	88
Fairfield Magnet	1924	43,330	9.00	465
Forest Hill	1964	62,506	12.40	574
J S Clark	1958	116,266	30.00	779
Judson Fundamental Magnet	1954	32,284	12.00	421
Keithville	1989	172,850	32.50	949
Midway	1931	63,028	15.09	272
Mooretown	1954	54,000	10.00	283
Mooringsport	1911	44,648	4.00	283
North Highlands	1957	54,806	10.00	362
Northside	1955	38,193	12.00	570
Oak Park Microsociety	1961	107,252	20.00	731
Oil City Magnet	1923	33,071	4.72	400
Pine Grove	1963	57,309	10.00	446
Queensborough	1924	58,776	5.00	403
		<u>1,474,118</u>	<u>278.08</u>	<u>10,800</u>

(Continued)

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

School Building Information  
June 30, 2015

<u>Instruction Sites:</u>	<u>Constructed</u>	<u>Capacity/Sq. Ft.</u>	<u>Acreage</u>	<u>Enrollment</u>
Elementary Schools (continued):				
Riverside	1957	42,058	9.44	407
Shreve Island	1955	58,100	10.45	707
South Highlands Magnet	1922	54,343	5.40	486
Southern Hills	1959	77,674	10.00	858
A.C. Steere	1929	27,896	13.00	420
E.B. Williams Stoner Hill Lab	1954	34,587	14.44	225
Summer Grove	1954	39,535	12.00	686
Summerfield	1967	54,586	15.46	659
Sunset Acres	1954	57,975	10.73	384
Jack P. Timmons	1956	43,985	10.08	314
Turner	1984	162,000	17.00	1,026
University	1969	65,505	15.34	886
Vivian	1923	90,651	9.00	511
Walnut Hill	1956	118,355	77.58	1,623
Werner Park	1942	68,977	8.30	545
Westwood	1960	38,881	10.00	539
		<u>2,509,226</u>	<u>526.30</u>	<u>21,076</u>
Other Instruction Sites:				
Academic Recovery	1956	68,140	11.69	148
Alexander Learning Center	1912	32,630	3.73	122
Caddo Central Office	1917	51,572	2.95	163
Caddo Career Center	1956	103,868	18.15	0
Special Education Center (Old Central Elen	1917	51,136	2.50	0
Magnolia School of Excellence	N/A	N/A	N/A	752
Newton Smith	1960	45,881	12.00	0
Pathways in Education - Louisiana, Inc.	N/A	N/A	N/A	115
School Nurse/Book Processing	1975	11,338	3.60	0
Special Education Center	1982	48,120	6.00	0
West Shreveport	1926	98,090	5.00	0
		<u>510,775</u>	<u>65.62</u>	<u>1,300</u>
Total Overall Instruction Sites		<u>5,655,098</u>	<u>1,287.43</u>	<u>39,941</u>

Concluded

Source: Louisiana Department of Education

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

School Personnel  
Last Ten Fiscal Years Ended June 30

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
<b>Teachers</b>										
Less than a Bachelor's degree	48	51	46	44	45	51	47	44	37	39
Bachelor	2000	1865	1895	1910	1911	1896	2009	1675	1686	1631
Master	613	632	622	642	647	668	716	623	667	649
Master +30	279	274	259	265	239	230	252	191	215	187
Specialist in Education	23	25	25	29	27	27	30	26	23	21
Ph.D or Ed.D	9	5	5	7	11	8	9	8	8	11
Total	<u>2972</u>	<u>2852</u>	<u>2852</u>	<u>2897</u>	<u>2880</u>	<u>2880</u>	<u>3063</u>	<u>2567</u>	<u>2636</u>	<u>2538</u>
<b>Principals &amp; Assistants</b>										
Bachelor	0	0	0	0	0	0	0	0	0	1
Master	53	55	57	62	64	63	63	61	58	63
Master +30	90	89	86	80	81	73	67	66	63	68
Specialist in Education	5	5	5	6	5	5	7	7	8	9
Ph.D or Ed.D	8	6	6	9	8	8	9	6	7	7
Total	<u>156</u>	<u>155</u>	<u>154</u>	<u>157</u>	<u>158</u>	<u>149</u>	<u>146</u>	<u>140</u>	<u>136</u>	<u>148</u>

Source: Agreed upon procedures report on performance and statistical data accompanying the annual financial statements.

Table 17

CADD0 PARISH SCHOOL BOARD  
Shreveport, Louisiana

Operating Statistics  
Last Ten Fiscal Years

Fiscal Year Ended June 30	Expenses	Enrollment	Cost Per Pupil	Percentage Change	Teaching Staff	Pupil/ Teacher Ratio
2006	379,701,926	43,524	8,724	0.07	2,895	15.03
2007	398,317,439	43,127	9,236	0.06	2,972	14.51
2008	539,732,341	43,139	12,511	0.35	2,852	15.13
2009	565,739,387	43,419	13,030	0.04	2,852	15.22
2010	558,225,728	42,994	12,984	0.00	2,897	14.84
2011	552,691,216	42,000	13,159	0.01	2,880	14.58
2012	582,148,439	40,442	14,395	0.09	3,063	13.20
2013	577,153,411	41,728	13,831	-0.04	2,567	16.26
2014	494,966,474	40,769	12,141	-0.12	2,636	15.47
2015	498,218,961	39,621	12,575	0.04	2,538	15.61

## Notes:

- (1) This information is presented is extracted from agreed upon procedures report on performance and statistical data
- (2) Expenses are on full accrual and is extracted from Table 2, Changes in Net Assets.
- (3) Enrollment is extracted from Table 13, Demographic and Economic Statistics.
- (4) Teaching staff is extracted from Table 16, School Personnel.

CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Schedule of Insurance in Force  
June 30, 2015

Type of Coverage/ Name of Company	Policy Number	Policy Period		Details of Coverage and Coinsurance	Coverage Limits	Premium
		From	To			
Property CNA (Continental Casualty)	RMP5084732785	7/1/2015	7/1/2016	Building/Contents \$1,000,000 deductible	\$ 250,000,000 Per Occurrence	\$ 447,189
General Liability/Auto/ Sexual Abuse/Employment practices	PEM0000002-02	7/1/2015	7/1/2016	Premises Liability/Law Enforcement Liability \$1,000,000 SIR	\$ 2,000,000 \$ 4,000,000	\$ 201,354
Berkley				Vehicle Liability \$1,000,000 SIR	\$ 2,000,000	
				Sexual Abuse/ Employee Benefits Liability \$750,000 SIR	\$ 1,000,000 \$ 1,000,000	
				Board member error, negligence or breach of duty Employment Practices Liability \$1,000,000 SIR	\$ 2,000,000 \$ 2,000,000	
Terrorism Liability Lloyds of London	FP0046715	7/1/2015	7/1/2016	Terrorism liability \$10,000 deductible	\$ 2,000,000 \$ 4,000,000	\$ 9,975
Fidelity Travelers Casualty & Surety	105813056	7/1/2015	7/1/2016	Employee Dishonesty \$5,000 deductible	\$ 500,000	\$ 5,968
				Public Official Bond Board President, Superintendent, & CFO \$10,000 deductible	\$ 1,000,000 Per Occurrence	
Boiler and Machinery Travelers Casualty & Surety	BME1-6053C501-TIL	7/1/2015	7/1/2016	Equipment Breakdown Boiler Explosion \$25,000 deductible	\$ 250,000,000	\$ 24,838
Exterminator License Bond Travelers Casualty & Surety	TBD	5/3/2015	7/1/2016	Guarantees exterminator will conduct duties in the required manner	\$ 2,000	\$ 100
PEP- Child Care Accident Policy Nationwide Life	50202478807345000	4/16/2015	4/15/2016	Covers accidents at Woodlawn H. S. day care	\$ 5,000	N/A
Disaster Management Lloyds	BW0088014	7/1/2015	7/1/2016	Disaster Management Support	\$ 1,000,000	\$ 13,125
Student Accident (Voluntary) Markel Insurance Company	N/A	8/1/2015	8/1/2016	Voluntary student accident coverage		\$ -

**CADDO PARISH SCHOOL BOARD**  
Shreveport, Louisiana

Single Audit Report  
and  
Agreed-Upon Procedures Report  
As of and for the Year ended June 30, 2015



## CADDO PARISH SCHOOL BOARD

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**Independent Auditor's Report on Internal Control Over  
Financial Reporting and on Compliance and Other Matters  
Based on an Audit of Financial Statements Performed  
In Accordance With Government Auditing Standards**

Board Members  
Caddo Parish School Board  
Shreveport, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the Caddo Parish School Board (the School Board), as of and for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements and have issued our report thereon dated December 28, 2015.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the School Board's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School Board's internal control. Accordingly, we do not express an opinion on the effectiveness of the School Board's internal control.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying Schedule of Findings and Questioned Costs, we identified certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the deficiency described in the accompanying Schedule of Findings and Questioned Costs as item 2015-01 to be a material weakness.

A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiency described in the accompany schedule of findings and questioned costs as item 2015-02 to be a significant deficiency.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the School Board's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government*

*Auditing Standards.*

We noted certain matters that we reported to management of the School Board, in a separate letter dated December 28, 2015.

**The School Board's Response to Findings**

The School Board's response to the findings identified in our audit is described in the accompanying Schedule of Findings and Questioned Costs. The School Board's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this report is not suitable for any other purpose. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

*Carr, Riggs & Ingram, L.L.C.*

**CARR, RIGGS & INGRAM, LLC**

Shreveport, Louisiana  
December 28, 2015



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**Independent Auditor's Report on Compliance for  
Each Major Program and on Internal  
Control over Compliance Required by OMB Circular A-133**

Board Members  
Caddo Parish School Board  
Shreveport, Louisiana

**Report on Compliance for Each Major Federal Program**

We have audited the Caddo Parish School Board's (the School Board) compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the School Board's major federal programs for the year ended June 30, 2015. The School Board's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the School Board's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the School Board's compliance.

***Opinion on Each Major Federal Program***

In our opinion, the School Board, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2015.

***Other Matters***

The results of our auditing procedures disclosed an instance of noncompliance, which is required to be reported in accordance with OMB Circular A-133 and which is described in the accompanying Schedule of Findings and Questioned Costs as item 2014-03. Our opinion on each major federal program is not modified with respect to this matter.

The School Board's response to the noncompliance finding identified in our audit is described in the accompanying Schedule of Findings and Questioned costs. The School Board's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

### **Report on Internal Control Over Compliance**

Management of the School Board is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School Board's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School Board's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

We noted certain matters that we reported to management of the School Board, in a separate letter dated December 28, 2015.

### **Report on the Schedule of Expenditures of Federal Awards Required by OMB Circular A-133**

We have audited the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the School Board as of and for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements. We issued our report thereon dated December 28, 2015, which contained unmodified opinions on those financial statements. Our audit was performed for the purpose of forming opinions on the financial statements that collectively comprise the School Board's basic financial statements. The accompanying schedule of expenditures of federal awards is presented for the purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

**Purpose of this Report**

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

*Carr, Riggs & Ingram, L.L.C.*

**CARR, RIGGS & INGRAM, LLC**

Shreveport, Louisiana  
December 28, 2015



**Caddo Parish School Board**  
**Schedule of Expenditures of Federal Awards**  
**For the Year Ended June 30, 2015**

Federal Grantor/ Pass Through Grantor/Program Name	CFDA Number	Pass-Through Grantor No.	Expenditures
<b>CASH FEDERAL AWARDS</b>			
<b>United States Department of Agriculture</b>			
Child Nutrition Cluster			
Cash Assistance			
Passed through Ender York, Inc. of Herndon, Virginia:			
Food Distribution (Cash in lieu of commodities)	10.555	N/A	\$ 1,185,149
Passed through Louisiana Department of Education:			
School Breakfast Program	10.553	N/A	3,178,837
National School Lunch Program	10.555	N/A	10,148,012
Summer Food Service Program for Children	10.559	N/A	<u>281,987</u>
Total Child Nutrition Cluster			14,793,985
Passed through Louisiana Department of Education:			
Fresh Fruit and Vegetable Program	10.582	N/A	<u>56,316</u>
Total United States Department of Agriculture			<u>14,850,301</u>
<b>United States Department of Education</b>			
Passed through Louisiana Department of Education:			
Adult Education – Basic Grants to States	84.002	V002A100018	161,163
Title I, Part A Cluster:			
Title I Grants to Local Educational Agencies	84.010	28-15-T1-09	18,827,258
Title I Grants to Local Educational Agencies	84.010	28-16-T1-09	1,129
Title I Grants to Local Educational Agencies	84.010	28-13-BG-09	551,905
Title I Grants to Local Educational Agencies	84.010	28-14-BG-09	<u>641,903</u>
Total Title I, Part A Cluster			20,022,195
Special Education Cluster (IDEA)			
Special Education Grants to States (IDEA, Part B)	84.027	28-15-JP-09	56,065
Special Education Grants to States (IDEA, Part B)	84.027	28-15-B1-09	8,121,481
Special Education Grants to States (IDEA, Part B)	84.027	28-16-B1-09	648
Special Education Preschool Grants (IDEA Preschool)	84.173	28-14-C5-09	17,376
Special Education Preschool Grants (IDEA Preschool)	84.173	28-15-P1-09	<u>233,115</u>
Total Special Education Cluster (IDEA)			8,428,685
Special Education Grants to State High Risk Pool	84.323	28-12-P5-09	48,469
Career and Technical Education Basic Grants to States	84.048	28-14-02-09	37,412
Career and Technical Education Basic Grants to States	84.048	28-15-02-09	<u>534,477</u>
			571,889
Improving Teacher Quality State Grants (Title II)	84.367	28-14-50-09	2,093,392
Improving Teacher Quality State Grants (Title II)	84.367	28-15-50-09	<u>14,659</u>
			2,108,051

**Caddo Parish School Board**  
**Schedule of Expenditures of Federal Awards**  
**For the Year Ended June 30, 2015**

Federal Grantor/ Pass Through Grantor/Program Name	CFDA Number	Pass-Through Grantor No.	Expenditures
English Language Acquisition State Grants	84.365	28-15-60-19	44,785
Safe and Drug Free Schools and Communities National Programs	84.184	28-11-SA-09	506,226
Safe and Drug Free Schools and Communities National Programs	84.184	S184G140197	<u>324,802</u>
			831,028
School Improvement Cluster			
School Improvement Grants	84.377	28-11-TC-09	1,133,310
School Improvement Grants, Recovery Act	84.388	28-09-TG-09	<u>653,728</u>
Total School Improvement Cluster			1,787,038
Race to the Top	84.413	28-12-SS-09	4,325
Mathematics and Science Partnerships	84.366	28-13-MP-09	147,773
Mathematics and Science Partnerships	84.366	28-14-MP-09	<u>204,849</u>
			352,622
Education for Homeless Children and Youth	84.196	28-15-H1-09	170,929
			<u>34,531,179</u>
<b>United States Department of Health and Human Services</b>			
Passed through Louisiana Department of Education:			
Temporary Assistance for Needy Families (TANF)	93.558	28-14-36-09	(689)
Temporary Assistance for Needy Families (TANF)	93.558	28-15-36-09	737,369
Temporary Assistance for Needy Families (TANF)	93.558	28-15-JS-09	<u>45,653</u>
			782,333
Early Childhood Community Network CCDF	93.575	28-15-CO-09	25,845
Direct Program:			
Block Grants for Prevention and Treatment of Substance Abuse	93.959	712230	40,067
Block Grants for Prevention and Treatment of Substance Abuse	93.959	731748	16,841
Block Grants for Prevention and Treatment of Substance Abuse	93.959	712231	53,586
Block Grants for Prevention and Treatment of Substance Abuse	93.959	731749	<u>70,130</u>
			180,624
Total United States Department of Health and Human Services			<u>988,802</u>
<b>United States Department of Defense</b>			
Direct Programs:			
Department of the Army – ROTC	12.UKN	N/A	1,203,136
Flood Control Project	12.106	N/A	<u>13,531</u>
Total United States Department of Defense			<u>1,216,667</u>
<b>Total Federal Expenditures</b>			<u><u>\$ 51,586,949</u></u>

See Notes to Schedule of Expenditures of Federal Awards.



**Caddo Parish School Board  
Notes to the Schedule of Expenditures of Federal Awards  
For the Year Ended June 30, 2015**

**Note 1 – General**

The accompanying Schedule of Expenditures of Federal Awards presents the activity of all federal awards programs of the Caddo Parish School Board, Shreveport, Louisiana. The Caddo Parish School Board (the "School Board") reporting entity is defined in Note 1 to the School Board's basic financial statements. Federal awards received directly from federal agencies, as well as federal awards passed through other governmental agencies, are included on the schedule.

**Note 2 – Basis of Accounting**

The accompanying Schedule of Expenditures of Federal Awards is presented using the modified accrual basis of accounting, which is described in Note 1 to the School Board's basic financial statements.

**Note 3 – Relationship to Financial Statements**

Federal awards revenues are reported in the School Board's fund financial statements as follows:

<u>Funds</u>	<u>Federal Sources</u>
General	\$ 1,216,667
Other Governmental:	
Special Education	8,477,154
Title II	2,108,051
Title III	44,785
Safe and Drug-Free	831,028
TANF/JAG	782,333
School Improvement	1,787,038
Mathematics & Science	352,622
Adult Education	161,163
Vocational Education	571,889
Title I	20,022,195
Homeless	170,929
Child Nutrition Fund	14,850,301
Behavioral Health	180,624
Misc. State/Federal Grants	30,170
Total	<u>\$ 51,586,949</u>

**Note 4 – Relationship to Federal Financial Reports**

Amounts reported in the accompanying schedule agree with the amounts reported in the federal financial reports except for changes made to reflect amounts in accordance with accounting principles generally accepted in the United States of America.

**Note 5 – Matching Revenues**

For those funds that have matching revenue and state funding, federal expenditures were determined by deducting matching revenues from total expenditures.

**Note 6 – Noncash Programs**

No noncash awards were received for the year ended June 30, 2015. The School Board received cash in lieu of commodities.

**Caddo Parish School Board  
Schedule of Findings and Questioned Costs  
For the Year Ended June 30, 2015**

**Section I - Summary of Auditor's Results**

**A. Financial Statement Audit**

Type of auditor's report issued on the basic financial statements: **Unmodified**

Internal control over financial reporting:

- Material weaknesses identified? **Yes**
- Significant deficiencies identified that are not considered to be material weaknesses? **Yes**

Noncompliance material to the basic financial statements noted? **No**

A separate management letter was issued on December 28, 2015.

**B. Audit of Federal Awards**

Type of auditor's report issued on compliance for major programs: **Unmodified**

Internal control over major programs:

- Material weaknesses identified? **No**
- Significant deficiencies identified that are not considered to be material weaknesses? **No**

Any audit findings disclosed that are required to be reported in accordance with section 510(a) of OMB Circular A-133? **Yes**

Any instances of material noncompliance in major programs disclosed during the audit? **No**

Identification of major programs:

<u>CFDA number</u>	<u>Name of federal program or cluster</u>
84.010	Title I, Part A Cluster
84.027 & 84.173	Special Education Cluster (IDEA)
10.553 & 10.555 & 10.559	Child Nutrition Cluster
84.377 & 84.388	School Improvement Cluster
84.367	Improving Teacher Quality State Grants

The dollar threshold used to identify Type A programs: **\$1,547,608**

Auditee qualified as a low-risk auditee under section 530 of OMB Circular A-133: **No**

**Caddo Parish School Board  
Schedule of Findings and Questioned Costs (continued)  
For the Year Ended June 30, 2015**

**Section II – Financial Statement Findings Reported in Accordance with *Governmental Auditing Standards***

**Reference # and title: 2015-001 Controls Over Payroll**

**Entity-Wide or Program/Department Specific:** This finding is entity-wide.

**Criteria or Specific Requirement:** Good internal controls over payroll require that access to personnel, payroll data and transaction files be appropriately restricted to ensure no unauthorized changes are made to payroll or personnel profile related information.

**Condition:** During review of controls over payroll, it was noted that security profiles and system access to the human resources and payroll modules are not periodically reviewed to ensure access is properly restricted. It was also noted that a significant number of users have access and edit rights in the human resources and payroll modules.

**Effect:** There is the potential for personnel and payroll related information to be inappropriately altered and/or altered without proper approvals. There is also a lack of proper segregation of duties over payroll.

**Cause:** There is no policy or procedure in place requiring periodic review, evaluation and approval of individual user profiles with access to the human resources and payroll modules and the level of user access.

**Recommendation:** We recommend that the School Board implement a policy requiring an appropriate individual or individuals to periodically review and approve individual user profiles and their level of access to the human resources and payroll modules. We also recommend that access to these modules and the ability to make changes be restricted to the extent possible. Reviewing and maintaining exception reports prior to processing payroll would strengthen controls.

**Views of responsible officials and corrective action plan:** Information Technology now has the capability to restrict screens to read only access. They have developed a report for the CFO to review on a regular basis to determine that all users have the appropriate access levels.

**Anticipated completion date:** The finding has now been corrected.

**Person responsible for corrective actions:**

James G. Lee, Chief Financial Officer  
Caddo Parish School Board  
1961 Midway Avenue  
Shreveport, LA 71108  
Telephone: 318-603-6300  
Fax: 318-603-6274

**Caddo Parish School Board  
Schedule of Findings and Questioned Costs (continued)  
For the Year Ended June 30, 2015**

**Reference # and title: 2015-002 Financial and Statistical Reports**

**Entity-Wide or Program/Department Specific:** This finding is entity-wide.

**Criteria or Specific Requirement:** Financial and statistical reports should be reviewed to ensure financial statements and schedules submitted to auditors and state agencies are accurate.

**Condition:** Financial and statistical reports that were used in the creation of schedules and balance reporting were incorrect when given to the auditors as supporting documentation. Additional work was required by the School Board to correct the reports to complete test work.

**Effect:** Accounting records, financial statements and statistical schedules may be materially misstated.

**Cause:** The reports were not reviewed for accuracy.

**Recommendation:** We recommend that the School Board perform a thorough review of all schedules generated by the system and/or the IT department for accuracy.

**Views of responsible officials and corrective action plan:** This specific issue has been corrected. However, management will continue to work with IT to ensure that data submitted to the state is correct. This was an issue with our system that was not discovered until it was too late to re-submit reports.

**Anticipated completion date:** Finding has now been corrected.

**Person responsible for corrective actions:**

James G. Lee, Chief Financial Officer  
Caddo Parish School Board  
1961 Midway Avenue  
Shreveport, LA 71108  
Telephone: 318-603-6300  
Fax: 318-603-6274

**Section III – Federal Award Findings and Responses**

**Reference # and title: 2015-003 Fixed Assets**

**Federal Program and Specific Federal Award Identification:** This finding relates to the Special Education Cluster (IDEA), CFDA #84.027 and 84.173 from the United States Department of Education passed through the Louisiana Department of Education.

**Entity-Wide or Program/Department Specific:** This finding applies only to the federal program noted above.

**Criteria or Specific Requirement:** The School Board policy manual states that equipment and vehicles with a cost of \$5,000 or more and a useful life of one year or more shall be maintained in the parish-wide fixed assets inventory system.

**Caddo Parish School Board**  
**Schedule of Findings and Questioned Costs (continued)**  
**For the Year Ended June 30, 2015**

Louisiana Revised Statute 24:515B requires public agencies to maintain records of all land, buildings, improvements, equipment, and any other general fixed assets which were purchased or otherwise acquired, and for which the entity is accountable. The records shall include information as to the date of purchase, the initial cost, the disposition, if any, the purpose of such disposition, and the recipient of the property or equipment disposed of.

Code of Federal Regulations, Title 34 Subsection 80.20 Standards for financial management systems (b) (1) states, "*Financial reporting* - Accurate, current and completed disclosure of the financial results of financially assisted activities must be made in accordance with the financial reporting requirements of the grant or sub-grant."

Louisiana Accounting & Uniform Government Handbook Bulletin 1929 November 2010 states, "Object Code 600 – SUPPLIES – Amounts paid for items that are consumed, worn out, or deteriorated through use; or for items that lose their identity through fabrication or incorporation into different or more complex units or substances. Refer to the criteria for distinguishing between a supply and an equipment item" and Object Code 700 – PROPERTY – Expenditures for acquiring fixed assets, including land or existing buildings; improvements of grounds; initial equipment; additional equipment; and replacement of equipment." Object Code 700 Property should be excluded from the direct costs used to calculate indirect costs requested for reimbursement.

**Condition:** An asset was not properly capitalized and added to the fixed assets listing according with the School Board policy. By omitting a fixed asset from the list, it may result in the item not being properly tracked and safeguarded. In addition, when the expenditure was requested for reimbursement, the asset was not excluded from the total direct costs used to calculate the indirect cost because it was included in the 600 Supplies total rather than the 700 Property total. The indirect cost recovered from the error was \$644.

**Effect:** The School Board is not in compliance with state and federal grant requirements.

**Cause:** The School Board does not have effective policies and procedures in place to ensure proper coding of the grant expenditures that meet the capitalization requirement.

**Recommendation:** We recommend that the School Board implement additional policies and procedures to ensure that all supplies and fixed assets are properly coded on the general ledger. The policies and procedures should be revised to ensure that the fixed assets are all identified and properly safe-guarded.

**Management's Corrective Action Plan:** Due to the extremely large volume of purchases made each year, an oversight or miscoding is bound to occur. However, management and staff will continue to work to ensure that all fixed assets are properly coded in general ledger and recorded in our inventory. We have taken an additional step at our schools to allow the fixed asset clerk access to all assets at their school. This should improve fixed asset records at each location.

**Anticipated completion date:** The finding has been corrected.

**Person responsible for corrective actions:**

James G. Lee, Chief Financial Officer  
Caddo Parish School Board  
1961 Midway Avenue  
Shreveport, LA 71108  
Telephone: 318-603-6300  
Fax: 318-603-6274

## **Other Information**

**Caddo Parish School Board  
Summary Schedule of Prior Year Audit Findings and  
Management Letter Comments  
For the Year Ended June 30, 2015**

**SECTION I – FINDINGS RELATED TO THE FINANCIAL STATEMENTS**

**Reference # and title: 2014-01 Controls Over Payroll**

**Year of Origination:** June 30, 2013

**Condition:** During review of controls over payroll, it was noted that security profiles and system access to the human resources and payroll modules are not periodically reviewed to ensure access is properly restricted. It was also noted that a significant number of users have access and edit rights in the human resources and payroll modules.

**Corrective action taken:** See current year finding 2015-01.

**Reference # and title: 2014-02 Financial and Statistical Reports**

**Year of Origination:** June 30, 2014

**Condition:** Financial and statistical reports that were used in the creation of schedules and balance reporting were incorrect when given to the auditors as supporting documentation. Additional work was required by the School Board to correct the reports to complete test work. In one instance, a class of employees was not included in the report, causing the report to be understated. In another instance of reporting, salaries for a number of employees were overstated.

**Corrective action taken:** See current year finding 2015-02.

**SECTION II – FINDINGS RELATED TO MAJOR FEDERAL AWARD PROGRAMS**

**Reference # and title: 2014-03 Payroll Errors**

**Year of Origination:** June 30, 2014

**Federal Program and Specific Federal Award Identification:** This finding relates to Title I, Part A Cluster, CFDA #84.010, Special Education Cluster (IDEA), CFDA #84.027 and 84.173, and School Improvement Cluster, CFDA #84.377 and 84.388 from the United States Department of Education passed through the Louisiana Department of Education.

**Condition:** During testing of sixty payroll transactions, seven exceptions were noted:

- One employee was paid for three years of experience from another school district. It was noted that the experience was not verified.
- Three employees were not paid on the correct step based on the salary schedule. Salaries paid to those employees did not agree to the approved salary schedules.
- The salary paid to one employee was not correctly pro-rated based on the employee's date of hire.
- One salary schedule was not updated to reflect the correct amount paid for a position.
- One employee did not have documentation on file to support the amount paid. It was also noted that for certain positions, employee salaries could not be agreed to the salary schedules based on information maintained in the employees' personnel files. Due to changes in the salary schedule structures, certain employees' salaries had to be manually adjusted. The adjustments were not documented and updated salaries were not approved in writing.

**Caddo Parish School Board  
Summary Schedule of Prior Year Audit Findings and  
Management Letter Comments (continued)  
For the Year Ended June 30, 2015**

**Management's Corrective Taken:** Management worked with Human Resources to ensure employees' salaries were accurate and properly documented. No findings were noted in the current year testing.

**Reference # and title: 2014-04 Title I Targeting**

**Year of Origination:** June 30, 2013

**Condition:** Federal guidelines require that the School Board determine which schools are eligible to participate in Title I Part A based on poverty measures for children between the ages of 5 to 17. In order to complete this determination, preschool children should be removed from the enrollment numbers.

The Title I personnel did not subtract out preschool children from the enrollment data in determining which schools are eligible to participate. Although there were no changes in total eligibility of the schools, it was noted that the allocations for all of the schools receiving benefits changed as well as the ranking of the schools.

**Corrective action taken:** Enrollment data excluded preschool children. Resolved.

**SECTION III – MANAGEMENT LETTER**

**MLC 2014-01 Inventory**

Unresolved (See MLC 2015-01)

**MLC 2014-02 Budgets**

Budget Amendments – Unresolved (See MLC 2015-02)

Adoption of Special Revenue Fund Budgets– Resolved





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## Management Letter

Board Members  
Caddo Parish School Board  
Shreveport, Louisiana

We have audited the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Caddo Parish School Board (the School Board) for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements, and have issued our report thereon dated December 28, 2014. Our report includes a reference to other auditors who audited the financial statements of the discretely presented component units, as described in our report on the School Board's financial statements. The report does not include the results of the other auditors' testing of internal control over financial reporting our compliance and other matters that are reported on separately by those auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the provisions of OMB Circular A133.

As a part of our examination, we have issued our report on the financial statements, dated December 28, 2015, and our reports on internal control and compliance with laws, regulations, contracts, and grants, and on compliance for each major program and internal control over compliance required by OMB Circular A-133 dated December 28, 2015.

During the course of our examination, we became aware of the following matters which represent immaterial deviations of compliance or suggestions for improved internal controls.

### **MLC 2015-01 Inventory and Capital Assets**

Year of Origination – June 30, 2014 and June 30, 2015

#### *Observations:*

We noted, during our testwork, that a district- wide capital assets inventory was not completed during the fiscal year. It was also noted that materials and supplies inventories were completed; however, account balances were not updated in the general ledger as of the end of the fiscal year. Best practices dictate that a physical inventory of all capital assets should be conducted periodically. Actual balances of inventories should be reported to ensure financial statements are accurate. The School Board does not have capital assets policies and procedures designed to ensure all capital assets are properly inventoried and accounted for. The accounting department believed they did not receive reliable numbers from the materials and supplies inventory counts that were done at year end so the account balances were not adjusted. As a result, asset additions may not be properly added to the capital assets listing and disposals may not be properly removed from the listing. Inventory may not be accurately reported in the financial statements.

Additionally, we noted during testwork, that two capital leases were not recorded as capital assets during the year ended June 30, 2015.

#### *Recommendation:*

We recommend the School Board ensure adequate capital assets policies and procedures designed to ensure assets are adequately tracked and safeguarded are in place. An annual inventory of fixed assets

should be completed by all departments and the listings updated as needed. Any discrepancies noted during the inventory should be investigated by the department head and accounting supervisor. We also recommend that year-end inventory procedures be performed at each location containing materials and supplies inventory. Those balances should be accurately reported to the accounting department and the general ledger should be adjusted to reflect the year end balances.

We also recommend that management implement a process to properly communicate to the accounting department when a lease agreement is signed. Accounting should then evaluate the lease to determine whether the equipment should be captured in the fixed assets schedules as a capital lease.

*Views of responsible officials and corrective actions:*

CFO and Accounting Supervisor have discussed the supply inventory situation. Accounting will begin adjusting the inventory account on GL to reflect the results of the physical inventory.

Management will work with the schools to take a physical inventory annually. They will report any necessary changes to the accounting department. We have taken an additional step at our schools to allow the fixed asset clerk access to all assets at their school. This should improve fixed asset records at each location.

Management will also implement a process to properly communicate capital leases to accounting.

**MLC 2015-02 Budgets**

Year of Origination – June 30, 2014 and June 30, 2015

*Observation:*

During review over budget compliance, we noted there was an unfavorable revenue variance that exceeded 5%. An amended budget was not presented for approval. An amended budget must be approved by if the actual revenue is 5% less than the budgeted revenue or the actual expenditures are 5% more than the budgeted expenditures.

*Recommendation:*

We recommend that the School Board implement a policy requiring an appropriate individual or individual(s) to periodically review the budget versus actual expenditures for each fund and submit amended budgets to the board or the superintendent for approval when necessary. We recommend that the special revenue budgets be amended for the school year once management is notified by the State of Louisiana what has been approved for the various grants/special revenue funds to avoid differences between the State budgets and the Board approved budgets. Amended special revenue budgets would be approved by the superintendent and should then be used by management to monitor variances between budget and actual amounts during the year.

*Views of responsible officials and corrective actions:*

There was only one required revision that was missed in the current year. Management has now implemented a process identify special revenue funds that require an amendment.

**MLC 2014-03 Construction and Projects**

Year of Origination –June 30, 2015

*Observation:*

The School Board's internal audit department issued a report in August 2015. They recommended that the Capital Construction and Projects Department improve compliance with public bid law and Board policy. During our testwork, we noted some of the same observations as the internal audit department related to documentation and multiple contracts being under one project.

*Recommendation:*

We recommend that the School Board strengthen policies and procedures to improve controls over construction projects. When a special project is completed by multiple contracts and the total of the

contracts exceeded \$150,000 (the threshold for public bid law); documentation should be added to the files to support why bids were not obtained. This will help prevent speculation that the project was separated or divided to avoid the requirement that the public work be advertised and let by contract to the lowest responsible and responsive bidder.

*Views of responsible officials and corrective actions:*

Management does not believe Capital Construction violated the bid law. Separate projects were identified as the original project was underway. There was no way to anticipate additional work was necessary at the beginning of the original project and therefore there was no intent or act to split a large project into smaller ones, in order to avoid the bid process. If this situation arises again in the future, the department will include documentation to support why no bids were obtained.

We recommend management address the foregoing issues as an improvement to operations and the administration of public programs. We are available to further explain the suggestion or help implement the recommendation.

This report is intended solely for the information and use of the Members of the School Board, management, others within the School Board, the Louisiana Legislative Auditor, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

*Carr, Riggs & Ingram, L.L.C.*

**CARR, RIGGS & INGRAM, LLC**

Shreveport, Louisiana  
December 28, 2015

## Independent Accountant's Report On Applying Agreed-Upon Procedures

Board Members  
Caddo Parish School Board  
Shreveport, Louisiana

We have performed the procedures included in the Louisiana Governmental Audit Guide and enumerated below, which were agreed to by the management of Caddo Parish School Board and the Legislative Auditor, State of Louisiana, solely to assist users in evaluating management's assertions about the performance and statistical data accompanying the annual financial statements of the School Board and to determine whether the specified schedules are free of obvious errors and omissions as provided by the Board of Elementary and Secondary Education. Management of the School Board is responsible for its performance and statistical data. This agreed-upon procedures engagement was performed in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. The sufficiency of these procedures is solely the responsibility of the specified users of this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

Our procedures and findings relate to the accompanying schedules of supplemental information and are as follows:

### General Fund Instructional and Support Expenditures and Certain Local Revenue Sources (Schedule 1)

1. We selected a random sample of 25 transactions and reviewed supporting documentation to determine if the sampled expenditures/revenues are classified correctly and are reported in the proper amounts for each of the following amounts reported on the schedule:
  - Total General Fund Instructional Expenditures,
  - Total General Fund Equipment Expenditures,
  - Total Local Taxation Revenue,
  - Total Local Earnings on Investment in Real Property,
  - Total State Revenue in Lieu of Taxes,
  - Nonpublic Textbook Revenue, and
  - Nonpublic Transportation Revenue.

**Comment:** No exceptions were noted as a result of applying the agreed-upon procedure.

### Education Levels of Public School Staff (Schedule 2)

2. We reconciled the total number of full-time classroom teachers per the schedule "Experience of Public Principals, Assistant Principals, and Full-time Classroom Teachers" (Schedule 4) to the combined total number of full-time classroom teachers per this schedule and to school board supporting payroll records as of October 1st.

**Comment:** No exceptions were noted as a result of applying the agreed-upon procedure.

3. We reconciled the combined total of principals and assistant principals per the schedule "Experience of Public Principals, Assistant Principals, and Full-time Classroom Teachers" (Schedule 4) to the combined total of principals and assistant principals per this schedule.

**Comment:** No exceptions were noted as a result of applying the agreed-upon procedure.

4. We obtained a list of full-time teachers, principals, and assistant principals by classification as of October 1st and as reported on the schedule. We traced a random sample of 25 teachers to the individual's personnel file and determine if the individual's education level was properly classified on the schedule.

**Comment:** No exceptions were noted as a result of applying agreed-upon procedures.

#### Number and Type of Public Schools (Schedule 3)

5. We obtained a list of schools by type as reported on the schedule. We compared the list to the schools and grade levels as reported on the Title 1 Grants to Local Educational Agencies (CFDA 84.010) application and/or the National School Lunch Program (CFDA 10.555) application.

**Comment:** No exceptions were noted as a result of applying agreed-upon procedures.

#### Experience of Public Principals, Assistant Principals, and Full-time Classroom Teachers (Schedule 4)

6. We obtained a list of full-time teachers, principals, and assistant principals by classification as of October 1st and as reported on the schedule and traced the same sample used in Procedure 4 to the individual's personnel file and determined if the individual's experience was properly classified on the schedule.

**Comment:** No exceptions were noted as a result of applying agreed-upon procedures.

#### Public School Staff Data: Average Salaries (Schedule 5)

7. We obtained a list of all classroom teachers including their base salary, extra compensation, and ROTC or rehired retiree status as well as full-time equivalent as reported on the schedule and traced a random sample of 25 teachers to the individual's personnel file and determined if the individual's salary, extra compensation, and full-time equivalents were properly included on the schedule.

**Comment:** An error occurred in the report creation that did not separate salaries into the proper categories for extra compensation. The schedule properly reflected the number of full time equivalents (FTEs) for the year, but the total compensation excluding extra compensation for the teachers was overstated.

The schedule was not revised prior to the performance of the agreed-upon procedures, nor was it corrected subsequently. This schedule could not be fully tested without the proper supporting documentation.

**Management's Response:** There was an issue with the software that produces this file. It was not detected until it was too late to resubmit the file. The issue has since been corrected and the schedule should be okay for 2015-2016.

8. We recalculated the average salaries and full-time equivalents reported in the schedule.

**Comment:** We were not able to calculate the average salaries for teachers excluding extra compensation as it was not properly separated from base compensation.

**Management's Response:** There was an issue with the software that produces this file. It was not detected until it was too late to resubmit the file. The issue has since been corrected and the schedule should be okay for 2015-2016.

Class Size Characteristics (Schedule 6)

9. We obtained a list of classes by school, school type, and class size as reported on the schedule and reconciled school type classifications to Schedule 3 data, as obtained in Procedure 5. We then traced a random sample of 10 classes to the October 1st roll books for those classes and determined if the class was properly classified on the schedule.

**Comment:** We were not able to properly test this schedule we could not be provided with the SISR21 report from the client.

**Management's Response:** We were experiencing problems with the LEADS system that would not allow us to generate the SISR21 report for class size characteristics.

Louisiana Educational Assessment Program (LEAP) (Schedule 7)

10. We obtained test scores as provided by the testing authority and reconciled scores as reported by the testing authority to scores reported in the schedule by the School Board.

**Comment:** No exceptions were noted as a result of applying the agreed-upon procedure.

Graduation Exit Examination (GEE) (Schedule 8)

11. We obtained test scores as provided by the testing authority and reconciled scores as reported by the testing authority to scores reported in the schedule by the School Board.

**Comment:** The Graduation Examination (GEE) is no longer administered. This schedule is no longer applicable.

iLEAP Tests (Schedule 9)

12. We obtained test scores as provided by the testing authority and reconciled scores as reported by the testing authority to scores reported in the schedule by the School Board.

**Comment:** No exceptions were noted as a result of applying the agreed-upon procedure.

We were not engaged to perform, and did not perform, an audit, the objective of which would be the expression of an opinion on management's assertions. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the use of management of Caddo Parish School Board, the Louisiana Department of Education, the Louisiana Legislature, and the Legislative Auditor, State of Louisiana, and should not be used by those who have not agreed to the procedures and taken responsibility for the sufficiency of the procedures for their purposes. Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

*Carr, Riggs & Ingram, L.L.C.*

**CARR, RIGGS & INGRAM, LLC**

Shreveport, Louisiana  
December 28, 2015



**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**Schedule 1**

**General Fund Instructional and Support Expenditures  
and Certain Local Revenue Sources  
For the Year Ended June 30, 2015**

<u>General Fund Instructional and Equipment Expenditures</u>	<u>Column A</u>	<u>Column B</u>
General Fund Instructional Expenditures:		
Teacher and Student Interaction Activities:		
Classroom Teacher Salaries	\$ 123,576,254	
Other Instructional Staff Activities	18,969,473	
Employee Benefits	83,232,794	
Purchased Professional and Technical Services	4,943,965	
Instructional Materials and Supplies	5,924,021	
Instructional Equipment	580,859	
Total Teacher and Student Interaction Activities	<u>237,227,366</u>	\$ 237,227,366
Other Instructional Activities		822,085
Pupil Support Activities	24,300,248	
Less: Equipment for Pupil Support Activities	9,430	
Net Pupil Support Activities	<u>24,290,818</u>	24,290,818
Instructional Staff Services	17,712,592	
Less: Equipment for Instructional Staff Services	435,011	
Net Instructional Staff Services	<u>17,277,581</u>	17,277,581
School Administration	31,324,836	
Less: Equipment for School Administration	-	
Net School Administration	<u>31,324,836</u>	31,324,836
Total General Fund Instructional Expenditures		<u>\$ 310,942,686</u>
Total General Fund Equipment Expenditures		<u>\$ 1,292,415</u>
 <u>Certain Local Revenue Sources</u>		
Local Taxation Revenue:		
Constitutional Ad Valorem Taxes		\$ 13,180,417
Renewable Ad Valorem Tax		103,781,093
Debt Service Ad Valorem Tax		10,073,599
Up to 1% of Collections by the Sheriff on Taxes Other than School Taxes		2,315,053
Sales and Use Taxes		79,272,950
Total Local Taxation Revenue		<u>\$ 208,623,112</u>
Local Earnings on Investment in Real Property:		
Earnings from 16th Section Property		\$ 215,559
Earnings from Other Real Property		468,502
Total Local Earnings on Investment in Real Property		<u>\$ 684,061</u>
State Revenue in Lieu of Taxes:		
Revenue Sharing - Constitutional Tax		\$ 346,126
Revenue Sharing - Other Taxes		1,553,380
Revenue Sharing - Excess Portion		74,964
Other Revenue in Lieu of Taxes		-
Total State Revenue in Lieu of Taxes		<u>\$ 1,974,470</u>
Nonpublic Textbook Revenue		<u>\$ 97,752</u>
Nonpublic Transportation Revenue		<u>\$ -</u>

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Schedule 2

**Education Levels of Public School Staff**  
**As of October 1, 2014**

Category	Full-time Classroom Teachers				Principals & Assistant Principals			
	Certificated		Uncertificated		Certificated		Uncertificated	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Less than a Bachelor's Degree	21	1%	18	51%	0	0%	0	0%
Bachelor's Degree	1,621	65%	10	28%	1	1%	0	0%
Master's Degree	642	26%	7	21%	63	43%	0	0%
Master's Degree + 30	187	7%	0	0%	68	46%	0	0%
Specialist in Education	21	1%	0	0%	9	6%	0	0%
Ph. D. or Ed. D.	11	0%	0	0%	7	5%	0	0%
<b>Total</b>	<b>2503</b>	<b>100%</b>	<b>35</b>	<b>100%</b>	<b>148</b>	<b>100%</b>	<b>0</b>	<b>0%</b>



CADDO PARISH SCHOOL BOARD  
Shreveport, Louisiana

Schedule 3

Number and Type of Public Schools  
For the Year Ended June 30, 2015

Type	Number
Elementary	42
Middle/Jr. High	7
Secondary	11
Combination	5
<b>Total</b>	65

Note: Schools opened or closed during the fiscal year are included in this schedule.

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**Schedule 4**

**Experience of Public Principals, Assistant Principals, and Full-time Classroom Teachers**  
**As of October 1, 2014**

	0-1 Yr.	2-3 Yrs.	4-10 Yrs.	11-14 Yrs.	15-19 Yrs.	20-24 Yrs.	25+ Yrs.	<b>Total</b>
Assistant Principals	1	-	5	9	19	17	29	80
Principals	1	-	-	3	8	19	37	68
Classroom Teachers	248	217	705	297	397	267	407	2,538
<b>Total</b>	250	217	710	309	424	303	473	2,686

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Schedule 5

**Public School Staff Data: Average Salaries**  
**For the Year Ended June 30, 2015**

	<b>All Classroom Teachers</b>	<b>Classroom Teachers Excluding ROTC, Rehired Retirees, and Flagged Salary Reductions</b>
Average Classroom Teachers' Salary Including Extra Compensation	\$52,476.73	\$51,967.92
Average Classroom Teachers' Salary Excluding Extra Compensation	\$52,476.73	\$51,967.92
Number of Teacher Full-time Equivalents (FTEs) used in Computation of Average Salaries	2,537	2,501

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**Schedule 6**

**Class Size Characteristics**  
**As of October 1, 2014**

School Type	Class Size Range							
	1-20		21 - 26		27 - 33		34+	
	Percent	Number	Percent	Number	Percent	Number	Percent	Number
Elementary	35%	3,423	61%	3,318	25%	619	8%	26
Elementary Activity Classes	9%	857	16%	841	7%	179	5%	14
Middle/Jr. High	8%	726	7%	402	19%	471	17%	54
Middle/Jr. High Activity Classes	2%	237	1%	53	2%	58	1%	4
High	37%	3,598	14%	734	43%	1,051	60%	184
High Activity Classes	6%	627	1%	64	3%	63	9%	27
Combination	2%	195	0%	-	0%	1	0%	-
Combination Activity Classes	0%	17	0%	-	0%	1	0%	-

**Note:** The Board of Elementary and Secondary Education has set specific limits on the maximum size of classes at various grade levels. The maximum enrollment in grades K-3 is 26 students and maximum enrollment in grades 4-12 is 33 students. These limits do not apply to activity classes such as physical education, chorus, band, and other classes without maximum enrollment standards. Therefore, these classes are included only as separate line items.

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

**Schedule 7**

**Louisiana Educational Assessment Program (LEAP)**  
**For the Year Ended June 30, 2015**

District Achievement Level Results	English Language Arts						Mathematics					
	2015		2014		2013		2015		2014		2013	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 3</b>												
Advanced	97	3%	170	5%	194	5%	51	2%	349	10%	277	8%
Mastery	881	26%	779	23%	735	20%	715	21%	712	21%	658	18%
Basic	1,073	32%	1,389	41%	1,606	45%	919	26%	1,215	35%	1,330	37%
Approaching Basic	894	26%	608	18%	691	19%	1,127	33%	544	16%	622	17%
Unsatisfactory	441	13%	451	13%	381	11%	569	17%	602	18%	730	20%
<b>Total</b>	<b>3,386</b>	<b>100%</b>	<b>3,397</b>	<b>100%</b>	<b>3,607</b>	<b>100%</b>	<b>3,381</b>	<b>99%</b>	<b>3,422</b>	<b>100%</b>	<b>3,617</b>	<b>100%</b>

District Achievement Level Results	Science						Social Studies					
	2015		2014		2013		2015		2014		2013	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 4</b>												
Advanced	132	4%	130	4%	126	3%	61	2%	45	1%	71	2%
Mastery	385	11%	420	12%	487	13%	336	10%	398	12%	405	11%
Basic	1,293	38%	1,480	43%	1,406	40%	1,327	38%	1,587	46%	1,627	45%
Approaching Basic	1,058	31%	1,018	30%	1,027	28%	894	27%	805	24%	871	24%
Unsatisfactory	506	15%	382	11%	574	16%	755	22%	574	17%	638	18%
<b>Total</b>	<b>3,374</b>	<b>99%</b>	<b>3,430</b>	<b>100%</b>	<b>3,620</b>	<b>100%</b>	<b>3,373</b>	<b>99%</b>	<b>3,409</b>	<b>100%</b>	<b>3,612</b>	<b>100%</b>

District Achievement Level Results	English Language Arts						Mathematics					
	2015		2014		2013		2015		2014		2013	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 8</b>												
Advanced	83	3%	122	4%	165	6%	100	4%	150	5%	97	3%
Mastery	940	34%	495	17%	562	20%	525	19%	148	5%	169	6%
Basic	758	27%	1,053	36%	1,018	37%	535	19%	1,188	41%	1,215	44%
Approaching Basic	554	20%	892	31%	679	24%	810	29%	667	23%	641	23%
Unsatisfactory	423	15%	353	12%	353	13%	779	28%	754	26%	660	24%
<b>Total</b>	<b>2,758</b>	<b>99%</b>	<b>2,915</b>	<b>100%</b>	<b>2,777</b>	<b>100%</b>	<b>2,749</b>	<b>99%</b>	<b>2,907</b>	<b>100%</b>	<b>2,782</b>	<b>100%</b>

District Achievement Level Results	Science						Social Studies					
	2015		2014		2013		2015		2014		2013	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 8</b>												
Advanced	66	2%	78	3%	100	4%	52	2%	70	2%	83	3%
Mastery	391	14%	445	15%	502	18%	354	13%	436	15%	410	15%
Basic	858	31%	1,009	35%	959	35%	983	37%	1,073	38%	1,121	40%
Approaching Basic	756	28%	834	29%	758	27%	665	24%	699	24%	572	21%
Unsatisfactory	656	24%	532	18%	442	16%	676	25%	621	21%	577	21%
<b>Total</b>	<b>2,727</b>	<b>99%</b>	<b>2,898</b>	<b>100%</b>	<b>2,761</b>	<b>100%</b>	<b>2,730</b>	<b>101%</b>	<b>2,899</b>	<b>100%</b>	<b>2,763</b>	<b>100%</b>

**CADDO PARISH SCHOOL BOARD**  
Shreveport, Louisiana

**Schedule 8**

**Graduation Exit Examination (GEE)**  
For the Year Ended June 30, 2015

**Please note that the GEE has been phased out by the Department of Education, everything at that level was moved to end of course testing. This schedule is no longer required.**

**CADDO PARISH SCHOOL BOARD**  
Shreveport, Louisiana

Schedule 9

**iLEAP Tests**  
For the Year Ended June 30, 2015

District Achievement Level Results	English Language Arts		Mathematics		Science		Social Studies	
	2013		2013		2013		2013	
Students	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 3</b>								
Advanced	246	8%	252	8%	200	6%	109	3%
Mastery	538	17%	545	17%	558	18%	499	16%
Basic	1,182	37%	1,131	36%	1,097	35%	1,193	38%
Approaching Basic	584	19%	603	19%	842	27%	637	20%
Unsatisfactory	600	19%	619	20%	452	14%	709	23%
<b>Total</b>	<b>3,150</b>	<b>100%</b>	<b>3,150</b>	<b>100%</b>	<b>3,149</b>	<b>100%</b>	<b>3,147</b>	<b>100%</b>

District Achievement Level Results	English Language Arts		Mathematics		Science		Social Studies	
	2013		2013		2013		2013	
Students	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 5</b>								
Advanced	199	7%	135	5%	123	4%	145	5%
Mastery	546	19%	527	18%	502	18%	329	11%
Basic	1,187	41%	1,316	46%	1,108	41%	1,294	46%
Approaching Basic	592	21%	491	17%	815	29%	573	20%
Unsatisfactory	336	12%	405	14%	232	8%	531	18%
<b>Total</b>	<b>2,860</b>	<b>100%</b>	<b>2,874</b>	<b>100%</b>	<b>2,780</b>	<b>100%</b>	<b>2,872</b>	<b>100%</b>

District Achievement Level Results	English Language Arts		Mathematics		Science		Social Studies	
	2013		2013		2013		2013	
Students	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 6</b>								
Advanced	119	4%	182	6%	122	4%	313	11%
Mastery	481	16%	310	11%	510	17%	338	11%
Basic	1,231	42%	1,191	40%	1,032	36%	1,057	36%
Approaching Basic	608	21%	555	19%	810	27%	624	21%
Unsatisfactory	514	17%	714	24%	479	16%	621	21%
<b>Total</b>	<b>2,953</b>	<b>100%</b>	<b>2,952</b>	<b>100%</b>	<b>2,953</b>	<b>100%</b>	<b>2,953</b>	<b>100%</b>

District Achievement Level Results	English Language Arts		Mathematics		Science		Social Studies	
	2013		2013		2013		2013	
Students	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 7</b>								
Advanced	222	7%	125	4%	83	3%	95	3%
Mastery	475	16%	338	11%	433	14%	454	15%
Basic	1,152	38%	1,196	41%	995	33%	1,195	40%
Approaching Basic	769	26%	667	22%	889	30%	562	19%
Unsatisfactory	377	13%	666	22%	590	20%	681	23%
<b>Total</b>	<b>2,995</b>	<b>100%</b>	<b>2,992</b>	<b>100%</b>	<b>2,990</b>	<b>100%</b>	<b>2,987</b>	<b>100%</b>

**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Schedule 9 (continued)

**/LEAP Tests**  
**For the Year Ended June 30, 2015**

District Achievement Level Results	English Language Arts		Mathematics		Science		Social Studies	
	2014		2014		2014		2014	
Students	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 3</b>								
Advanced	202	6%	306	10%	162	5%	50	2%
Mastery	614	20%	499	16%	508	16%	444	14%
Basic	1,110	35%	1,180	37%	1,181	38%	1,403	44%
Approaching Basic	585	19%	621	20%	749	24%	660	21%
Unsatisfactory	632	20%	537	17%	543	17%	586	19%
<b>Total</b>	<b>3,143</b>	<b>100%</b>	<b>3,143</b>	<b>100%</b>	<b>3,143</b>	<b>100%</b>	<b>3,143</b>	<b>100%</b>

District Achievement Level Results	English Language Arts		Mathematics		Science		Social Studies	
	2014		2014		2014		2014	
Students	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 5</b>								
Advanced	136	5%	127	5%	97	4%	130	5%
Mastery	527	20%	350	13%	393	15%	317	12%
Basic	1,079	40%	1,368	51%	1,196	44%	1,298	48%
Approaching Basic	596	22%	434	16%	681	25%	606	22%
Unsatisfactory	351	13%	416	15%	334	12%	344	13%
<b>Total</b>	<b>2,689</b>	<b>100%</b>	<b>2,695</b>	<b>100%</b>	<b>2,701</b>	<b>100%</b>	<b>2,695</b>	<b>100%</b>

District Achievement Level Results	English Language Arts		Mathematics		Science		Social Studies	
	2014		2014		2014		2014	
Students	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 6</b>								
Advanced	137	5%	207	7%	128	4%	266	9%
Mastery	563	20%	341	12%	453	16%	396	14%
Basic	1,112	37%	1,183	41%	1,043	36%	1,071	37%
Approaching Basic	540	19%	626	22%	833	29%	728	25%
Unsatisfactory	534	19%	534	18%	434	15%	425	15%
<b>Total</b>	<b>2,886</b>	<b>100%</b>	<b>2,891</b>	<b>100%</b>	<b>2,891</b>	<b>100%</b>	<b>2,886</b>	<b>100%</b>

District Achievement Level Results	English Language Arts		Mathematics		Science		Social Studies	
	2014		2014		2014		2014	
Students	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 7</b>								
Advanced	203	7%	182	7%	131	5%	209	8%
Mastery	424	15%	255	9%	559	20%	426	15%
Basic	1,071	40%	1,277	46%	865	31%	995	36%
Approaching Basic	612	22%	487	18%	678	25%	631	23%
Unsatisfactory	456	16%	560	20%	530	19%	498	18%
<b>Total</b>	<b>2,766</b>	<b>100%</b>	<b>2,761</b>	<b>100%</b>	<b>2,763</b>	<b>100%</b>	<b>2,759</b>	<b>100%</b>



**CADDO PARISH SCHOOL BOARD**  
**Shreveport, Louisiana**

Schedule 9 (continued)

/ LEAP Tests  
For the Year Ended June 30, 2015

District Achievement Level Results	English Language Arts		Mathematics		Science		Social Studies	
	2015		2015		2015		2015	
Students	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 3</b>								
Advanced	77	2%	132	4%	152	5%	51	2%
Mastery	815	26%	792	25%	474	15%	394	13%
Basic	752	24%	879	29%	1,139	37%	1,362	43%
Approaching Basic	737	24%	812	26%	888	28%	731	23%
Unsatisfactory	750	24%	510	16%	485	15%	594	19%
<b>Total</b>	<b>3,131</b>	<b>100%</b>	<b>3,125</b>	<b>100%</b>	<b>3,138</b>	<b>100%</b>	<b>3,132</b>	<b>100%</b>

District Achievement Level Results	English Language Arts		Mathematics		Science		Social Studies	
	2015		2015		2015		2015	
Students	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 5</b>								
Advanced	33	1%	83	3%	91	3%	148	5%
Mastery	725	26%	608	22%	342	12%	281	10%
Basic	943	35%	835	31%	1,141	42%	1,210	44%
Approaching Basic	783	28%	916	33%	708	26%	679	25%
Unsatisfactory	264	10%	302	11%	467	17%	433	16%
<b>Total</b>	<b>2,748</b>	<b>100%</b>	<b>2,744</b>	<b>100%</b>	<b>2,749</b>	<b>100%</b>	<b>2,751</b>	<b>100%</b>

District Achievement Level Results	English Language Arts		Mathematics		Science		Social Studies	
	2015		2015		2015		2015	
Students	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 6</b>								
Advanced	63	2%	44	1%	115	4%	255	9%
Mastery	869	29%	480	16%	447	15%	387	13%
Basic	1,071	36%	820	28%	1,092	37%	1,105	36%
Approaching Basic	674	23%	1,151	39%	850	28%	764	26%
Unsatisfactory	307	10%	489	16%	481	16%	473	16%
<b>Total</b>	<b>2,984</b>	<b>100%</b>	<b>2,984</b>	<b>100%</b>	<b>2,985</b>	<b>100%</b>	<b>2,984</b>	<b>100%</b>

District Achievement Level Results	English Language Arts		Mathematics		Science		Social Studies	
	2015		2015		2015		2015	
Students	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Grade 7</b>								
Advanced	139	5%	40	1%	160	5%	171	6%
Mastery	758	25%	441	15%	535	18%	450	15%
Basic	803	27%	881	30%	928	32%	1,031	35%
Approaching Basic	745	25%	1,015	34%	722	25%	752	26%
Unsatisfactory	530	18%	589	20%	588	20%	530	18%
<b>Total</b>	<b>2,975</b>	<b>100%</b>	<b>2,966</b>	<b>100%</b>	<b>2,933</b>	<b>100%</b>	<b>2,934</b>	<b>100%</b>

Please note that the grade 9 ILEAP has been dropped by the Department of Education, everything at that level was moved to end of course testing.

The Department of Education will be reviewing End of Course Testing and its potential inclusion for Assurance purposes in time for Assurance submissions next year.

**CADDO PARISH SCHOOL BOARD**  
Shreveport, Louisiana

Caddo Educational Excellence Fund  
Independent Auditor's Report  
On Applying Agreed-Upon Procedures  
For the Year Ended June 30, 2015

## Independent Accountant's Report On Applying Agreed-Upon Procedures

Board Members  
Caddo Parish School Board  
Shreveport, Louisiana

We have performed the procedures enumerated below, which were agreed to by the Caddo Parish School Board ("School Board"), solely to assist you in evaluating the effectiveness of the School Board's compliance with Louisiana RS 17:408.2 (Act No. 743 of the 1995 Louisiana Legislative Session) concerning the Caddo Educational Excellence Fund (CEEF) (a permanent fund of the Caddo Parish School Board) for the year ended June 30, 2015. The Caddo Parish School Board's management is responsible for the School Board's compliance with those requirements. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of those parties specified in this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

Our procedures and findings are as follows:

1. Obtained the balances and a summary of the activity of the CEEF funds from the School Board as of and for the year ended June 30, 2015.

**Comment:** See Attachment I and II.

2. We selected all of the deposits from the two riverboats from the CEEF general ledger covering all twelve months during the fiscal year ended June 30, 2015, totaling \$681,794, or 100% of total fees collected, and compared the amounts received to the amounts that should be received per the written agreements and the revenue reported by the casinos to the Louisiana Gaming Control Board. LSA-R.S. 27:93 requires that:
  - a. The School Board is receiving the correct amount from the respective casinos per written agreement.

**Comment:** No exceptions noted in the procedures performed.

3. Agreed the amount of interest removed from the CEEF general ledger and the School Board's CEEF bank account to the amount deposited into the CEEF Operating Special Revenue Fund general ledger and the School Board's sweep bank account in January 2015 from which disbursements are made. LSA-R.S. 17:408.1(A) requires that:
  - a. The CEEF was established
  - b. The CEEF is a permanent trust fund
  - c. The bank account for the CEEF is in the official repository of the Caddo Parish School Board
  - d. The monies in the CEEF were held and invested on behalf of the Caddo Parish School Board.

- e. The investment income from the CEEF accounts was withdrawn by the Caddo Parish School Board only during January of the calendar year.

**Comment:** No exceptions noted in the procedures performed.

4. Compared the investments of the monies held in the CEEF bank account to the types of investments allowed by the State of Louisiana. Louisiana R.S. 17:408.1B requires that:
  - a. The monies in the CEEF are to be invested in the same manner as monies in the state general fund.
  - b. The amount of earnings in the CEEF was kept account of separately from the fund principal.

**Comment:** No exceptions noted in the procedures performed.

5. Obtained a general ledger detail of the CEEF fund expenditure activity. From this, we judgmentally selected 25 expenditures totaling \$27,843, or 85% of total CEEF disbursements, and agreed the expenditure amount to the invoice. We reviewed the invoice to ensure all disbursements were approved based on the School Board's required policy and expended solely for the purposes of instructional enhancement as defined below:

*Enhancement may include:*

- Provision for materials and supplies, including computers and other technological upgrades;
- Training for students, faculty and administrators on the use of materials;
- Professional development of teachers;
- Establishment of exemplary programs of instruction.

*Enhancement may not include:*

- Costs of additional administrators;
- Increases in salaries or benefits for employees, or maintenance or custodial costs

**Comment:** No exceptions noted in the procedures performed.

6. Recalculated the amount of interest being removed from the CEEF as recorded in the CEEF general ledger.

**Comment:** No exceptions noted in the procedures performed.

7. Compared approval of expenditures tested in step 5 to the School Board's required policy.

**Comment:** No exceptions noted in the procedures performed.

We were not engaged to, and did not conduct an audit or examination, the objective of which would be the expression of an opinion on the School Board's compliance with Act 743 of 1995 concerning the Caddo Educational Excellence Fund (a permanent fund of the Caddo Parish School Board) for the year ended June 30, 2015. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the use of management of Caddo Parish School Board, the Louisiana Department of Education, the Louisiana Legislature, and the Legislative Auditor, State of Louisiana, and should not be used by those who have not agreed to the procedures and taken responsibility for the sufficiency of the procedures for their purposes. Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

*Carr, Riggs & Ingram, L.L.C.*

**CARR, RIGGS & INGRAM, LLC**

Shreveport, Louisiana  
December 28, 2015



**CADDO PARISH SCHOOL BOARD**  
 Shreveport, Louisiana  
 Statements of Revenue, Expenditures, and Changes in Fund Balances  
 For the Year Ended June 30, 2015

(Unaudited)

	<u>Caddo Educational Excellence Permanent Fund</u>	<u>Caddo Educational Excellence Special Revenue Fund</u>
Revenues:		
Fees:		
Sam's Town	\$ 562,482	\$ -
Boomtown	119,312	-
Interest earnings	<u>7,586</u>	<u>-</u>
Total operating revenues	<u>689,380</u>	<u>-</u>
Expenditures – administration, current instruction, support services	<u>-</u>	<u>32,905</u>
Excess of revenues over expenditures	-	(32,905)
Operating transfers to/from other funds	<u>(10,398)</u>	<u>10,398</u>
Net change in fund balance	678,982	(22,507)
Fund balance, beginning of year	<u>19,599,554</u>	<u>296,679</u>
Fund balance, end of year	<u>\$ 20,278,536</u>	<u>\$ 274,172</u>